ADMINISTRATIVE DOCUMENT PROCESSING AND APPROVAL

Document Title:	Owning Organization/Facility:
Monthly Contract & Project Performance Report - March 2021	Site Risk & Performance Analysis
Document Number: DOE/RL-2021-25	Revision/Change Number: 1

Document Type:

☐ Plan ☐ Report ☐ Matrix ☐ Description Document ☐ Form ☒ Other: Deliverable CD0161 & CD0162

Document Action: ☐ New ☒ Revision ☐ Cancellation

	Print First and Last Name	Phone Number
Responsible Contact *(Author)*:	Gloria Campbell	(509) 376-1911

Information Clearance	Yes	No
Does document contain scientific and technical information or is it intended for public use?	☒	☐
Does document contain controlled unclassified information?	☐	☒

Document Revision Summary *(description)*:

Monthly revision to Contract Deliverables CD0161 and CD0162.

Reviewers:

Print First and Last Name	Signature	Date	Organization
N/A		N/A	N/A

Approval Signatures:

Author:

Gloria Campbell — *Print First and Last Name*

Gloria Campbell Digitally signed by Gloria Campbell Date: 2021.04.26 06:49:18 -07'00' — *Signature / Date*

RELEASE/ISSUE

DATE: Apr 26, 2021

HANFORD RELEASE

Responsible Manager:

Richard A. Thomas — *Print First and Last Name*

Signature / Date 4/26/21

Other: Title/Organization/Role

N/A — *Print First and Last Name*

Signature

N/A — *Date*

Required for System/Software Documentation:

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Signature / Date

Software Owner:

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Signature / Date

Independent Technical Reviewer:

N/A — *Print First and Last Name*

Signature / Date

Date Received for Clearance Process (MM/DD/YYYY)
04/26/2021

INFORMATION CLEARANCE FORM

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- ☐ Abstract
- ☐ Journal Article
- ☐ Summary
- ☐ Internet
- ☐ Visual Aid
- ☐ Software
- ☐ Full Paper
- ☐ Report
- ☒ Other CD0161 & CD0162

B. Document Number DOE/RL-2021-25 Revision 1

C. Title
Monthly Contract & Project Performance Report
March 2021

D. Proposed Internet Address

E. Required Information (MANDATORY)

1. Is document potentially Classified? ◉ No ○ Yes
Thomas, Richard A
Manager Required (Print and Sign)

If Yes _____
ADC Required (Print and Sign) ○ No ○ Yes Classified

2. Official Use Only ◉ No ○ Yes Exemption No. ____
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1. Title of Journal

G. Complete for a Presentation

1. Title for Conference or Meeting _____
2. Group Sponsoring _____
3. Date of Conference _____
4. City/State _____
5. Will Information be Published in Proceedings? ◉ No ○ Yes
6. Will Material be Handed Out? ◉ No ○ Yes

H. Information Owner/Author/Requestor
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(Print and Sign)

Responsible Manager
Thomas, Richard A
(Print and Sign)

Approval by Direct Report to President (Speech/Articles Only) _____
(Print and Sign)

I. Reviewers	Yes	Print	Signature	Public Y/N (If N, complete J)
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Office of External Affairs	☒	Brooks, Renee L	see attached email Y	Y / N
DOE	☐			Y / N
Other	☒	Schofield, Lamont C PS Gadd for LCS	see attached email Y	Y / N
Other	☐			Y / N
Other	☐			Y / N

J. Comments

Information Clearance Approval
APPROVED
By Janis Aardal at 3:45 pm, Apr 26, 2021
Approved for Public Release; Further Dissemination Unlimited

If Additional Comments, Please Attach Separate Sheet

Campbell, Gloria

From: Gadd, Paul S
Sent: Friday, April 23, 2021 7:02 AM
To: Brooks, Renee L; Campbell, Gloria; Schofield, LaMont C
Cc: Mastaler, Patrick P; Thomas, Richard A; Hofstad, Shannon L; Adels, Keasha K
Subject: RE: ACTION: Review/Approval of March 2021 Monthly Contract & Project Performance Report

Approved for public release by HMIS Information Security.

Paul Gadd, PMP
Hanford Site Information Protection Officer
Classification Analyst, Information Security
Safeguards & Security
HMIS
Hanford Mission Integration Solutions, LLC
Office: (509) 376-3730
Mobile: (509) 845-2832

From: Brooks, Renee L <renee_l_brooks@rl.gov>
Sent: Thursday, April 22, 2021 3:57 PM
To: Campbell, Gloria <gloria_campbell@rl.gov>; Schofield, LaMont C <lamont_c_schofield@rl.gov>
Cc: Gadd, Paul S <paul_s_gadd@rl.gov>; Mastaler, Patrick P <patrick_p_mastaler@rl.gov>; Thomas, Richard A <Richard_A_Thomas@rl.gov>; Hofstad, Shannon L <shannon_hofstad@rl.gov>; Adels, Keasha K <keasha_k_adels@rl.gov>
Subject: RE: ACTION: Review/Approval of March 2021 Monthly Contract & Project Performance Report

Approved by HMIS Communications (quicker to approve when I've already scanned through a few times previously). ☺

Have a great weekend!

Reneé Brooks

From: Campbell, Gloria <gloria_campbell@rl.gov>
Sent: Thursday, April 22, 2021 3:30 PM
To: Brooks, Renee L <renee_l_brooks@rl.gov>; Schofield, LaMont C <lamont_c_schofield@rl.gov>
Cc: Gadd, Paul S <paul_s_gadd@rl.gov>; Mastaler, Patrick P <patrick_p_mastaler@rl.gov>; Thomas, Richard A <Richard_A_Thomas@rl.gov>; Hofstad, Shannon L <shannon_hofstad@rl.gov>; Adels, Keasha K <keasha_k_adels@rl.gov>
Subject: ACTION: Review/Approval of March 2021 Monthly Contract & Project Performance Report

Renee & LaMont,

Below is the SharePoint link which contains the ***March 2021 Monthly Contract & Project Performance Report*** (CD0161/CD0162) for your review/approval.

Mar21 Monthly Contract & Project Performance Report (CD0161/0162)

Monthly Contract Performance Report March 2021

R. E. Wilkinson
President & General Manager

U.S. Department of Energy
Contract No. 89303320DEM000031

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Printed in the United States of America

DOE/RL-2021-25
Revision 1

Monthly Contract & Project Performance Report March 2021

Date Published
May 2021

Prepared for the U.S. Department of Energy
Assistant Secretary for Environmental Management

Contractor for the U.S. Department of Energy
under Contract 89303320DEM000031

P.O. Box 943
Richland, Washington 99352

APPROVED
By Janis Aardal at 3:47 pm, Apr 26, 2021

Release Approval | Date

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Contents

1.0 EXECUTIVE SUMMARY

Hanford Mission Integration Solutions (HMIS) continued to provide direct support to the U.S. Department of Energy (DOE) and its contractors with cost-effective infrastructure and Site services that are integral and necessary to accomplish the environmental cleanup mission through open and proactive communication, collaboration, and cooperation between Hanford Site customers (DOE Offices and Other Hanford Contractors [OHC]). Unless otherwise noted, all data provided is through March 21, 2021.

Marking the one-year COVID-19 pandemic anniversary, HMIS personnel continued to safely manage and execute contractual work expectations. In the month of March, HMIS continues to maintain a telework posture for a vast majority of the workforce, and continues to provide DOE with pandemic-related requests (i.e., COVID-19 Site Remobilization Tracking Tool).

Our Ethics team processed more than 1,900 employee Conflict of Interest disclosures. Teams supported the successful rail shipment of critical equipment to Energy Northwest to meet their milestone. Several teams also collaborated to complete the installation and testing of new fire protection systems at three site locations, replacing aging infrastructure. Staff at HAMMER implemented an assistive technology for hearing-impaired students to improve their overall training experience. Crane & Rigging Services worked closely with WRPS to assist with projects on the Tank-Side Cesium Removal system. Personnel with the Hanford Fire Department received wildland fire refresher training in preparation for the 2021 wildland fire season. Workforce Solutions staff participated in several presentations and trainings aimed at assisting job seekers, as well as virtual job fairs.

2.0 KEY ACCOMPLISHMENTS

- HMIS Procurement held their first Subcontractor Quarterly on March 30, 2021. Approximately 30 subcontractors attended with a total of 55 attendees present on the call. During the call, HMIS provided a recap of the information provided in the initial subcontractor quarterly that was held in February 2021. HMIS provided information to the subcontractors as to what some of the HMESC requirements flowed down entail and what the subcontractors need to do to comply. In addition, HMIS provided an overview of the subcontracting goals, where we are to date, as well as a list of subcontracting opportunities that will be released in the next 90-120 days. HMIS coordinated and facilitated several meetings with the OHC safety and health professionals to review the DOE Hanford Workplace Safety Plan. The Hanford-specific plan was developed in response to DOE's Agency Plan and will require changes to Hanford's COVID safety protocols. The safety and health professionals met to coordinate and discuss necessary changes to company policies, procedures, and management directives to ensure consistent site-wide implementation should the new COVID safety protocols be implemented.
- The HMIS Performance Oversight group completed an effectiveness review of the software quality assurance program rebuild. The review determined the action taken to build a compliant software quality assurance program had been effective; however, some opportunities for improvement were identified related to procedure clarifications and training

of individuals in the various roles described in HMIS-PRO-IS-309, *Controlled Software Management*.

- HMIS Security and Hanford Patrol personnel successfully completed two Force-on-Force exercises. These exercises are performed to verify the effectiveness of the Protective Force and the ability to protect Hanford Site strategic assets. The exercises were conducted with no injuries and while adhering to all safety and social distancing requirements.
- HMIS hosted an architecture review of the Washington River Protection Service (WRPS), TankFarm Local Area Network (TFLAN) Industrial Control Network. Using industry powerhouse Dragos, the team performed an integrated workshop where Dragos assessed the technical and administrative elements of their network to assess cybersecurity health and determine areas for improvement.
- HMIS delivered 34 Contract Data Requirements Lists (CDRLs) to DOE RL in the month of March either on or before the due date.
- Processed more than 1900 Conflict of Interest (COI) disclosures for HMIS employees after the February "HMIS Conflict of Interest Kick-off" and a March "COI 101"communication which educated employees on why it is important to complete these forms. Stemming from this focus, the E&C group fielded many questions and provided a presentation on COIs at a mid-level ZAC meeting.
- Effectively collaborated with site contractors to address the large bow wave in training that was forecasted this summer. This bow wave was created due to the HAMMER COVID-19 shutdown and large number of core training classes conducted upon restart. Training coordinators pulled students back into March, April, and May to level out training due dates.
- Procurement has completed qualification of personnel, who were previously qualified as a Buyer's Technical Representative (BTR) under the MSA BTR Training program as well as new individuals identified by their organization. The completion of the qualification course has resulted in a total of 108 individuals who have been qualified as a BTR under the new BTR training program.
- The HAMMER implemented an assistive technology for hearing-impaired students. The application transcribes in real-time on an iPad to improve the training experience for students with impaired hearing.
- Operation Support Services worked with Energy Northwest (ENW) and Burlington Northern Santa Fe Railway (BNSF) to coordinate the rail shipment of critical equipment to ENW. On March 25, 2021, with support from the HMIS Roads and Grounds crews, the shipment was safely and successfully transported across the rail, meeting the ENW milestone. Another shipment is planned for July 2021. (photo below)

- Project L-905 completed the installation of new fire protection systems at 506BA, MO-413, and 2751E in March. Crews from the Fire Safety Maintenance (FSM) and Hanford Fire Department (HFD) teams provided field support during construction acceptance testing and operational testing of the units. All three units are anticipated to be online in early April.
- HMIS Crane & Rigging Services provided a qualified Designated Lead and signal person to install and remove Interchange carriers (IXCs) into the Avantec Tank-Side Cesium Removal (TSCR) unit with a specific forklift and jib attachment designed to lift place and remove IXCs and filter banks under a WRPS Special Lift procedure(s), during Operational Acceptance Testing (OAT) for the TSCR unit located outside of AP Farm. TSCR Operations supports the Direct-Feed Low-Activity Waste One Hanford mission. (photo below)

3.0 MAJOR ISSUES

Program Services and Support: Refer to Section A of this report for Program Services and Support specific major issues.

Reliability Projects: Refer to Section B of this report for project-specific major issues.

4.0 HMIS SAFETY PERFORMANCE

HMIS continues to focus on integrating and implementing safety programs in all program and project areas. In March, we experienced two Recordable Injuries, one of which resulted in Days Away, and there were eight first aids.

HMIS communicates frequently with our team through weekly Safety Starts and periodic safety bulletins. In March, weekly Safety Starts included: Ladder Safety, Daylight Saving Time, Poison/Poisoning Awareness and Spring Weather Awareness. The first HMIS wide President's Zero Accident Council meeting is scheduled for April 15.

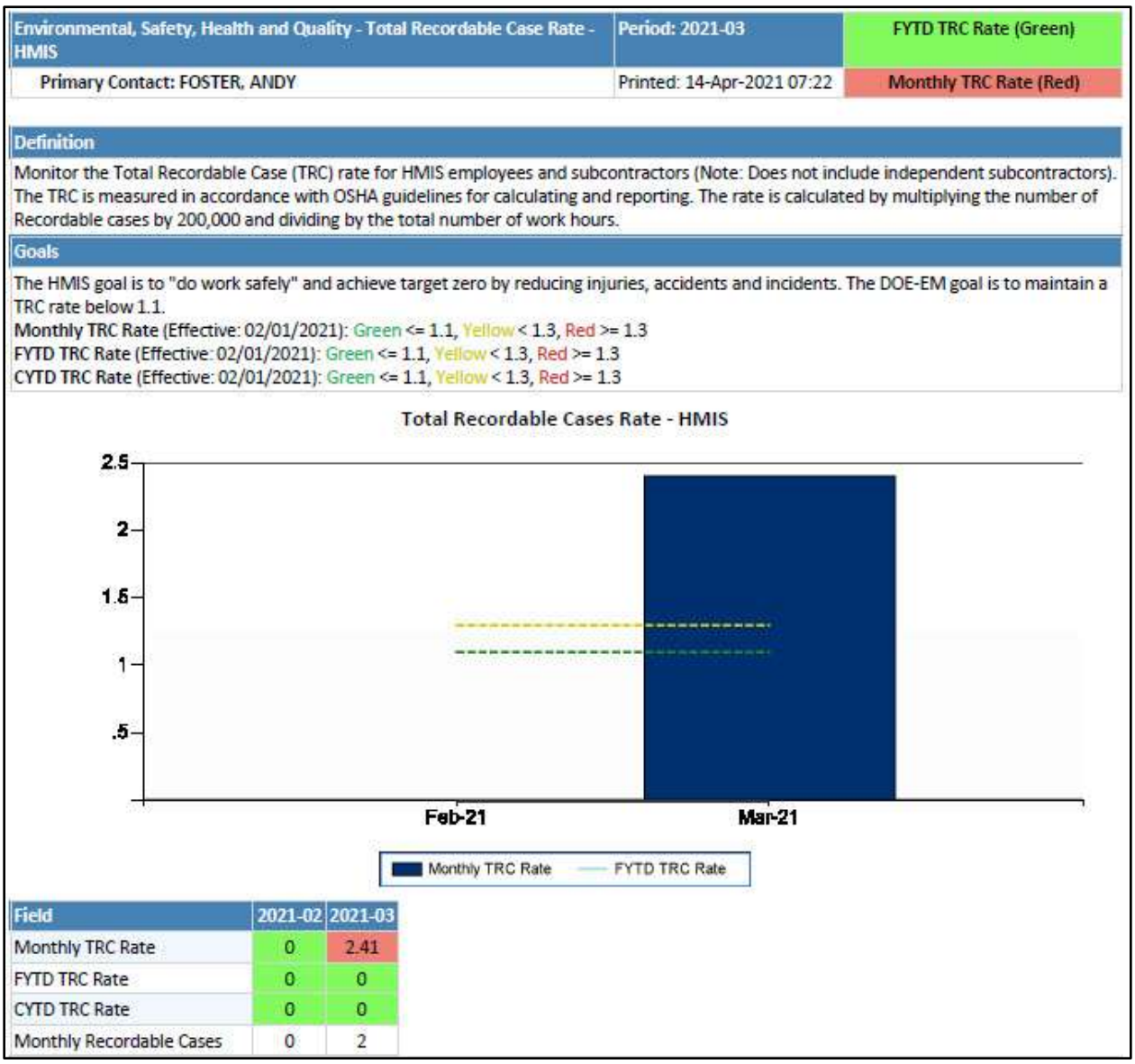


Figure 1. Total Recordable Case Rate (TRC)

Monitor the Total Recordable Case (TRC) rate for HMIS employees and subcontractors (Note: Does not include independent subcontractors). The TRC is measured in accordance with OSHA guidelines for calculating and reporting. The rate is calculated by multiplying the number of Recordable cases by 200,000 and dividing by the total number of work hours.

March hours are estimated with 1,845 employees x 180 hours (4 weeks x 40 hours = 160 hours plus 20 hours for the half week = 180 hours per employee) = 332,100 total worker hours. Hours will be corrected when the software system upgrade is completed.

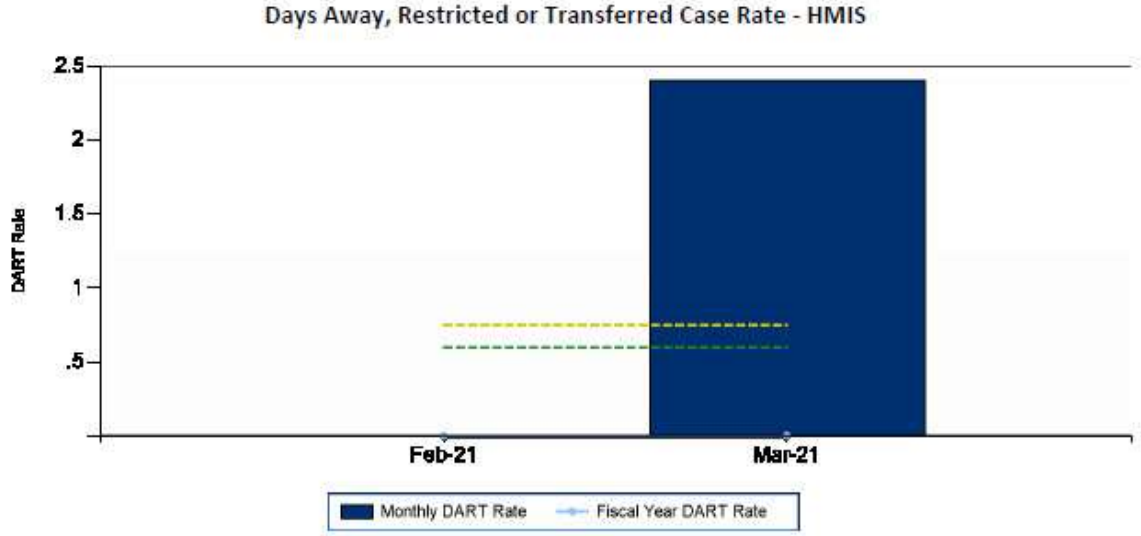
Environmental, Safety, Health and Quality - Days Away, Restricted or Transferred Case Rate - HMIS	Period: 2021-03	Fiscal Year DART Rate (Green)
Primary Contact: FOSTER, ANDY	Printed: 13-Apr-2021 08:30	Monthly DART Rate (Red)

Definition

Monitor the days away, restricted or transferred (DART) case rate for HMIS employees and subcontractors. The DART rate is measured in accordance with OSHA guidelines for calculating and reporting. The rate is calculated by multiplying the number of DART cases by 200,000 and dividing by the total number of work hours.

Goals

The HMIS goal is to "do work safely" and achieve target zero by reducing injuries, accidents and incidents. The DOE-EM performance baseline goal is to maintain a DART rate below 0.6.
Monthly DART Rate (Effective: 02/01/2021): Green <= 0.6, Yellow <= 0.75, Red > 0.75
Fiscal Year DART Rate (Effective: 02/01/2021): Green <= 0.6, Yellow <= 0.75, Red > 0.75
Calendar Year DART Rate (Effective: 02/01/2021): Green <= 0.6, Yellow <= 0.75, Red > 0.75



Field	2021-02	2021-03
Monthly DART Rate	0	2.41
Fiscal Year DART Rate	0	0
Calendar Year DART Rate	0	0
Monthly DART Cases	0	2

Figure 2. Days Away, Restricted, Transferred (DART)

Monitor the DART Case (TRC) rate for HMIS employees and subcontractors (Note: Does not include independent subcontractors). The DART is measured in accordance with OSHA guidelines for calculating and reporting. The rate is calculated by multiplying the number of DART cases by 200,000 and dividing by the total number of work hours.

March hours are estimated with 1845 employees x 180 hours (4 weeks x 40 hours = 160 hours plus 20 hours for the half week = 180 hours per employee) = 332,100 total worker hours. Hours will be corrected when the software system upgrade is completed.

5.0 EARNED VALUE MANAGEMENT

Table 1. HMIS Schedule and Cost Performance

	CURRENT PERIOD					CUMULATIVE TO DATE					AT COMPLETION		
	BUDGETED COST		ACTUAL COST	VARIANCE		BUDGETED COST		ACTUAL COST	VARIANCE				
CLIN Data for March	BCWS	BCWP	ACWP	SCHEDULE	COST	BCWS	BCWP	ACWP	SCHEDULE	COST	BAC	EAC	VARIANCE
0001 - Contract Transition	$0	$0	$5,552	$0	($5,552)	$6,405	$6,405	$5,656	$0	$749	$6,405	$5,656	$749
0003 - Legacy Benefit Plans & Legacy Workers' Comp	$3,468	$3,468	$2,665	$0	$803	$6,693	$6,693	$4,827	$0	$1,867	$448,037	$441,863	$6,174
0004 - Infrastructure & Site Services	$27,308	$24,711	$22,733	($2,598)	$1,978	$51,325	$47,656	$45,586	($3,670)	$2,070	$2,592,817	$2,621,014	($28,197)
0005 - DOE Small Business Procure Pre-Award Support	$19	$19	$0	$0	$19	$19	$19	$0	$0	$19	$2,419	$2,409	$10
0007 - Infrastructure Reliability Projects	$1,526	$1,313	$1,573	($213)	($260)	$2,458	$2,867	$2,943	$409	($77)	$359,856	$359,918	($62)
0008 - DOE Small Biz Pro Post-Award Supp & Other DDWS	$471	$471	$435	$0	$36	$910	$910	$778	$0	$132	$210,280	$212,012	($1,732)
Undistributed Budget (UB)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$182,483	$182,483	$0
Management Reserve (MR)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Grand Total	**$32,792**	**$29,982**	**$32,957**	**($2,810)**	**($2,975)**	**$67,811**	**$64,550**	**$59,790**	**($3,261)**	**$4,760**	**$3,802,296**	**$3,825,355**	**($23,059)**

Note: $ in thousands

Performance Summary

The HMIS contract went operational on January 25, 2021.

Cost Variance Analysis: The CM unfavorable Cost Variance (CV) of ($2,975K) is primarily due to Contract Transition as the cost was transferred in the March accounting period but plan in February creating a current month unfavorable variance.

Schedule Variance Analysis: The CM unfavorable Schedule Variance (SV) of ($2,810K) is primarily in 4001.04.12 General Performance Requirements due to delay in equipment procurements, 4001.07.01 Water Systems due to Project L-781 181D Vertical Turbine Pumps, and 4001.07.03 Electrical Systems Project L-789, Priority T&D System Wood PP Test & Replace.

Variance at Completion: The unfavorable VAC is primarily due to HMIS material differences (MDs) that were identified during the due diligence process. HMIS submitted Contract Transition Deliverable CTD0004, "Listing of Material Differences and Pre-Existing Conditions" to RL on January 22, 2021. Also contributing to the unfavorable VAC are scope pending future BCRs (~$7M).

6.0 FUNDS ANALYSIS

Table 2. HMIS Fiscal Year 2021 Funds vs. Fiscal Year Spend Plan

FY 2021 IIP Performance to Date Status through March FY 2021 ($000)											
CLIN	Fund Source	IIP FYTD Perf	FYTD ACWP	Spending Variance	* Funds Received	Remaining Available Funds	** RL Expected Funding Prelim CBAG Rev 2	Total Outlook	HMIS Uncosted Balance	Carryover / Hold Backs	Unencum Balance
CLIN 4	SWS and RL-0201 Fee	31,731.0	29,276.5	2,454.5	74,000.0	44,723.5	165,029.4	163,063.9	1,965.5	1,965.5	-
CLIN 4	RL-0020 (SES, IM, DOE Serv, Fee)	11,921.7	12,077.4	(155.7)	47,055.0	34,977.6	75,727.7	62,541.6	13,186.1	13,186.1	-
CLIN 4	RL-0020 (RP)	24.0	103.3	(79.3)	163.5	60.2	2,034.0	1,946.0	88.0	88.0	-
CLIN 4	RL-0201 (RP)	5,594.6	1,605.6	3,989.0	22,387.0	20,781.4	51,772.7	26,630.0	25,142.7	25,142.7	-
CLIN 4	RL-0201 (HAMMER)	1,774.1	1,270.2	503.9	4,000.0	2,729.8	8,664.7	8,664.7	-		-
CLIN 4	RL-0201 (COVID, Inventory, DOE Serv)	391.4	453.1	(61.7)	6,610.0	6,156.9	7,064.0	7,064.0	-		-
CLIN 4	ORP-14, 60, PD - ORP Services		7.9	(7.9)	227.2	219.3	357.0	357.0	-		-
CLIN 5	RL-0201 (Small Business, Fee)			-	90.0	90.0	139.0	139.0	-		-
CLIN 5	RL-0201 (Fee)						11.0	11.0	-		-
CLIN 6	RL-0201 (Fee)			-		-	3,829.0	3,829.0	-		-
CLIN 7	RL-0020 (RP)	344.2	176.8	167.4	400.0	223.2	491.3	389.6	101.7	101.7	-
CLIN 7	RL-0201 (RP, Fee, MR)	2,681.4	2,766.7	(85.3)	4,978.8	2,212.1	24,135.5	18,125.5	6,010.0	6,010.0	-
				-		-			-		-
	TOTAL	54,462.4	47,737.5	6,724.9	159,911.5	112,174.0	339,255.3	292,761.3	46,494.0	46,494.0	-

*** Funds received through Contract P00062 dated April 1, 2021**

**** RL Expected Funding thru CBAG Rev 2 - Pending completion/approval of Integrated Investment**

Based upon FY21 forecast the remaining uncosted balance will fund SWS through June 1, 2021 and RL-0020 through August 25, 2021

Excludes CLIN 8 DOE Directed Work Scope (DDWS) (non-PMB scope)

Performance Summary

The current Integrated Investment Portfolio (IIP) was submitted to DOE-RL January 15, 2021 and based upon CBAG Rev 0. Since then revised direction was received in CBAG Rev 2 on March 9, 2021 that increased funding in the IIP and brought it in alignment with scope being performed. An updated IIP is in process that will align the funding targets accordingly.

Cost Variance Analysis: The FYTD variance is primarily due to the IIP being understated and has not been aligned to FY21 work scope; pending completion of an updated IIP to align with CBAG Rev 2 received March 9, 2021. The overrun for RL-0020 is primarily due labor cost being higher than planned because overtime pay for Security Guards was not included in the plan due to the way it was proposed. This is offset in RL-0201 for Reliability Projects that will be re-aligned with the updated IIP and DOE-RL guidance received under CBAG Rev 2. SWS experienced surplus budget for records management in Presidents Office. Also, there are open requisitions to be filled causing an underrun.

Variance at Completion: The $46M Variance at Completion is primarily due to $19.7M in RL-0201 for L-612, 230kV Transmission System Reconditioning and Sustainability Repairs that is being held back pending DOE-RL direction and is funding specifically held for Project L-612. Reliability Project will carryover scope that is encumbered that will complete in FY22. The $13.4M variance for RL-0020 is primarily due to funding that will be utilized for a continuing resolution into FY22 and future reductions requested by DOE-RL.

The Direct Cost Adder (DCA) collects the cost of centralized management, support from others, craft indirect time, and non-labor cost such as training and facilities. These costs are distributed via a rate on direct labor. Usage-Based Services (UBS) are services liquidated to customers (internal and external). The UBS cost is associated with a service and distributed on a unit rate to the customer based upon requests ("pay by the drink").

Table 3. Usage-Based Services/Direct Cost Adder Summary (Dollars in Thousands)

	Fiscal Year To Date March FY21					FY21 HMIS Fiscal Year End			
Account Description	(Budget) Budgeted Cost of Work Scheduled (BCWS)	(Actuals) Actual Cost of Work Performed (ACWP)	Cost Variance	Liquidation	Liquidation (Over) / Under	Budget At Completion (BAC)	Outlook	Forecasted Liquidation	Forecasted Liquidation (Over) / Under
Direct Cost Adder (DCA)									
Software Services (4001.09.06.01.01)	1,230.9	445.9	785.1	(523.4)	(77.5)	5,525.9	1,954.3	(2,354.4)	(400.1)
Records Mgmt (4001.09.06.07.01)	278.1	377.4	(99.3)	(205.3)	172.1	1,248.3	1,244.1	(965.4)	278.7
Janitorial Services (4001.09.08.02.02)	280.4	293.2	(12.8)	(358.6)	(65.5)	1,258.8	1,346.4	(1,442.8)	(96.4)
Maintenance (4001.09.08.02.01)	1,131.7	1,758.9	(627.2)	(1,115.1)	643.8	5,080.4	7,332.8	(7,104.4)	228.4
Transportation (4001.09.02.01.01)	832.2	851.4	(19.2)	(826.4)	25.0	3,735.8	4,249.0	(4,247.9)	1.1
Total Direct Cost Adder - Total	**3,753.3**	**3,726.7**	**26.6**	**(3,028.8)**	**697.9**	**16,849.2**	**16,126.6**	**(16,114.9)**	**11.7**
Usage Based Service									
Dosimetry (4001.09.10.08.01)	730.4	799.8	(69.4)	(765.2)	34.7	3,278.9	4,185.4	(4,182.6)	2.8
Training (4001.09.05.01.01)	1,971.2	2,894.1	(922.9)	(3,568.2)	(674.1)	8,849.1	12,410.3	(12,803.6)	(393.3)
Hanford Rad Instrumentation Prog (4001.09.10.08.02)	597.6	444.1	153.5	(499.8)	(55.7)	2,682.7	3,001.5	(2,906.4)	95.1
Information Technology Services (4001.09.06.03)	4,532.0	3,489.4	1,042.6	(5,614.8)	(2,125.4)	20,344.6	23,651.3	(23,651.3)	0.0
Work Management (4001.09.08.02.04/05)	58.4	99.6	(41.2)	(116.7)	(17.1)	262.3	508.5	(508.4)	0.1
Occupancy Lease (4001.09.08.02.03.04)	613.5	1,183.4	(569.9)	(827.3)	356.1	2,754.0	3,618.1	(3,307.1)	311.0
Occupancy Gov't (4001.09.08.02.03.05)	642.7	709.0	(66.3)	(887.4)	(178.4)	2,885.1	3,352.4	(3,547.2)	(194.8)
Crane & Rigging (4001.09.02.03.01)	1,577.8	1,729.3	(151.5)	(1,661.2)	68.1	7,083.1	8,531.0	(8,485.5)	45.5
Fleet Fuel Delivered (4001.09.02.02.03.04)	92.7	87.6	5.1	(84.6)	3.0	416.3	357.0	(389.8)	(32.8)
Fleet Fuel Consumed (4001.09.02.02.03.05)	510.0	292.5	217.5	(250.3)	42.2	2,289.6	1,608.8	(1,532.1)	76.7
Fleet Services (4001.09.02.02.01)	2,735.6	1,336.4	1,399.3	(998.9)	337.5	12,280.6	6,811.2	(6,878.4)	(67.2)
Fleet Materials (4001.09.02.02.02)	927.3	278.3	649.0	(160.2)	118.2	4,162.9	1,874.6	(1,885.7)	(11.1)
Fleet GSA Vehicle Maint (4001.09.02.02.04)	370.9	156.2	214.7	(118.8)	37.5	1,665.2	996.0	(953.7)	42.3
Courier Services (4001.09.07.05.01.01)	48.2	35.5	12.7	(34.3)	1.2	216.2	151.6	(151.7)	(0.1)
Usage Based Service - Total	**15,408.4**	**13,535.3**	**1,873.1**	**(15,587.5)**	**(2,052.3)**	**69,170.6**	**71,057.7**	**(71,183.5)**	**(125.8)**
Variable Services Total	**19,161.7**	**17,262.0**	**1,899.7**	**(18,616.4)**	**(1,354.4)**	**86,019.8**	**87,184.3**	**(87,298.4)**	**(114.1)**

Usage Based Service/Direct Cost Adder – The fiscal year to date (FYTD) positive cost variance of $1.9M is primarily driven per cost underruns of Fleet Services/Materials and the Information Technology pool accounts. The Fleet UBS pools underrun is primarily driven by work in process job tickets and timing delays of the costing of material procurements across the two service accounts. The FYTD Information Technology cost underrun is due to the timing of large one time license costs forecast for fiscal May. The listed BCWS level spreads this procurement

budget across the year, thus an underrun is expected through April, pending the large May cost procurements.

7.0 PERTINENT BUSINESS INFORMATION

Table 4. Small Business Statistics – March

Socio Economic Category	Goals	March (03/01/2021 through 03/31/2021)	FY21 Actual to Date	Cumulative
Small Business (SB)	55%	79.49%	87.54%	87.54%
Small Disadvantaged Business (SDB)	8%	17.96%	56.85%	56.85%
Small Woman Owned Business (SWOB)	8%	13.89%	55.60%	55.60%
HUBZone (HUB)	4%	8.24%	10.38%	10.38%
Service Disabled Veteran Owned (SDVO)	4%	7.75%	2.12%	2.12%
Veteran Owned Small Business (VOSB)	5%	15.48%	5.22%	5.22%

HMIS is achieving all Small Business Goals with the exception of Service Disabled Veteran Owned (SDVO). HMIS Procurement is working to increase the number of companies available in this category so more business opportunities can be contracted to SDVO businesses.

8.0 BASELINE CHANGE REQUESTS

In March, HMIS approved and implemented seven Baseline Change Requests (BCRs) into the Contractor Performance Baseline (CPB), six of which impacted the CPB budget. The change requests are identified in the following table:

Table 5. March 2021 Baseline Change Requests

Change Request #	Title	CLIN	Summary of Change
BCR-HMS-21-003	Align Reliability Projects and Other CLIN 4 AUW Scope with FY21 Execution Strategy	4 and 7	This BCR aligned EF32, L-781, L-826, and L-934 projects to the current execution strategies.
BCR-HMS-21-004	Change Responsible Org and Funding Type for H-Projects (H-002 & H-006)	4	This BCR changed the project type for H-002 and H-006 from RL-0201 to SWS and changed the responsible organization from Reliability Projects to Information Management, which moved scope between two level 3 WBSs. In addition, this BCR aligned the two projects to the current execution strategies.
BCR-HMS-21-005	Establish New Control Account from UB for Traffic Management	4	This BCR drew down from CLIN 4 UB to detail plan traffic management as it was initially incorrectly determined during transition that all services within Section C.4.2.1 "Motor Carrier Services" were to be replanned as indirect functions.
BCR-HMS-21-006	Align PMB with Submitted Curation Services and Collections Management Proposal	4	This BCR distributed AUW FY 2021 budget to Curation as contract modification P00022 added the scope to Section C.4.9.6.
BCR-HMS-21-007	Align Records & Software Engineering Resources with Revised Execution Strategy (Indirects/Non-PMB Only)	4 and N/A	This BCR replanned records and software engineering direct labor to subcontract resources for indirect and non-PMB accounts only to align with execution strategy.
BCR-HMS-21-009	Update Level of Effort Schedule Activity Titles	4 and 5	This BCR modified LOE schedule activity titles to reflect the scope of work being performed.
BCR-HMS-21-010	Update Program Log for Contract Modifications P00047, P00050, P00051, P00052, P00054, and Letter 21-ISD-000955	4 and 8	This BCR implemented program log entries for contract modifications P00047 through P00054 and letter of direction 21-ISD-000955. This BCR also repriced CLIN 4 UB with the original proposal rates vs. the HMIS forward pricing labor rates. In addition, the boundaries in which to drawdown CLIN 4 UB were defined.

8.1 Undistributed Budget Activity

In March, the largest contributor to the change in Undistributed Budget (UB) was BCR-HMS-21-010. This BCR repriced CLIN 4 UB with the original proposal rates vs. the HMIS

forward pricing rates and ensured UB was only being drawn down for indirect cost for those activities originally bid in the proposal while accounting for a DOE-RL CO letter of direction and various contract modifications.

Table 6. March 2021 Undistributed Budget
(Dollars in Thousands)

Change Request #	Title	CLIN	UB
BCR-HMS-21-003	Align Reliability Projects and Other CLIN 4 AUW Scope with FY21 Execution Strategy	4	($43)
BCR-HMS-21-005	Establish New Control Account from UB for Traffic Management	4	($405)
BCR-HMS-21-010	Update Program Log for Contract Modifications P00047, P00050, P00051, P00052, P00054, and Letter 21-ISD-000955	4	($15,548)

8.2 Management Reserve Activity

There was no change in Management Reserve (MR) in March.

9.0 RISK MANAGEMENT

Program Services and Support: Refer to Section A of this report for Program Services and Support specific risk assessments.

Reliability Projects: Refer to Section B of this report for project-specific risk assessments.

10.0 PROGRAM CONDITION STATUS

Table 7. Hanford Site Infrastructure System Health and Status Summary
DATA CURRENT THROUGH MARCH 2021

INFRASTRUCTURE SYSTEM		SYSTEM DESCRIPTION	SYSTEM HEALTH RATINGS			
			OVERALL STATUS	AVAILABILITY	MAINTENANCE	CONFIGURATION
WATER/SEWER UTILITIES	MSA-ENG-61732, Rev 12 Updated Quarterly **Export Water (INFRA-EW)** Data: Oct - Dec 2020 Last Published: Jan 2021	This system provides export water to the 200 East & West Areas of the Hanford Site. Columbia River water is pumped to the 100-B and 100-D Areas and placed in settling basins. This system interfaces with both the raw and sanitary water systems.	85% (+8%)	82% (+13%)	94% (NC)	85% (+2%)
	MSA-ENG-61731, Rev 12 Updated Quarterly **Raw Water (INFRA-RW)** Data: Oct - Dec 2020 Last Published: Jan 2021	This system delivers raw water from the 200 Area reservoirs to the 200 Areas of the Hanford Site.	72% (+1%)	55% (NC)	97% (+1%)	96% (+4%)
	MSA-ENG-61730, Rev 12 Updated Quarterly		92%	92%	93%	91%

	Sanitary Water (INFRA-SW) Data: Oct - Dec 2020 Last Published: Jan 2021	This system treats export water for human use and consumption in the 200 Areas of the Hanford Site.	(NC)	(NC)	(+2%)	(+1%)
	MSA-ENG-61729, Rev 12 Updated Quarterly **Sanitary Sewer (INFRA-SNS)** Data: Oct - Dec 2020 Last Published: Jan 2021	This system receives and processes waste water generated from occupied facilities in the 200 Areas of the Hanford Site.	86% (+1%)	79% (+3%)	93% (-6%)	100% (+2%)
SAS	MSA-ENG-65161 Updated Semi-Annually **Safeguards and Security (INFRA-SAS)** Data: Jan - Jun 2020 Last Published: Aug 2020	This system provides access control & intrusion detection capabilities at the Hanford Site excluding the 200 Area Interim Storage Area. The boundary for each facility security system is defined by the power source.	97% (-2%)	100% (NC)	96% (-4%)	95% (NC)
ELECTRICAL UTILITIES	MSA-ENG-63338, Rev 7 Updated Quarterly **Transmission (INFRA-Transmission)** Data: Oct - Dec 2020 Last Published: Jan 2021	This system provides electricity to the entire Hanford Site by powering three 230 kV substations and one 115kV substation that powers the 400 Area. Major components of the system include the power lines, structures, and foundations. The deactivated A7 substation is this system as it functions only to transmit power.	See Note 5 (NC)	100% (NC)	96% (-4%)	100% (NC)
	MSA-ENG-61463, Rev 12 Updated Quarterly **Distribution (INFRA-Distribution) (INFRA-T&D)** Data: Oct – Dec 2020 Last Published: Jan 2021	This system provides power to the entire Hanford Site from the substations using overhead and some underground distribution lines. Major components of the system include service transformers, conductor, poles, line fault indicators, pole-top reclosers, capacitor banks and pole-top switches.	94.4% (-2.8%)	99.9% (-0.1%)	86% (-1%)	86% (-13%)
	MSA-ENG-61651, Rev 12 Updated Quarterly **Supervisory, Control, and Data Acquisition (INFRA-EU_SCADA)** Data: Oct - Dec 2020 Last Published: Jan 2021	This system provides real-time knowledge of the electrical power flowing through the INFRA-TRANSMISSION, INFRA-SUB_A6, INFRA-SUB_A8, INFRA-SUB_A9, and INFRA-DISTRIBUTION systems. This system has some real-time knowledge of the INFRA-SUB_451B system. It performs remote operation of some switches.	86.66% (-1.59%) See Note 6	99.989% (+0.039%)	91.6% (-4%)	98.3% (-0.9%)
	MSA-ENG-61504, Rev 12 Updated Quarterly **Electrical Utilities: Meter Data Management System (INFRA-MDMS)** Data: Oct - Dec 2020 Last Published: Jan 2021	This system provides data collection, energy management, & access by stakeholders through a web-based Energy Management Module, and energy billing to support the unique Hanford electrical billing process for BPA billing, costing, forecast, and rate.	92.6% (-0.8%) See Note 6	98.5% (+0.1%)	95.4% (-2%)	99.37% (-0.63)
	MSA-ENG-61720, Rev 12 Updated Quarterly **Substation A6 (INFRA-SUB_A6)** Data: Oct – Dec 2020 Last Published: Jan 2021	This 230 kV substation monitors, protects, and controls the electrical power to the Waste Treatment Plant (WTP) Complex. The substation transforms transmission power to distribution power, which is supplied underground to the WTP 13.8 kV Switchgear Building.	99.6% (+1.4%)	100% (NC) See Note 7	100% (+6%)	97% (NC)
	MSA-ENG-61720, Rev 12 Updated Quarterly **Substation A8 (INFRA-SUB_A8)** Data: Oct – Dec 2020 Last Published: Jan 2021	This 230 kV substation monitors, protects, and controls the electrical power to the 200 East and 200 West Areas. The substation transforms transmission power to distribution power. This substation also provides backup power to Substation A9, which supplies the 100 Areas.	98.0% (+4.4%)	100% (NC) See Note 7	100% (+29 %)	90.0% (-7%)
	MSA-ENG-61720, Rev 12 Updated Quarterly **Substation A9 (INFRA-SUB_A9)** Data: Oct – Dec 2020 Last Published: Jan 20215	This 230 kV substation monitors, protects, and controls the electrical power to the 100 Areas. The substation transforms transmission power to distribution power.	95.2% (-0.8%)	100% (NC) See Note 7	76% (-4%)	100% (NC)
	MSA-ENG-61720, Rev 12 Updated Quarterly **Substation 451B (INFRA-SUB_451B)** Data: Oct - Dec 2020 Last Published: Jan 2021	This 115 kV substation monitors, protects, and controls the electrical power to the 400 Area and Laser Interferometer Gravitational Observatory. The substation transforms transmission power to distribution power.	71.0% (-0.1%) See Note 8	100% (NC)	88% (+14 %)	85% (-15%)
	MSA-ENG-63025 Updated Semi-Annually		93%	94%	100%	81%

INFORMATION TECHNOLOGY	**Core Telecommunication Infrastructure (INFRA-TELECOM)** Data: Apr 2020 – Sep 2020 Last Published: Oct 2020	The function of this system is to provide voice and data services to the Hanford Site. System includes the telecommunication equipment at all the core Information Management Facilities.	(-1%)	(NC)	(NC)	(-9%)
	MSA-ENG-63536 Updated Semi-Annually **Outside Plant Telecom Infrastructure (INFRA-OSP)** Data: Apr 2020 – Mar 2019 Last Published: Oct 2020	This system manages all fiber, copper and wireless outside plant infrastructure. INFRA-OSP includes the fiber summary map and spectrum management map. This system interfaces with other core telecommunication systems.	94% (-2%)	95% (NC)	92% (-8%)	94% (NC)
	HMIS-ENG-65998, Rev 0 Updated Semi-Annually **Campus Network Infrastructure (INFRA-CAMPUS)** Data: Jul – Dec 2020 Last Published: Jan 2021	This system manages all components associated with the end building network connectivity and includes but is not limited to building network switches, indoor wireless access points, telecommunication rooms, backboards and networks logic diagrams. This system interfaces with other core telecommunication systems.	95% (+3%)	95% (+6%)	100% (NC)	91% (-2%)
	MSA-ENG-63824, Rev 3 Updated Semi-Annually **Special Circuits (INFRA-SC)** Data: Jul – Dec 2020 Last Published: Jan 2021	This system manages all of the special circuits providing telecommunications connectivity across the Hanford Site. This system interfaces with the core telecommunication system.	100% (NC)	100% (NC)	100% (NC)	99% (NC)
	HMIS-ENG-66002, Rev 0 Updated Semi-Annually **Hanford Site Emergency Alerting System (INFRA-HSEAS)** Data: Jul – Dec 2021 Last Published: Feb 2021	This system manages all drawings, diagrams, and maps associated with the Hanford Site Emergency Alerting System (HSEAS). System includes sirens, message reader boards (MRB), tone alert radios (TAR), and AM radio stations.	77% (+1%)	72% (NC)	73% (+1%)	94% (NC)
MSA FIRE SYSTEMS	MSA-ENG-61893, Rev 6 Updated Semi-Annually **Breathing Air System (INFRA-FIRE_AIR)** Data: Jul – Dec 2020 Last Published: Jan 2021	This system provides Grade D, or better, breathing air for Self-Contained Breathing Apparatus (SCBA) bottles, tanks for bottle carts, and emergency vehicles. The system also provides breathing air for SCBA unit testing and repair shops located at HAMMER and Building 609G.	96% (NC)	97% (+1%)	90% (NC)	100% (NC)
	MSA-ENG-61895, Rev 6 Updated Semi-Annually **Radio Fire Alarm Reporter (INFRA-RFAR)** Data: Jul – Dec 2020 Last Published: Jan 2021	This system transmits and receives alarm and trouble event signals primarily from facility fire alarm control panels to the Hanford Fire Department Dispatch Center located in the 200 Area Fire Station. RFAR is Factory Mutual-approved and meets NFPA 72.	92% (+1%)	95% (NC)	92% (+4%)	83% (NC)
	HMIS-ENG-66004, Rev 0 Updated Semi-Annually **Fire Alarms (INFRA-FA)** Data: Jul – Dec 2020 Last Published: Jan 2021	This system alerts building occupants of smoke and/or fire within the building and associated structures, while automatically summoning emergency services because of the activated alarm(s). [MSA facilities only].	85% (-3%)	94% (-3%)	70% (-10%)	73% (+2%)
	HMIS-ENG-61894, Rev 0 Updated Semi-Annually **Fire Suppression (INFRA-FIRE_SUPP)** Data: Jul – Dec 2020 Last Published: Feb 2021	This system provides automatic controls for fires in buildings using; water, carbon dioxide, dry chemical, clean agents (Halon replacements), and high-expansion foams for the protection of certain portions of buildings or occupancy types. [MSA facilities only]	84% (+1%)	100% (NC)	73% (+5%)	48% (+1%)
ROADS	MSA-ENG-62646 Updated Annually **Hanford Site Roads (INFRA-ROADS)** Data: Oct 2019 – Sep 2020 Last Published: Sep 2020	This system provides safe and compliant road networks to support continued operations and closure of the Hanford Site. Major components of the system include primary, secondary, and tertiary roads.	92% (+9%)	86% (-1%) See Note 10	100% (+41 %)	100% (NC)

Notes:

1. MSC-PRO-ENG-61164, *Infrastructure System Health and Status Reports*, describes the process for report and ratings development.
2. In general, the Overall Status is calculated using Availability, Maintenance, and Configuration ratings. For some specific systems, aging or other Design Authority considerations has been factored in and a specific Note is identified.
3. Chart is based on the most recent published data for each system.
4. When data is available from a prior reporting period, the delta increase or decrease in the score is shown in parentheses below the current score.
5. Report includes separate ratings for status of North and South Loops. Overall status for this system exceeds goal value shown in report.
6. Consideration of system aging resulted in reduction of Overall System Status. See report for details on how this affects the Overall System Status score.
7. Report also calculates and presents availability of Bulk Electric System (BES) Transfer Trip Communications System, which is not presented in this summary table.
8. Overall System Status score scaled by 0.75 to reflect age of system and current period issues with transformer B5810C. See report for details.
9. NC = No Change.
10. This score for Roads is defined by the Design Authority as **Condition** in the report, as appropriate to this system.

Rating Legend	Rating Description
≥ 90%	Meets Goal
≥ 70% < 90%	Minimally Acceptable (Below Goal)
<70%	Not Acceptable

Note:
Published documents will be changed at next revision in April.

Revision Summary:
FY21-01: Updates to reflect latest updates to reports for INFRA-EW, INFRA-RW, INFRA-SW, INFRA-SNS, INFRA-Transmission, INFRA-Distribution, INFRA EU_SCADA, INFRA-MDMS, INFRA-SUB_A6, INFRA-SUB_A8, INFRA-SUB_A9, INFRA-SUB_451B, INFRA-TELECOM, and INFRA-OSP.

FY21-02: Updates to reflect latest updates to reports for INFRA-EW, INFRA-RW, INFRA-SW, INFRA-SNS, INFRA-Transmission, INFRA-Distribution, INFRA EU_SCADA, INFRA-MDMS, INFRA-SUB_A6, INFRA-SUB_A8, INFRA-SUB_A9, and INFRA-SUB_451B.

FY21-03: Updates to reflect latest updates to reports for INFRA-SC, INFRA-CAMPUS, INFRA-HSEAS, INFRA-RFAR, INFRA-FA, and INFRA-SUPP.

SSIM – (Maintenance Services) Maintenance Productivity

TCO – Page 1 (Corrective Maintenance) All Sites – Requested Maintenance

TCO – Page 2 (Preventive Maintenance) All Sites – Routine Maintenance

TCO – Page 2(Maintenance and Work Control) Resource Allocation Requested vs. Filled

11.0 GOVERNMENT FURNISHED SERVICES AND INFORMATION (GFS/I)

HMIS Contracts is currently reviewing the J.11 table in relationship to C.3 of the contract and J.10.2. Needs identified to date are identified in Table 9.

Table 8. Government Furnished Services and Information

Contract Section	Identification	GFS/I	Due	Status
C.4.12.7.1	GF0035	DOE provides a Hanford "planning case" budget to prepare the DRAFT Hanford Lifecycle Scope, Schedule and Cost Report.	July 1, 2011 for TPA Milestone M-036-01B (2012 Lifecycle Report), and annually thereafter by June 1 for the remaining M-036-01 milestones	Planning case will be received in April (RL) and August (ORP). Need to revise the J.11 to reflect revised plan.

12.0 DOE ACTIONS/DECISIONS

Program Services and Support: Refer to Section A of this report for Program Services and Support specific DOE actions/decisions.

Reliability Projects: Refer to Section B of this report for project-specific DOE actions/decisions.

Section A

Program Services and Support

1.0 PROGRAM SERVICES AND SUPPORT SUMMARY

Key accomplishments and progress towards completion of goals and objectives, for the month of March, included:

President's Office:

- Chief of Staff/Communications
  - HMIS supported final logistics and coordination for the 2021 Waste Management Symposia. Bob Wilkinson and Amy Basche participated in the three executive-level panels and HMIS employees highlighted six other HMIS-led programs or projects during oral and poster sessions, including the Hanford Site Traffic Safety Initiative and leveraging location intelligence.
  - HMIS facilitated a virtual kaizen for Hanford Site records disposition to develop an agreed-upon, legally defensible process. The process will allow HMIS to meet contractual requirements to dispose of 10% of the current volume of physical records within 6 months of plan approval. Currently, over 50k cubic feet of physical records are eligible for disposition and disposal.
  - A virtual workshop was completed to develop a One Hanford messaging strategy. The workshop included communications teams from DOE, HMIS and OHCs. The team collaborated on Site communication priorities, roles and responsibilities and future actions to align Site wide messaging.
  - At DOE's request, HMIS collected and analyzed data of HAB member attendance, including the percentage of meetings where stakeholders were represented. Among other conclusions, analysis shows that five of the HAB stakeholder organizations have an attendance rating under 50%.
  - HMIS assisted DOE with a presentation on the virtual tours website to the HAB Public Involvement Committee. HMIS staff did a live orientation and navigation of the virtual tours website for the committee participants.
  - HMIS participated in three HAB virtual meetings and two calls. Staff updated a HAB contact list with the proposed new HAB membership. The sharing of key information and successful interaction with the HAB is a critical aspect of moving the Hanford Site forward from cleanup to operations on schedule.
  - HMIS coordinated a virtual Hanford Speakers Bureau presentation with Columbia Center Rotary. Brian Stickney provided a history of the Site, impacts of COVID-19, cleanup accomplishments and goals for the future, including waste treatment at the Waste Treatment Plant. Approximately 50 attended the presentation.
  - HMIS drafted and/or edited and sent 11 general delivery messages in March, primarily related to traffic impacts and COVID-19 information.

- Ethics
  - Processed more than 1900 Conflict of Interest disclosures for HMIS employees after the February "HMIS Conflict of Interest Kick-off" and a March "COI 101"communication which educated employees on why it is important to complete these forms. Stemming

from this focus, the E&C group fielded many questions and provided a presentation on COIs at a Mid-level ZAC meeting.

- Employee Concerns
  - HMIS participated in the National Association for Employee Concerns Professionals virtual conference. The NAECP is the premiere professional organization for those who provide Employee Concerns Program services in regulated industries such as nuclear power, the DOE and oil and gas. The conference provides insight from employee concerns professionals across the industries and includes expert analysis and feedback as well as case studies and insight from ECP and legal professionals. As the Hanford Site integrator for the site-wide ECP process, HMIS offers valuable information regarding consistent processes and the benefits of collaboration among contractors and the DOE for successful concerns resolution. The conference focused on the importance of embracing different communication and investigation methods to continue resolving issues while working during a pandemic. A mental health professional was featured as a guest speaker to raise awareness of some of the challenges our employees are facing as their work environment shifts and how ECP professionals can help. The conference included breakout sessions to discuss industry-specific topics. The DOE ECP is under new leadership so the DOE breakout session was a good exchange of information regarding expectations between field offices, headquarters, and contractors. The breakout session also presented DOE specific case studies for discussion.

Business Integration and Operations:

- Site Mission Integration
  - Continued closing HLCCB scope gaps and pricing capability.
  - Continued revisions to the HLCCB Change Control charters (HCAB, ESAAB-E), and evaluated potential changes to the DOE Decision Management Procedure. Continued testing of the HLANBCR change control module.
  - Presented updated Hanford Integrated Priority List criteria to DOE along with sensitivity rankings.
  - Coordinating with DOE-ORP for Contractor Lifecycle Cost Estimate (CLCE) update with Lifecycle Report.
  - Supported Budget Formulation in updating EM-FIS system lifecycle cost values. Coordinating potential stimulus projects inputs from HMIS.
- Procurement
  - HMIS Procurement held their first Subcontractor Quarterly on March 30, 2021. Approximately 30 subcontractors attended with a total of 55 attendees present on the call. During the call, HMIS provided a recap of the information provided in the initial subcontractor quarterly that was held in February 2021. HMIS provided information to the subcontractors as to what some of the HMESC requirements flowed down entail and what the subcontractors need to do to comply. In addition, HMIS provided an overview of the subcontracting goals, where we are to date, as well as a list of subcontracting opportunities that will be released in the next 90-120 days.

- Procurement has completed qualification of personnel, who were previously qualified as a BTR under the MSA BTR Training program as well as new individuals identified by their organization. The completion of the qualification course has resulted in a total of 108 individuals who have been qualified as a BTR under the new BTR training program.
- eBOM Training: eBOM training provided to new users of the recently awarded Subcontract 73379, M&TE Calibration Services. Maintenance Management, Buyers Technical Representative and Contract Specialist all attended eBOM training to ensure accurate BOM submission for review and approval of monthly billing for calibration services performed by awarded subcontractor, Energy Northwest.
- Waste Packaging: A teleconference was held among HMIS Procurement, Warehouse Operations, Quality Assurance, Engineering and other Hanford contractors (CPCco & PNNL) to discuss acquiring quality level 3, white, 55-gallon TRU waste drums. New information received from PNNL forecasts an increase in usage of these drums. Discussions included availability, procurement process and Quality Assurance Inspection Plan updates to the existing Catalog ID

- Finance & Accounting
  - HMIS has invoiced $24,739,454 as of March 31, 2021 – to DOE and OHCs.
  - HMIS Finance worked tirelessly with DOE answering questions on invoices to get passed the initial review process and are now anticipating payment by end of the week, with little questioned costs.
  - HMIS Finance continues to work closely with Corporate to streamline corporate reporting responsibilities.

Infrastructure & Site Services:

- **Infrastructure:**
  - Provided Water Purveyor oversight of subcontractor installation, flushing, and disinfection of system improvements associated with CPCco projects W-135 and IDF. Oversight activities ensure work was performed within the applicable regulations and work documents.

- On 03/26/2021 at approximately 1700 hours, Hanford Patrol discovered that the 2607-E11 Lift Station in the 200 East Area was releasing sewage to the ground. It is estimated that approximately 1,000 gallons of sewage was released due to an upstream sewage system isolation valve malfunctioning (the valve is a 3-piece unit that is screwed together). The lift station was deactivated, stopping further discharges to the ground.

- On 3/29/21 Water & Sewer Utilities (W&SU) received notification of a water release at PFP. Z-335 was the project working on the cut and cap at PFP at the time of the leak. Excavation of the line and the isolation valve 488S had been completed and the line downstream of the service connection was cut and capped, however, no thrust restraint was provided. After dewatering of the leak site, it was found that the compression fitting failed to securely hold the valve 488S in place and was pushed off the end of the pipe, resulting in the water leak.

- Location #1: The compression fitting was removed and a plug installed to complete the cut and cap activity at 488S.
- Location #2: The service connection piping was removed from the downstream side of valve 487S and a blank flange was installed on the downstream side of the valve, completing the cut and cap activity.
- Location #3: The distribution main isolation valve 235S, was located in a concrete vault. The piping on the downstream side of this valve was removed and a blank flange was installed. Thrust restraint was provided at this location to prevent the valve from slipping off the piping.
- Operation Support Services worked with Energy Northwest (ENW) and Burlington Northern Santa Fe Railway (BNSF) to coordinate the rail shipment of critical equipment to ENW. On March 25, 2021, with support from the HMIS Roads and Grounds crews, the shipment was safely and successfully transported across the rail, meeting the ENW milestone. Another shipment is planned for July 2021. (photos below)

- Operation Support Services is working to install and maintain the Visual Communication System (VCS) to deploy the One Hanford mission. The HFD is one of the last HMIS organizations to integrate into the VCS, where information, such as site-wide Stop Work data and Communications slides are shared visually on large screen TVs. The VCS also provides users with the ability upload and deploy information of their choosing and provides a platform for training.
- Operation Support Services Procedure Management has successfully processed the blue-sheet updates for 23% of documents requiring blue-sheet updates. The next deadline is April 25, when the 90-day blue-sheets are due.
- The FSM team responded to and corrected 46 fire system deficiencies in the month of March. Of these deficiencies, 10 were classified as emergency impairments. This category of deficiencies renders fire protection systems inoperable, and immediate response is imperative to ensure proper fire protection system functionality. Some of the emergency impairments occurred at critical facilities on site, including 2704HV (Smurf), 2025E (ETF), and the 242A Evaporator. The FSM team shuffled priorities to ensure these items were corrected in a timely manner.
- Project L-905 completed the installation of new fire protection systems at 506BA, MO-413, and 2751E in March. Crews from the FSM and HFD teams provided field support during construction acceptance testing and operational testing of the units. All three units are anticipated to be online in early April.
- FSM and HFD performed a flow test of hydrant R3AP, near the TSCR complex. This newly installed hydrant supports fire protection of TSCR and the tank farms vicinity. Performing the flow test validates the performance of the hydrant, and the data was provided to TSCR project engineering to support calculations and other document development.
- Maintenance Management Programs application upgrade received WBS/CACN for SQA Completion, FIND & ArcGIS Indoors development and Cold Fusion rewrite.
- In process of revising HMIS-GD-FM-16276, Periodic Maintenance and Calibration Program Implementation Guide.

- Updated and tested version 7.6 JCS CMMS system for user enhancements (supported SES group).
- Roles and Responsibilities discussion on ERMA process for TerraGraphics and HMIS. Worked through who the Points of Contact will be during the ERMA, who is providing direction to SME, craft support for priority of work scope. In addition, Water/Sewer submitting KSR for Repetitive Use documents to cover various ERMA scopes. This will allow packages to be ready to work based off of scope/hazards, but scans will still be required prior to Excavation.
- Refrigeration Equipment Services Preventative Maintenance Schedule and procedure completed to support the TSCR project. This PM is setup for a reoccurring 6 month cycle.
- Meeting with TerraGraphics to discuss out of scope work at Fire Systems Maintenance. Followed this up with a meeting with Fire Systems Maintenance and reviewed what was thought to be out of scope. Provided direction back to the Contract Specialist to provide information of what was out of scope or in scope back to TerraGraphics.
  - TerraGraphics employee performing discrepancy duties was not in the scope of contract.
  - PM duties was in the scope of contract per 19304 Periodic Maintenance Process

Site Services:

- Field support for commissioning three newly installed Fire Alarm Control Units (FACUs) and Radio Fire Alarm Reporter (RFARs) has begun as part of project L-905. 506BA, MO-413, and 2751E are having new fire alarm systems installed to replace aging and problematic infrastructure. The three facilities are performing construction acceptance testing and operational testing throughout the month of March, supported by Hanford Fire Department (HFD), Fire System Maintenance (FSM), and Radio Maintenance organizations.
- The Tank-Side Cesium Removal (TSCR) fire suppression system is currently under construction, with concurrent support from FSM developing the PM procedures and PM/S activity development. The procedures for the alarm systems are complete, and the suppression system nearly complete, awaiting field labeling and final walk down and validation.
- The new FSM leadership team has been diligently working with the OHC's to establish solid working relationships and renewed lines of communications to ensure the level of service provided by the FSM team meets the expectations of the customers.

Interface & Integration Services:

Interface Management:

- HMIS delivered CD0001, *Hanford Site Governance* on March 3, 2021, and supported DOE via briefings to the Hanford Leadership Council (HLC) and the Contractor Interface Board (CIB). HMIS worked closely with DOE in updating this document. Since it was issued one year ago, key revisions were made to more accurately reflect how DOE wishes to organize and govern the Hanford Site, specifically:

- The Hanford Governance Council (HGC) will be led by the DOE Site Manager and DOE Deputy Managers. The HGC will continue to focus on policy, strategy, budget, and Site integration.
- The HLC replaces the Contractor Leadership Council (CLC). The HLC will be chaired by DOE Assistant Managers and include Site Contractor Presidents and Chief Operating Officers (COOs). The HLC will focus on making integrated site-wide decisions, highlighting transparency of information and actions.
- The CIB will be chaired by the HMIS COO with membership from the OHC COOs and their respective Interface Management Managers. The CIB will continue to focus on collaborative decision-making related to contractual, business/financial, interface management, and integration topics that drive operational efficiencies, resolve inter-contractor issues, and elevate key topics to the HLC as necessary.

- Interface Management and Business Operations representatives met with CPCco Interface Management and CPCco Human Resources via Teams on March 2, 2021, to demonstrate the HMIS overtime request process and associated Kinetic Service Request (KSR) request form and reports. CPCco is interested in adopting the HMIS process and a similar KSR form to track CPCco overtime. Based on discussions at the meeting, HMIS is planning to make a few minor changes to the KSR request form and report to address potential gaps in the requirements for approving and tracking overtime. A second meeting with CPCco is planned to review the next version of the form and reports and determine a path forward for CPCco implementation.
- Interface Management communicated with CPCco Interface Management on March 3, 2021, and provided a summary of an issue related to the scheduled CPCco demolition of Building 165-KE and resulting impacts to the permanent safety barrier around the 151-KE Electrical Substation. Building 165-KE serves as a portion of the barrier around the substation, and once removed, a permanent fence will need to be built in its place. This topic will be discussed at a follow-on meeting between HMIS and CPCco.
- At the request of DOE, Interface Management completed a business case analysis evaluating alternatives for operations and maintenance (O&M) of the Hanford Site boilers, as the Johnson Controls Inc. contract for boiler O&M expires on November 15, 2021. HMIS worked with CPCco and WRPS in evaluating and ranking the options. The business case was transmitted to RL on March 15, 2021 (Letter HMIS-2101247).
- HMIS worked with the other Hanford contractors (OHCs) in updating the J.3 Table, submitting Contract Deliverable CD0158, "Hanford Site Services and Interface Requirements Matrix" – J.3 Change for 222-S Laboratory Contract Operations, via letter (HMIS-2101547) to DOE on March 29, 2021. This updated version of the J.3 Table. HMIS received concurrences from CPCco, HLMI, HPMC, and WRPS, in support of the new 222-S Laboratory Contract start date of April 15, 2021.

Fleet Services:

- Geo-Tab. Beginning in November 2018, HMIS Fleet Maintenance started installing Geo-Tab GPS (Global Positioning System) telemetry devices in GSA and commercially leased vehicles. WRPS's 400+ vehicles accounted for the first phase in the process, followed by

MSA/HMIS's 500+, and ending with CHPRC/CPCco's 400+. Currently, this accounts for 1,300+ vehicles equipped with the Geo-Tab units.

- Full implementation of all three contractors considerably improves the customer's ability to keep proper inventory management, document mileage, fuel consumption, engine codes, and driver safety, along with many other features.
- Fleet Maintenance also benefits from the Geo-Tab devices. Response times of service calls have been significantly reduced due to the ability to pinpoint the customer's precise location and at times even troubleshoot vehicle fault codes via the Geo-Tab software before the service mechanics even leave the shop; this allows them to be better prepared for any situation.

HAMMER:

- Submitted contract deliverable CD0061-HAMMER Strategic Plan, CD0062-HAMMER Site Development Plan, and CD0063-HAMMER Facility Master Plan on March 24, 2021.
- Effectively collaborated with site contractors to address the large bow wave in training that was forecasted this summer. This bow wave was created due to the HAMMER COVID-19 shutdown and large number of core training classes conducted upon restart. Training coordinators pulled students back into March, April, and May to level out training due dates.
- Accommodated practical training space needed for the upcoming RCT Cycle II Training by adjusting room schedules to eliminate downtime for students transitioning to the next planned training activity. This preparation helps to minimize crowding in the hallways and maintain social distancing protocols.
- Added an HLAN workstation to the State Department Building, which increased the presentation options available for instructors and allowed the addition of an OWL Conference Room Camera that enhances blended meetings and class structure.
- Implemented an assistive technology for hearing-impaired students. The application transcribes in real-time on an iPad to improve the training experience for students with impaired hearing.
- Revised the Beryllium Sampling Techniques course to include several sampling techniques and multiple sample matrices, simulating field beryllium sampling. The updated training activities provide a hands-on opportunity for students to practice in a safe learning environment prior to conducting sampling in the field.
- Incorporated the N95 filtering face piece into Respiratory Protection training, which was approved for site-wide use through the Respiratory Protection committee.
- The Confederated Tribes of Umatilla Indian Reservation (CTUIR) conducted spring maintenance of the HAMMER Cultural Resource Test Beds with assistance from HMIS archeologists.

Warehouse & Property Management:

- Submitted contract deliverable CD0091-Sitewide Personal Property Management Program on March 25, 2021.

- Continued support to the MSA Closeout Office / HMIS FY 2021 OMB A-123 CR 4209 Property Dispositions Audit.
- Continued supporting the MSA Closeout Office with the OIG IG-60 (S21RL007) High Risk Personal Property (HRPP) / Sensitive Property (SP) / Precious Metals (PM) Management and Disposition Audit.

Transportation Services:

- An HMIS Teamster matrixed to WRPS is representing the HMIS Transportation Field Operations in transporting this 5,000 gallon tanker of tank waste water from AZ farm. The tanker is transported to the Effluent Treatment Facility, where it is unloaded and returned to AZ farm. This routine work activity is performed monthly and requires two spotters when backing the tank into the tent structure at AZ farm due to tight surroundings with many obstacles.

Crane and Rigging

- HMIS Crane & Rigging Services provided a qualified Designated Lead and signal person to install and remove Interchange carriers (IXCs) into the Avantec Tank-Side Cesium Removal (TSCR) unit with a specific forklift and jib attachment designed to lift place and remove IXC'S and filter banks under a WRPS Special Lift procedure(s), during Operational Acceptance Testing (OAT) for the TSCR unit located outside of AP Farm. TSCR Operations supports the Direct-Feed Low-Activity Waste One Hanford mission.

- With safety in mind, HMIS Crane & Rigging Services installed an Engineered Tube and Coupler (scaffolding material) structure to support and Aluminum I-beam and chain hoist to lift and secure heating, ventilation, and air conditioning doors on the East & West sides of the TSCR unit. Once these doors have been lifted into open position, they are secured with a horizontal tube and coupler to prevent downward movement when personnel are within the area.

Mission Assurance:

- The HMIS Performance Oversight group completed an effectiveness review of the software quality assurance program rebuild. The review determined the action taken to build a compliant software quality assurance program had been effective; however, some opportunities for improvement were identified related to procedure clarifications and training of individuals in the various roles described in HMIS-PRO-IS-309, *Controlled Software Management*.
- The HMIS Acquisition Verification Services (AVS) group performed receipt inspection of quality level 1, 2, and 3 items on behalf of the prime contractors. AVS completed the receipt of 235 receivers, comprising of 292-line items, and generated 41 non-conformance reports (NCRs).

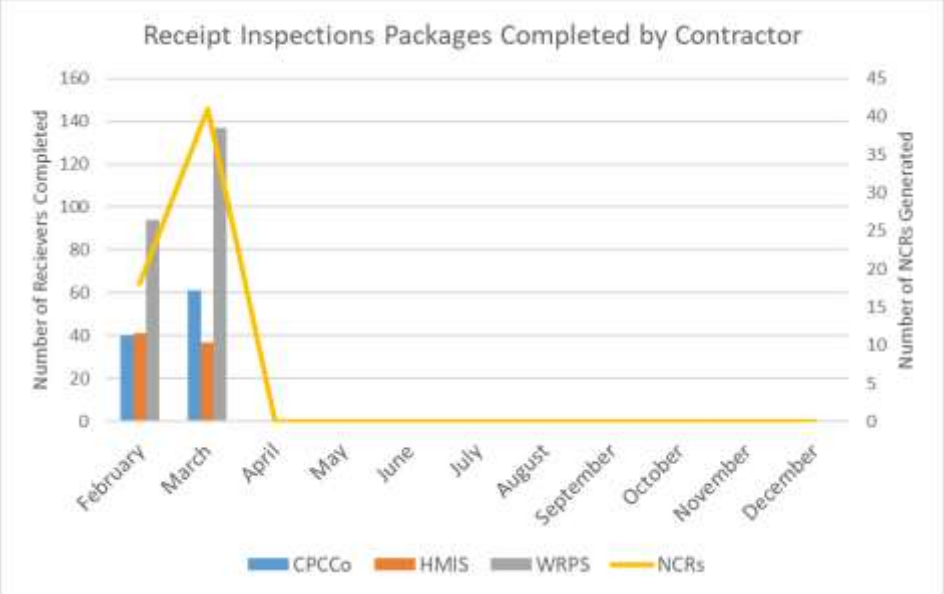


Figure A-1. Receipt Inspections Packages Completed by Contractor

- HMIS Quality Assurance Engineers provided oversight of subcontractor activities and reliability project activities by reviewing 285 documents including statements of work, design, construction and procurement project documents, and participated in 16 field oversight/witness activities.

- HMIS completed an apparent cause analysis for HMIS-CR-2021-0049 for the condition where the software, BMS-TIS (HISI #1448), was placed into production by the HMIS Business Systems organization without all SQA documentation completed and approved. One apparent cause and two continuing causes were identified as well as two immediate actions and five corrective actions.
- HMIS operates the Centralized Consolidation/Recycling Center (CCRC) and receives Universal Waste (UW) and other types of recyclable commodities from all site contractors. The UW and recyclable commodities are then shipped offsite to approved recyclers. The tables below represent the volume of waste received by and shipped from the CCRC.

Table A-1. CCRC Shipments

Items Shipped to the CCRC During March FY2021								
Material Received		Received From						
		HMIS	CPCco	WRPS	PNNL	WTP	DOE-RL	Totals
Mercury Containing Equipment	Gross Pounds	31						31
Non-PCB Ballasts	Gross Pounds			172				172
UW Lamps (All Types)	Gross Pounds	30	44	51		48		173
UW Batteries (All Types)	Gross Pounds	965	176					1,141
Lead Acid Batteries	Gross Pounds	6						6
Aerosol Cans	Cans Received	157						157
Aerosol Cans	Cans Punctured							0

Table A-2. CCRC Off-Site Shipments

Off-Site Shipments from the CCRC During March FY2021				
Material Received		Veolia	ORRCO	Totals
Mercury Containing Equipment	Gross Pounds	0		0
Non-PCB Ballasts	Gross Pounds	1,184		1,184
UW Lamps (All Types)	Gross Pounds	2,125		2,125
UW Batteries (All Types)	Gross Pounds	2,605		2,605
Lead Acid Batteries	Gross Pounds	28,964		28,964

Used Oil	Gross Pounds		17,206	17,206
Spent Antifreeze	Gross Pounds			0
Off-Spec Gasoline	Gross Pounds			0
Off-Spec Diesel Fuel	Gross Pounds			0

- HMIS met with CPCco liquid effluents subject matter expert to review CPCco environmental input obligations to HMIS with respect to sitewide environmental reports. Environmental reviewed the five liquid effluents related contract deliverable sitewide reports compiled and submitted by HMIS on behalf of the site. CPCco is required by Contract to provide input to HMIS in support of these reports.
- Environmental had two Contract Deliverables due in March. The Contract Deliverables were (1) CD0322, "Annual Criteria and Toxic Air Pollutants Air Emissions Inventory Report," and (2) CD0320, "Greenhouse Gas Emissions Report." Environmental also had two Contract Deliverables due in April that were submitted ahead of schedule in March, (1) CD0327, "Quarter 3, RCRA Permit Class I Modification Notification Report," and (2) CD0330, Annual Underground Storage Tank Master License Renewal."

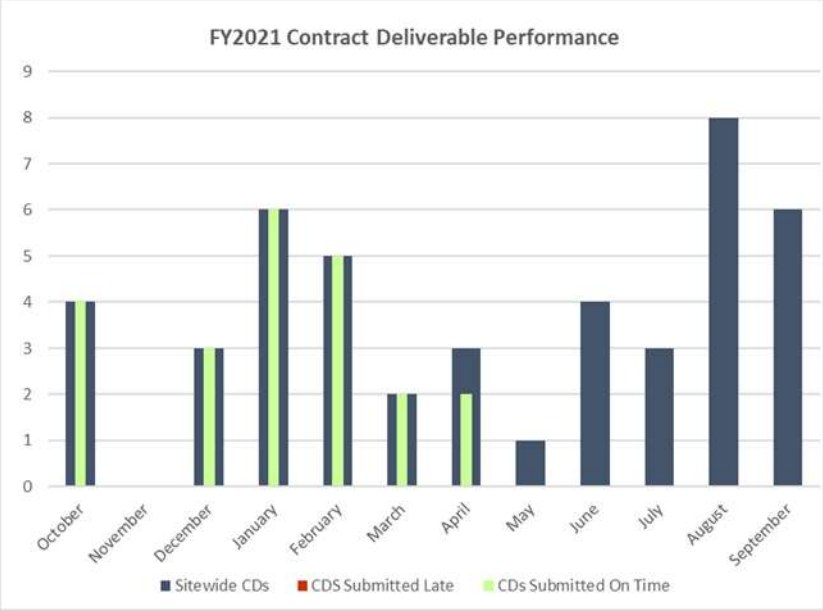


Figure A-2. Environmental CD Performance

- Environmental Ecological Monitoring and Compliance (EMC) program received ten new requests for Ecological Compliance Reviews during the month of March. EMC staff performed two surveys as part of the Ecological Compliance Review process. EMC staff

issued Ecological Clearance Notifications to Proceed for five projects and issued No Review Required (NRR) emails for four projects during the month of March.

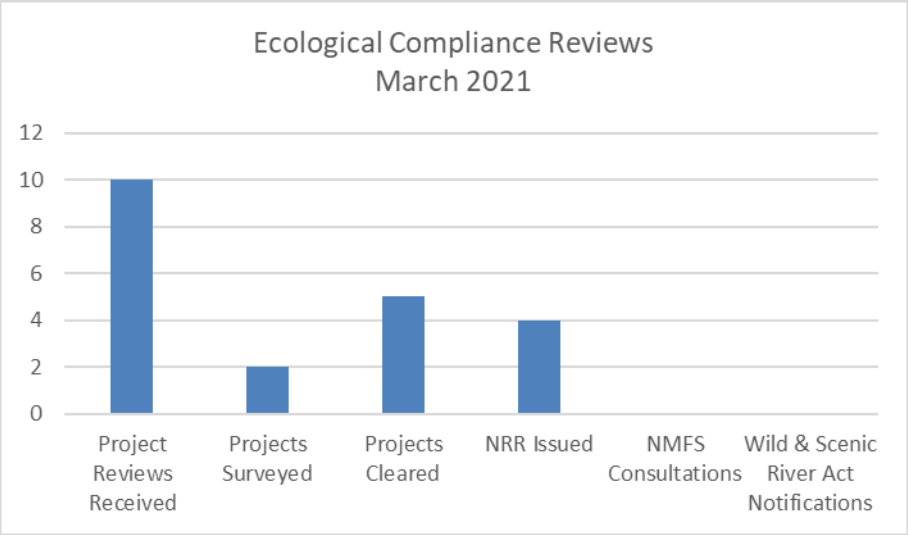


Figure A-3. Ecological Compliance Reviews

- Environmental supported an Ecology RCRA inspection of the HMIS managed CCRC. The inspectors entered and inspected the CCRC, documenting the information on every waste container located within the facility. The HMIS Environmental Compliance Officer satisfactorily answered all of Ecology's questions. At the end of the inspection, the lead Ecology inspector said they had no issues or concerns.
- Environmental Cultural and Historic Resource Protection (CHRP) program received four new requests for National Historic Preservation Act (NHPA) Section 106 Project Reviews during the month of March. CHRP staff conducted one survey as part of the Section 106 process. On behalf of DOE-RL, CHRP staff reviewed four cultural resources document for professional standards, quality, and compliance with NHPA Section 106 requirements. CHRP issued Cultural Clearance Notifications to proceed for one project after completing all Section 106 requirements. Currently, DOE-RL is consulting on one MOA with the Washington State Historic Preservation Office (SHPO) and area Tribes.

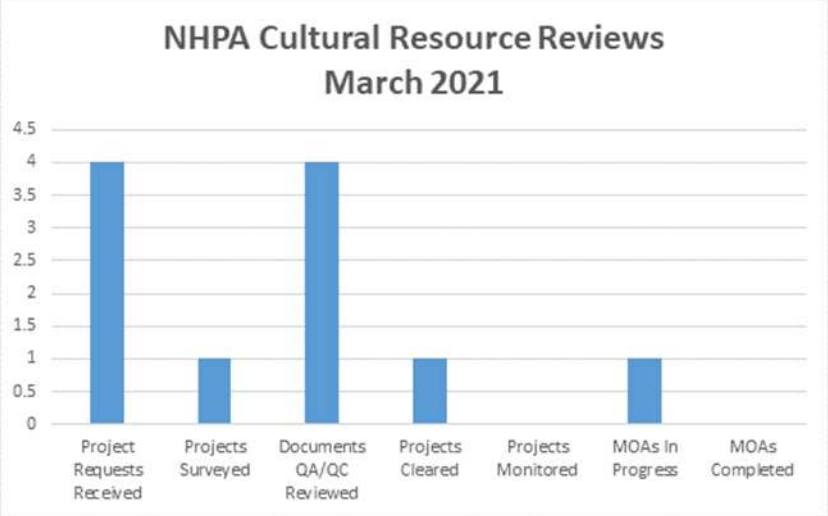


Figure A-4. NHPA Cultural Resource Reviews

- Environmental continued to seek projects that increase energy efficiency and qualify for utility incentives from the Bonneville Power Administration.

Table A-3. Bonneville Power Administration Utility Incentives

Metric FY2020-21	Amount
FY 2020-2021 BPA Incentive Budget	$639,212
Percentage of BPA Budget used	15.2%
Total Amount of incentives received	$97,206.52
Breakdown by Contractor	
MSA Incentives Earned 10/1/19 – 1/24/21	$7,750.84
HMIS Incentives Earned 1/25/21 to present	$0.00
CHPRC Incentives Earned 10/1/19 – 1/24/21	$17,268.67
CPCco Incentives Earned to date	$0.00
WRPS Incentives Earned to date	$72,187.01

*Note: Due to the transfer of Energy Efficiency Incentive funding from other utilities, the total amount of incentives may exceed the original established budget.

- Environmental staff placed road closure signs to protect known Ferruginous Hawk nest sites for the upcoming season. Ferruginous Hawks are especially sensitive to human disturbance and incursion into their nesting areas. On the Hanford Site, nesting Ferruginous Hawks are protected using Washington Department of Fish and Wildlife guidelines. Buffer zones of 1,000 meters (m) [3,281 feet (ft)] are established around active nests. Road closure signs are positioned in the roads where they intersect with the 1,000 m (3,281 ft) buffers. Nest areas

are protected from all human disturbance within 250 m (820 ft) between March 1 and May 31, and within 1,000 m (3,281 ft) for prolonged (>0.5 hour) activities during the entire nesting and fledging season (March 1 to August 15).

- Environmental participated and presented at the virtual Waste Management Symposium on March 11, 2021, about adapting to remote Environmental Management System (EMS) implementation. The presentation discussed the virtual implementation and communication strategies used to promote environmental awareness and secure a successful, remote EMS recertification audit.
- Environmental provided support to the DOE Site Stewardship Division to prepare for a meeting between the DOE Field Office Manager and Bonneville Power Administration (BPA) to discuss options for moving forward with proposed modifications to the North Loop electrical transmission system (Project L-612). An environmental assessment (DOE/EA-2033) and finding of no significant impact were issued for the project in May 2018; however, the BPA did not approve of the estimated cost to implement proposed modifications (approximately $90 million) forcing DOE to consider alternative options. The support included preparation of a table comparing eight alternatives, including a no action option. For each alternative, a description was provided along with estimated construction schedule, estimated outage period, estimated cost, pros, cons, and NEPA path forward to support DOE's meeting with the BPA to discuss the way forward.
- Environmental staff conducted ground squirrel (*Urocitellus townsendii*) monitoring to assess activity at twenty-three locations on DOE-RL managed lands of the Hanford Site where the species has been observed in the past. Following the protocol in the ground squirrel monitoring plan, crews evaluated the areas for active burrows and animals, and conducted radial surveys from the previous centroid of the established colony. Crews also searched a vineyard on the boundary of the Hanford Site where squirrels were previously observed. Townsend's ground squirrels are an important species that provide ecological functions such as serving as prey to many predators, shaping soil fertility and plant production through burrowing and feeding, and furnishing burrow habitats for other species. The species has been showing signs of precipitous decline in Washington State in recent years. The Washington Department of Fish and Wildlife (WDFW) lists the Townsend's ground squirrel as a "State Candidate". The Hanford Site surveys corroborate the severe decline of Townsend's ground squirrels across the state with only one of twenty-three sites showing any active burrows. Plans are being formulated to further understand the status and distribution of squirrels at the one remaining colony, and to consider a possible relocation effort.
- Environmental completed the ambient impact analysis for the Project L-888 Fire Station emergency stationary generator emissions of diesel engine exhaust particulate and nitrogen dioxide. The analysis was developed in consultation with Ecology to determine the preferred emissions inventory and modeling method for toxic air pollutant notice of construction (NOC) applications containing emission units with engines. The results are being analyzed by Ecology for concurrence on predicted emissions and source stack parameters for use in the Project L-888 NOC Application.

- HMIS has the responsibility to integrate, facilitate, and document regulatory agency inspections of DOE facilities on the Hanford Site for all Hanford Site contractors. Those responsibilities include providing support to DOE and Hanford Site contractors during regulatory agency inspections that occur on site and tracking those inspections in the Regulatory Agency Inspection Database (RAID). Below is a summary of the regulatory agency inspections that were supported by HMIS for March 2021.

Table A-4. Sitewide Inspection Status

Sitewide Inspection Support for March 2021							
Company	**Other**	**EPA**	**ECY**	**WDOH**	**DOE**	**Date**	**Subject/(Raid #)**
HMIS	1		1			3/16/2021 3/23/2021	• City of Richland Sewer Inspection of the 3709A (2021-016) • Ecology RCRA Inspection of the CCRC (2021-017)
PNNL	1					3/16/2021	• City of Richland Sewer Inspection of 300 Area Facilities (2021-016)
WRPS			2			3/3/2021 3/25/2021	• Ecology walk down of the Pipeline from WTP and AP Tank Farm (2021-014) • Ecology RCRA Inspection of the DST System (2021-018)
CPCco	1		1	1		3/11/2021 3/16/2021 3/31/2021	• WDOH Air Inspection of 400 Area Emission Units (2021-015) • City of Richland Sewer Inspection of the 324 Facility (2021-016) • Ecology RCRA Inspection of CWC and WRAP (2021-019)
JCI	1					3/16/2021	• City of Richland Sewer Inspection of 300 Area Boilers (2021-016)
TOTALS	4		4	1			

- Environmental was notified of a sewage release that occurred at the 2607-E11 Lift Station. An estimated 1,000 gallons of sewage was released to the ground (see below photo). The 2607-E11 Lift Station is a part of the 200 West Sewage Lagoon collection system and is covered by state waste discharge permit ST0045514. Notifications were made by the environmental single-point-of-contact to the Washington State Department of Health and the Washington State Department of Ecology. A written or electronic report is due to the regulatory agencies within five days of discovery per Permit Condition S3.F.c. The lift station has been removed from service until repairs are initiated.

- Under Resource Conservation and Recovery Act (RCRA) regulations, emergency response plans must be prepared for hazardous/dangerous waste treatment, storage, and disposal (TSD) activities. Emergency response plans typically address RCRA requirements as well as other non-RCRA requirements. The Department of Energy (DOE) and Washington River Protection Solutions (WRPS) recently revised portions of the 242-A Evaporator emergency response plan. The DOE and WRPS believed the changes were limited to the non-RCRA portions of the plan. The Department of Ecology (Ecology) issued a letter to the DOE asserting the changes applied RCRA enforceable portions of the plan. Environmental is assisting DOE in responding to the Ecology letter.
- HMIS coordinated and facilitated several meetings with the OHC safety and health professionals to review the DOE Hanford Workplace Safety Plan. The Hanford-specific plan was developed in response to DOE's Agency Plan and will require changes to Hanford's COVID safety protocols. The safety and health professionals met to coordinate and discuss necessary changes to company policies, procedures, and management directives to ensure consistent site-wide implementation should the new COVID safety protocols be implemented.
- HMIS personnel continued to attend and support the WRPS COVID working group meetings. These meetings are held with WRPS management and the HAMTC Safety-Reps.
- HMIS completed the 10 CFR 835, Occupational Radiation Protection Subpart J, Radiation Safety Training triennial assessment. The assessment resulted in two findings and thirteen opportunities for improvement.
- HMIS completed the annual report of Hanford personnel radiation doses to DOE in the Radiological Exposure Monitoring System.

Security & Emergency Services:

- HMIS Emergency Management and Preparedness (EMP) staff, in coordination with Hanford Fire Department (HFD) and Other Hanford Contractors (OHCs) (CPCco, WRPS) Emergency Preparedness staff facilitated the development of COVID-19 controls for drill and exercise

response activities that necessitate responders to be in close proximity to others. Use of a shared control set helps ensure consistency in expectations between contractors and enhances the safe completion of drills/exercises.

- HMIS staff revised HMIS-PLN-EM-53188, *Hanford Mission Integration Solutions Continuity of Operations Plan (COOP)*, and delivered it to DOE-RL for approval in accordance with DOE O 150.1A *Continuity Programs*. Delivery of the revised COOP completed a corrective action to align pandemic conditions with adverse impacts affecting HMIS's ability to sustain the Mission Essential Function and Essential Support Activities.
- HMIS EMP staff attended an Offsite Issues Meeting with OHCs and local community stakeholders. They presented a briefing on revisions to RLEP 3.8 *Protective Actions* and the reformatting of the Hanford Emergency Notification Form for communicating offsite protective actions for a Hanford Transportation emergency meeting "General Emergency" criteria.
- HMIS EMP staff provided the following support to OHCs:
  - Hanford Incident Command System/Building Emergency Director Training to 13 students.
  - Building Warden Training for 16 students.
  - Supported 13 Hazardous Facility Emergency Response drills (CPCco – 6, WRPS – 1, HMIS – 1, WTP – 4, PNNL – 1)
- HMIS Security and Hanford Patrol personnel successfully completed two Force-on-Force exercises. These exercises are performed to verify the effectiveness of the Protective Force and the ability to protect Hanford Site strategic assets. The exercises were conducted with no injuries and while adhering to all safety and social distancing requirements.
- HMIS Safeguards personnel submitted a revised Materials Control and Accountability Plan to DOE-RL for approval. The revisions included updates to reflect the HMIS and CPCco contract transitions.
- HMIS Information Security staff Continued Phase 3 of the classified holding reduction project review of classified holdings at the Records Holding Area. During March 90 boxes of records (approximately 270,000 pages) were reviewed and processed for classification/declassification. To date 244 of 268 total boxes have been reviewed. Due to delays caused by the partial stop-work, the project will continue through FY 2021.
- HMIS HFD personnel initiated preparations for the 2021 wildland fire season. All HFD personnel received wildland fire refresher training. Wildland Area Safety and Familiarization Assessments were initiated to ensure that all HFD emergency responders are familiar with all Hanford Site terrain, access routes, fuel loads, and hazards that could be encountered while engaging in wildland firefighting operations in order to respond to the complex tactical firefighting environment.
- HMIS HFD personnel from the Hanford Fire Marshal Office supported the Site Services and Fire System Maintenance organizations working on the Tank-Side Cesium Removal (TSCR) and L-905 projects. They provided technical expertise for the installation, construction acceptance testing (CAT) and operational acceptance testing (OAT) of Fire Alarm Control Units (FACUs) and Radio Fire Alarm Reporters (RFARs) for 506BA, MO-413, and 2751E.

They provided documentation review and support for the installation of the TSCR fire suppression system and development of the associated operating and PM procedures.

Information Management Services:

- IM Program Management
- For Fiscal Year 2021 to date, Site Forms has a total of 3,569 active Forms. As part of transition, the Site Forms team is working to update company branding on over 1,200 of the forms for HMIS and over 1,000 forms for CPCco.
- The Hanford Site Emergency Alerting System (HSEAS) Upgrade project Statement of Work (SOW) and Non-Compete Justification for the new software and services contract with Safer Services was completed for review. The SOW will include services for installation, training, and ongoing maintenance and support.
- WiMAX to WiFLEX Upgrade project team initiated conversations with Energy Northwest to discuss need for load balance study for Rattlesnake Mountain sector install.
- The Cloud Bridging Strategy Integrated Project Team (IPT) came up with a collaborative procedure and work flow which was presented to Department of Energy for review and approval. The proposed strategy is to get all Cloud Services Providers (CSP) into compliance within a year.
- HMIS hosted an architecture review of the Washington River Protection Service (WRPS), TankFarm Local Area Network (TFLAN) Industrial Control Network. Using industry powerhouse Dragos, the team performed an integrated workshop where Dragos assessed the technical and administrative elements of their network to assess cybersecurity health and determine areas for improvement.
- Apple released an emergency update to iPhone Operating System (iOS) 14.4.2 for all iOS devices to address a critical vulnerability. The mobile device team identified over 850 devices needing updates so HMIS communicated to users, marking 96% of users complete with 4% pending.
- Approximately 940 Windows servers have successfully had Operating System and application patching completed in March 2021.
- A bug in the Palo Alto firewall firmware caused a major HLAN outage on March 30, 2021. The HMIS network team was able to quickly identify the issue and bring HLAN back to normal state. The bug was verified with the Palo Alto vendor and a new firmware version was successfully implemented on the perimeter firewalls.
- The HMIS Cyber Security team is simultaneously executing a broad scope of work. Many accomplishments for the month of March 2021 included completion of the following:
  - First quarter site wide phishing campaign and follow-up training
  - Retirement of HISI 3774 Cyber Score Toolset
  - Web application security scanning implemented to the production readiness process checks.

- **Chief Information Office**
  - Information Management Services has completed the initial update of 50% of Hanford's HMAPS sites. At the completion of this effort, the GeoCortex Essentials software layer will be removed from the HMAPS solution. This will result in a reduction of software footprint for the Hanford Site and provide a modern interactive mapping solution.
  - Information Management Services met with Environmental Field Support team members to complete the planning of a new Acquisition Tracts geospatial dataset. This dataset will allow for multi-user editing and introduce configuration control, as well as establish pedigree and positional confidence of the data.
  - The Information Management Product Management strategy was presented to HMIS and Hanford CIOs. Additionally, four initiatives (Electronic Health Record, Requirements Management, Hanford.gov migration, and Ticketing System) were established; each have broad reaching impact for the product management approach. The team is finalizing criteria for additional initiatives and establishing a process for appropriately routing resource alignment to efforts and align with Site IT governance & priority.

Workforce Solutions:

- On Wednesday, March 3 the Workforce Solutions Resources & Development department attended the Eastern Washington University (EWU) Virtual Spring Career Fair. The event was hosted by the campus's Career Services department and included local and non-local employers. HMIS company resources participated in tandem to increase awareness of future job opportunities, recruit for current job openings, and to expand the company's Co-Op Intern Program. The company's relationship with EWU continues to strengthen and the company's presence was well received.
- On Wednesday, March 3 the Workforce Solutions Resources & Development department partnered with WorkSource Columbia Basin to launch the 3rd job search development presentation (virtually) to participants. The content was well received by those in attendance. The workshop touched on insights and techniques associated with job search strategies and was modified slightly to address the challenges of job search strategies in a virtual environment. The workshop also provided some fundamental framework that will be infused in future modules. The company will continue to deliver the job search and career development workshops (virtually) over the next several months while honoring the company's commitment to community outreach. The virtual platform will afford community participants and stakeholders the opportunity to view content safely while participating in an engaging and interactive environment.
- On Tuesday March 9, the Workforce Solutions Resources & Development department partnered with WSU Tri-Cities, CBC, DOE, WorkSource Columbia Basin, and other Hanford contractors to participate in a recorded presentation prepared for veterans and veterans currently pursuing collegiate endeavors. The presentation spoke to job opportunities for veterans and will help viewers understand the correlation between skills obtained during military service and those required for current job opportunities. The presentation will be available for students to view online, and will be followed by one-on-one Q&A sessions scheduled for Wednesday, March 17. The 2-part event is part of the company's commitment

to outreach and will simultaneously extend awareness of the HMIS Co-Op Intern program and other opportunities present on the Hanford Nuclear Reservation.

- On Tuesday, March 9 the Workforce Solutions Resources & Development department collaborated with representatives at WorkSource Columbia Basin to attend the annual Mid-Columbia job fair. Due to the pandemic, the career fair was hosted virtually. HMIS professionals have pivoted strategies and evolved recruiting methodologies while engaging in local and non-local recruiting events to meet resource challenges. Perpetual engagement in community job fairs is crucial to maintaining relationships with institutions that provide critical human resources needed to meet project objectives. Moreover, proactive community engagement strengthens our relationships with community stakeholders and the site's future workforce.
- On March 26, the Workforce Resources and Development department hosted the fifth job search development module in partnership with WorkSource Columbia Basin. This final module focused on resume development and included a Q&A session as well as handouts that were distributed to participants. Feedback from participants as well as our partner, WorkSource Columbia Basin was encouraging, uplifting, and well received. The job search development series has been an ongoing program that commenced at the beginning of 2020 and has witnessed increased participation and interest from local and non-local community members seeking employment or career development opportunities.
- In honoring its commitment to expansion of inclusion and outreach, the department's partnership with WorkSource will also incorporate 1 on 1 coaching/interview sessions for unemployed individuals participating in worker retraining programs offered through the state. The program is part of the company's commitment to cultivating partnerships with community institutions and stakeholders to improve awareness of employment opportunities on the Hanford site.

Hanford Workforce Engagement Center

Since March 2020, COVID has created consistent hurdles for the Hanford site. The Hanford Workforce Engagement Center (HWEC), even with COVID restrictions/social distancing, has continued assisting current workers, formers workers, and family members of those workers. The HWEC has adapted its services and access to meet the needs of most parties needing assistance. The Center is utilizing phone conferencing more often, yet continue to be available in person for individuals with time sensitive issues or concerns. COVID restrictions to this day are minimizing in-person services, but using current COVID guidelines for safe interaction, HWEC stats show continued interface.

Table A-5. Hanford Workforce Engagement Center Events – March 2021

Event	Total
Phone calls	133
Walk-ins	16
E-mails	73
Scheduled Appointments	5
Outreach	5

Rocky Flats Legacy Benefits Plan

On March 31, 2021, Hanford Mission Integration Solutions, with the assistance of Morneau Shepell and Optum, provided the Medicare Part B reimbursements for eligible Rocky Flats participants. To be eligible, Rocky Flats participants must be at least age 65, enrolled in a Medicare Supplemental plan through an approved exchange plan or Tricare, and have submitted their Medicare Part B statement from Social Security to Morneau Shepell as documentation of their monthly premium payment. 1,803 participants successfully met these requirements and received the first quarter, 2021 quarterly deposit into their individual Retiree Reimbursement Account. A participant cannot receive reimbursement for more than the 2021 standard Medicare Part B premium rate of $148.50 a month. Therefore, the maximum quarterly reimbursement amount an eligible participant can receive is $445.50.

Mound Legacy Benefits Plan

On March 29, 2021, the plan year 2019 Retiree Drug Subsidy (RDS) Reconciled Payment Request was finalized and submitted to the Centers for Medicare and Medicaid Services (CMS). The Retiree Drug Subsidy Program is a program offered by the Centers for Medicare & Medicaid Services to reimburse health plan sponsors for a portion of their eligible expenses for retiree prescription drug benefits. This enables Plan Sponsors to continue providing drug coverage to their Medicare-eligible retirees at a lower cost.

Upcoming Events

April 21, 2021 – The Second Quarter, 2021 Fernald Benefits Committee meeting will be held.

April 22-23, 2021 – Hanford Workforce Engagement Center representatives will attend a virtual Department of Labor Advisory Board meeting covering Part E of the Energy Employees Occupational Illness Compensation Program Act (EEOICPA).

Engineering, Technology & Projects:

- Engineering
  - Engineering continued planning activities associated with the performance of an Analysis of Alternatives (AoA) associated with Project L-612. The AoA will provide additional detail to the preliminary options to include more refined estimates of cost and schedule to allow for more informed decision making. Planning for this will continue into April.
  - Engineering presented to both DOE representatives and the Contractor Interface Board the recommended resolution path for addressing future compliance with NFPA-13 return bends requirements for installed building fire suppression systems when Projects L-781 and L-826 have been commissioned to upgrade the Site's raw water infrastructure. Formal correspondence on this topic will be transmitted to DOE in April.
  - Engineering initiated activities to assess the available alternatives to upgrade the heating system supporting the 300 Area fire station. Work will continue in April to document the options and make a path forward decision.
- Technology & Enterprise Architecture
  - IT Capital Planning and Investment Control (CPIC)

    Submitted March monthly data into eFolio for Capital Planning Investment Control (CPIC) Exhibits for IT investments. This fulfills Contract Deliverable CD0066 – 1st Monthly CPIC Exhibit 53 and Exhibit 300 for IT Investments.
  - ++++Data Management Program Plan

    Developing the Data Management Plan in accordance with the Contract Deliverable (CD0068 – Comprehensive Data Management Plan)

    PM continues interviews with stakeholders and subject matter experts
  - Enterprise Architect (EA) Program Plan

    Drafting EA program plan in accordance with Contract Deliverable CD0069 – Enterprise Architecture Management Plan

    Collaborating with DOE HQ on Enterprise Architecture and supporting headquarter initiatives. Supported a DOE EM Advisory Group data call for potential EM funded projects.
  - Enterprise Architecture (EA) Repository

    Started acquisition process for subcontracting an Abacus (EA Repository Application) subject matter expert to maintain and grow the usage of the product.
  - Buyer Technical Representatives

    Successfully trained and qualified three people to support the BTR role for subcontracts.

2.0 MAJOR ISSUES

Nothing to report.

3.0 PROGRAM RISK ASSESSMENT

The HMIS program risk assessments are outlined in the following subsections.

3.1 HMIS I&SS Mission Key Risks

- **BCRs:** No BCRs were processed in March that impact the project's MR or SM profile.
- **Risk Analysis:** No risk analysis conducted in March.
- **Current Risk Posture:**

Table A-6. I&SS Risk Posture

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	6	0	1	0	33
March	0	6	0	0	0	33

Table A-7. I&SS Key Risks

<table>
<tr><th></th><th>Unmitigated Risk Impacts</th><th colspan="2">Assessment
Month | Trend</th><th>Comments</th></tr>
<tr><td colspan="5">EU- Mission Risks</td></tr>
<tr><td colspan="5">Explanation of major changes to the program monthly stoplight chart:
No major changes to the Stoplight Charts in March.</td></tr>
<tr><td colspan="5">Realized Risks (Risks that are currently impacting project cost/schedule)</td></tr>
<tr><td colspan="5">No Realized Risks in March.</td></tr>
<tr><td colspan="5">Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)</td></tr>
<tr><td colspan="5">No Critical Risks in March.</td></tr>
<tr><td colspan="5">High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)</td></tr>
<tr><td>EU-0003-T: Substation Transformer Failure

Legacy Risk #: 1200 & PWEU-0003-T</td><td>If any of the four substation transformers fails, OHC operations may be impacted, and additional costs may be incurred.
Risk Handling Strategy: Mitigate

Probability: Unlikely (10%)
Worst Case Impacts: $6,000K, 0 Days</td><td>  </td><td>  </td><td>Risk Trigger: Degradation of transformers lead to transformer failure.

<table><tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr><tr><td>Repair 451B transformer.</td><td>TBD</td><td>0</td></tr><tr><td>Plan and perform preventative and corrective maintenance</td><td>Ongoing</td><td>N/A</td></tr><tr><td>Replace transformers when warranted.</td><td>Ongoing</td><td>N/A</td></tr><tr><td>Conduct system prioritization evaluation</td><td>TBD</td><td>0</td></tr></table>
Mitigation Action Assessment:
No major changes in the month of March.
A9 substation continues to be monitored with no indications of potential failure.
451B Transformer LTC leak has been stopped, re-drafting statement of work for repair effort. Repairs forecasted to start in July.</td></tr>
</table>

<table>
<tr><th></th><th>Unmitigated Risk Impacts</th><th colspan="2">Assessment
Month | Trend</th><th>Comments</th></tr>
<tr><td colspan="5">WSU- Mission Risks</td></tr>
<tr><td colspan="5">Explanation of major changes to the program monthly stoplight chart:
No major changes in March.</td></tr>
<tr><td colspan="5">Realized Risks (Risks that are currently impacting project cost/schedule)</td></tr>
<tr><td colspan="5">No Realized Risks in March.</td></tr>
<tr><td colspan="5">Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)</td></tr>
<tr><td>WSU-0006-T: 283W Water Treatment Facility Water Production limitation

Legacy Risk #: 1526 & PWWSU-0006-T</td><td>If the 283W Water Treatment Facility cannot produce enough potable water for the Hanford Site because of the 1,500gpm permit limitations, then potable water production demands will not be met, causing impacts to cleanup schedules or shutdown of certain Hanford site operations.
Risk Handling Strategy: Avoid

Probability: Likely (80%)
Worst Case Impacts: $0K, 0 Days</td><td>  </td><td>  </td><td>Risk Trigger: 283W WTF cannot produce enough potable water for the Hanford Site.

<table><tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr><tr><td>Completion of L-897 200 Area Water Treatment Plant (DFLAW Essential)</td><td>FY2022</td><td>30</td></tr></table>
Mitigation Action Assessment:
Project L-897, Central Plateau Water Treatment Plant (DFLAW Essential), is scheduled for completion FY2022. This will reduce the likelihood of not being able to produce enough potable water for the Hanford Site. If DFLAW commissioning activities commence prior to the commissioning of the new CPWTF, then operational controls of the distribution of sanitary water from the existing 283W clearwells will be put into place, including:
• Limiting flow out of the clearwell to 1,200gpm
• Utilizing available storage reservoirs at 283E, 283EA and 283WA to supplement sanitary water peak demands
• Administratively control or limit non-essential potable water demands such as irrigation water supply
These activities are discussed in HNF-64684, 200W Sanitary Water System Capacity Evaluation.
In March, Technical Evaluation of Membrane vendor proposal was completed and awaiting vendor/HMIS Legal to complete negotiations of Terms and Conditions. Construction subcontractor continued development of premobilization submittals and RCIs, continued material and long lead procurements, and HMIS continued to review and disposition of subcontractor submittals and RCIs.
A downward trend indicates a decrease in confidence as a result of delays in membrane contract negotiations for Project L-897.</td></tr>
<tr><td>WSU-0020-T: TEDF Failure impacts discharge of waste water

Legacy Risk #: 3175 & PWWSU-0020-T</td><td>If HMIS Water Utilities (WU) is unable to discharge wastewater from the 283W Water Treatment Facility (WTF) or new Central Plateau Water Treatment Facility (CPWTF) due to an extended failure of the TEDF discharge line or lift station, then the ability to produce potable water for the Hanford Site will be impacted, causing potential site wide water outages, impacting cleanup operations and fire suppression requirements for the Hanford Site.
Risk Handling Strategy: Accept

Probability: Somewhat Likely (50%)
Worst Case Impacts: $15,000K, 0 Days</td><td>  </td><td>  </td><td>Risk Trigger: WU is unable to discharge wastewater due to an extended failure of TEDF.

<table><tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr><tr><td>Ongoing communication with WRPS during their performance of emergency repairs to the lift station</td><td>Ongoing</td><td>NA</td></tr><tr><td>Use 3,000 gallon water trucks to haul wastewater to TEDF</td><td>As Needed</td><td>NA</td></tr></table>
Mitigation Action Assessment:
No major changes in the month of March.
Rely on WRPS to perform emergency repairs of the lift station in the event of failure. Ongoing discussions with DOE-RL to implement an emergency provision that includes using 3,000 gallon water trucks to haul wastewater to TEDF.
The current analysis recognizes there are up to five days of waste water holding capabilities before needing to use water trucks or find an alternative means of wastewater diversion.</td></tr>
</table>

	Unmitigated Risk Impacts	Assessment Month	Assessment Trend	Comments
WSU- Mission Risks				
WSU-0021-T: Water Line Failure under TSCR Pad Legacy Risk #: 3176 & PWWSU-0021-T	If the 12" raw water line running under the proposed Tank Side Cesium Removal (TSCR) pad fails due to increased heavy traffic, then looped raw water supply to the 200E tank farms (TF) and fire suppression systems will be impacted for extended periods of time, causing operations to enter into Limited Condition of Operations (LCOs). **Risk Handling Strategy**: Avoid **Probability**: Likely (75%) **Worst Case Impacts:** $750K, 0 Days			**Risk Trigger:** The raw water line located under the proposed TSCR pad fails due to increased heavy traffic. Mitigation Action(s) / FC Date / %: Install a new raw water line routed around the proposed location of TSCR and associated waste transfer lines or paths of heavy equipment travel. (L-928) — FY2023 — 0 Perform ERMA corrective maintenance waterline repairs while management exploits scheduling/personnel efficiencies where able. — Ongoing — NA **Mitigation Action Assessment:** No major changes in the month of March. Project L-928, Re-Route 12" Raw Water Line Near 241AP Farm (TSCR) (DFLAW Priority), has a completed draft SOW and initiated review. Planning is forecasted to be complete 07/2021. This will avoid a potential raw water line break. TSCR pad operational date is forecasted for September 2021 increasing the likelihood of a water line failure.
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
WSU-0016-T: PFP Contamination Reaches 283W Water Treatment Facility Legacy Risk #: 1955 & PWWSU-0016-T	If Plutonium Finishing Plant (PFP) radiological contamination reaches the 283W Water Treatment Facility, water purveyance abilities to 200W Area will be impacted resulting in sanitary and raw water supply shutdowns to 200W and 200E Area buildings. **Risk Handling Strategy**: Accept **Probability**: Unlikely (20%) **Worst Case Impacts:** 0 days, $15.0M			**Risk Trigger:** During PFP demolition, PFP radiological contamination reaches the 283W WTF prompting water supply shutdown to 200W and 200E areas. Mitigation Action(s) / FC Date / %: No mitigation actions planned at this time. — N/A — N/A **Mitigation Action Assessment:** No major changes in the month of March. No mitigation actions are currently identified. Risk will continue to be monitored throughout the remainder of the PFP mission. CHPRC is performing D&D activity for PFP project with a forecasted completion of FY2021. Resumption of 236-Z demolition assumed to be April.
	Unmitigated Risk Impacts	**Assessment Month**	**Assessment Trend**	**Comments**
MMP- Mission Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No Realized Risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
MMP-0001-T: Roof and HVAC Operating in Degraded State Legacy Risk #: 2073 & RES-0002-T	If sitewide roof and HVAC units continue to operate in a state of degradation because they are currently operating past their 20-year design life, then further deterioration will continue at an increasing rate resulting in impacts to mission critical support functions and poor occupant working conditions. **Risk Handling Strategy**: Avoid **Probability**: Somewhat Likely (70%) **Worst Case Impacts:** $15,000K, 0 days			**Risk Trigger:** HVAC units fail before being replaced. Mitigation Action(s) / FC Date / %: Replace end of design life roof. Project L-796 — FY2021 — 0 Replace end of design life roof. Project L-914 — FY2022 — 0 Replace end of design life HVAC units. Project L-915 — FY2022 — 0 Perform routine inspections and maintenance, including minor repairs as needed and as able. — Ongoing — NA **Mitigation Action Assessment:** No major changes in the month of March. Projects L-796, L-914, and L-915 are scheduled to replaced roofs and HVAC units. The completion of the projects will reduce the likelihood of roof leaks and HVAC failures.

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
WSU- Mission Risks				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
No High Risks in March.				

3.2 HMIS I&IS Mission Key Risks

- **BCRs:** No BCRs were processed in March that impact the project's MR or SM profile.
- **Risk Analysis:** No risk analysis conducted in March.
- **Current Risk Posture:**

Table A-8. I&IS Risk Posture

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	3	0	0	0	13
March	0	3	0	0	0	13

Table A-9. I&IS Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
I&IS- Mission Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Charts in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No Realized Risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
FLT-0007-O: New Fleet Facility risk avoidance Legacy Risk #: 1747 and SSIM-0013--O	If HMIS is budgeted and approved to build a new Fleet facility, then risks associated with maintaining and operating the current 2711E Fleet Equipment Maintenance Shop can be closed resulting in greatly reduced risk exposure and higher level of work efficiency **Risk Handling Strategy**: Exploit **Probability**: Likely (75%) **Worst Case Impacts:** $0, 0 days			**Risk Trigger:** A new fleet shop complex is designed and constructed. Operations at the new fleet shop complex will mitigate four existing risks. Mitigation Action(s) / FC Date / % Complete a Fleet Services Facility Master Plan to determine the long term goal of the fleet program — Complete — 100 Identify a facility design that accommodates all electrical and safety needs for long-term fleet service's needs (L-907). — FY2022 — 0 Complete project L-908, Auto/Truck Shop and Storage, based on L-907 design. — FY2024 — 0 Complete project L-909, Heavy Equipment Shop and Storage based on L-907 design. — FY2025 — 0 **Mitigation Action Assessment**: No major changes in the month of March. Project L-907 will design the fleet shop complex and current projects L-908 & L-909 will see the construction of the fleet shop complex; exploiting this opportunity. Design contract awarded 1/25/2021. 30% design package is due 5/10/2021.

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
I&IS- Mission Risks				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
FLT-0006-T: Leak detection failure at fuel station leads to environmental impacts. Legacy Risk #: 1783 & SSIM-0008-T	If leak detection equipment is no longer serviceable due to system degradation, then petroleum, oil and lubricant (POL) leaks into the soil could occur without HMIS knowledge potentially impacting ground soil and surrounding environment. **Risk Handling Strategy**: Avoid **Probability**: Somewhat Likely (33%) **Worst Case Impacts:** $70,000, 0 days			**Risk Trigger:** Leak detection equipment fails from age, resulting in leaks of oil and lubricant (POL) into the soil. Mitigation Action(s) / FC Date / %: Replace fuel station with project L-923, Replace 200E Area Fuel Station. / FY2026 / 0 **Mitigation Action Assessment**: No major changes in the month of March. Mitigation action in place to avoid the leak detection equipment failure risk by completing reliability project L-923, Replace 200E Area Fuel Station. L-923 is on the FY20 RPIP for FY26.
RDS-0002-T: 2S and 11A Risk of Failure Legacy Risk #: 1832 & PWRDS-0002-T	If routes 2S and 11A remain at risk of failure, then there is a potential loss of construction truck ingress/egress and alternate site evacuation route. **Risk Handling Strategy**: Mitigate **Probability**: Likely (90%) **Worst Case Impacts:** $13,473K, 0 Days			**Risk Trigger:** Age and past weather conditions have led to continued degradation of roads. Continued degradation and future demand future traffic needs not being met would lead to risk being realized. Mitigation Action(s) / FC Date / %: Conduct 2S/4S road study. / Complete / 100 Complete Roads Master Plan that provides a basis of when these particular routes are planned to be addressed beyond maintenance activities. / FY2022 / 10 Increase/accelerate maintenance on roads. (Crack seal, pothole repairs, shoulder repairs, etc.) / Ongoing / NA **Mitigation Action Assessment:** No major changes in the month of March. Road study recommended that the roads should be in 2-lane configuration. Scope statement submitted for Reliability Project – L-941. Road projects will be reprioritized by DOE and identified by Reliability Project Task Order. Roads Master Plan update is now a contract deliverable (CD-0013) actively being revised to meet 6/1/2021 due date.
Unassigned Risks (Pending ownership of identified risks/opportunities)				
No Unassigned Risks in March.				

3.3 HMIS MA Mission Key Risks

- **BCRs:** No BCRs were processed in March that impact the project's MR or SM profile.
- **Risk Analysis:** No risk analysis conducted in March.
- **Current Risk Posture:**

Table A-10. MA Risk Posture

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	1	0	0	1	18
March	0	1	0	0	1	18

Table A-11. MA Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
MISSION ASSURANCE - Mission Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Charts in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No Realized Risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No Critical Risks in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
MA-0019-T: Building 6266 HVAC failure. Legacy Risk #: 1856 & ESHQ-0019-T	If the 6266 Building HVAC system experiences a complete failure, then HMIS is at risk of operational degradation in providing radiological instrument calibration and dosimetry services to the Hanford site. **Risk Handling Strategy**: Mitigate **Probability**: Likely (75%) **Worst Case Impacts:** $1,461K, 0 Days			**Risk Trigger:** The 6266 building is currently running on backup compressor because the primary has failed. Every quarter, an outage of 2-3 days occurs and if lack of resources or parts is encountered and an outage lasted longer than 3 days it would be critical and force a move. Mitigation Action(s) / FC Date / % Process dosimeters at 805 Goethals and PNNL as needed. / Ongoing / NA Complete construction phase of Project L-797, Key Facilities HVAC Replacements. / FY21 / 0 **Mitigation Action Assessment**: No major changes in the month of March. Alternatives analysis conducted; awaiting prospective bids from contractors before project is awarded to replace the HVAC system. Bids are scheduled to be completed by the end of summer 2021 and the project is scheduled for 2021. Some dosimeters could be processed at 805 Goethals and PNNL to provide equipment calibration services, but those alternatives are highly inefficient.
Unassigned Risks (Pending ownership of identified risks/opportunities)				
MA-0005-T: Unreadable Records from Radiological Exposure Legacy Risk #: 1465 & ESHQ-0005-T	If Radiological Exposure records become unreadable, then HMIS would be unable to provide these records in support of EEOICP/FOIA and Privacy Act requests. The maintenance of these records is also a regulatory requirement and the inability to sustain them is a direct breach of a federal requirement. Radiological record retention is a requirement of 10 CFR 830 & 835. HMIS Comment: No major changes in March. Current handling of the records has been reduced to an as needed basis to reduce degradation. Digitization and indexing is not currently included in the HMIS scope and is being performed by ITG directly through DOE. HMIS is not contractually impacted by the penalties under the EEOICPA.			

3.4 HMIS SES Mission Key Risks

- **BCRs:** No BCRs were processed in March that impact the project's MR or SM profile.
- **Risk Analysis:** No risk analysis conducted in March.
- **Current Risk Posture:**

Table A-12. SES Risk Posture

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	4	0	0	0	18
March	0	4	0	0	0	18

Table A-13. SES Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
SES - Mission Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Charts in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No Realized Risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
SES-0012-T: Fire, Medical, Security, and Emergency communication could fail if emergency radios and supporting site infrastructure fail. Legacy Risk #: 1959 & ES-0012-T	If Emergency Radios and supporting site infrastructures fail because they're outdated and no longer supported for repair by the manufacturer, then Fire, Medical, Security, and Emergency communication will be impacted, delaying their response to the Hanford site. **Risk Handling Strategy**: Avoid **Probability**: Somewhat likely (40%) **Worst Case Impacts:** $0, 0 Days			**Risk Trigger**: Hardware/software that is no longer supported fails and cannot be repaired by the manufacturer. **Mitigation Action(s)** / **FC Date** / **%** Replace hand-held radios for Fire, Patrol, and Emergency Management (Project L919-7040). — 07/2021 — 0 Replace repeaters and site infrastructure that supports the Hanford site emergency radio system (Project L919-7140). — 08/2021 — 0 **Mitigation Action Assessment**: No major changes in the month of March. Project L-919 will avoid this risk. Questions from contracts regarding the proposal prompted a request for a revised proposal answering those questions. Award was expected in the June 2020 reporting period. The questions raised during the review ultimately led to the decision to not award the contract under the current requisition. The vendor, Wildflower, will not be used for the procurement unless pricing for labor and services can be verified. The SOW was split in two phases: one for design/configuration services & one for installation of radios and radio system core (construction contract). The services procurement contract was awarded 9/30/2020. Construction contract SOW was approved and posted. The award date of the construction contract has been delayed for several months for many reasons, including construction contract determination, approvals for job walk and HMIS template transition. Upon detailed review of the SOW, it was determined that design was not to the point that would support a Firm Fixed Price bid and the RFP was canceled. RFP will be re-issued following further development of the design and Bill of Materials. Task/activity is not on critical path and will not lead to overall schedule slip. The delay in awarding contracts has pushed back the hand-held replacement radio activity to August 2021. Materials are expected to arrive in May 2021.

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
SES - Mission Risks				
SESHFES-0011-T: HFD responses into PFP's RBA may result in contaminated equipment and apparatus. Legacy Risk #: 1972 & ES-0014-T	If there is a Hanford Fire Department (HFD) emergency response to the PFP radiological buffer area for a fire, hazmat or medical event there may be a significant potential for HFD material as well as apparatus to be contaminated, thereby losing that equipment and/or apparatus for use elsewhere on the Hanford site. **Risk Handling Strategy**: Accept **Probability**: Unlikely (25%) **Worst Case Impacts:** $3,000K, 0 Days			**Risk Trigger**: Emergency response to PFP radiological buffer area for a fire, hazmat or medical event. **Mitigation Action(s)** / **FC Date** / **%** Develop strategies to minimize the opportunity to contaminate Emergency Services apparatus and equipment. / Complete / 100 **Mitigation Action Assessment**: No major changes in the month of March. Response strategies have been developed to minimize contamination of Emergency Services apparatus and equipment. As PFP progress continues, the probability of contamination will slowly reduce. This risk will continue to be monitored as PFP progresses through its mission. Resumption of 236-Z demolition assumed to be April 2021.
SES-0025-T: Response into a radio dead-zone. Legacy Risk #: ES-0025-T	If Emergency Response Personnel cannot communicate with each other or a controlling agency because radio communication is unavailable, then response into or operating in an unknown environment will potentially impact the health and safety of those responders. **Risk Handling Strategy**: Avoid **Probability**: Likely (75%) **Worst Case Impacts:** $0, 0 Days			**Risk Trigger**: Emergency response to dead-zone or signal shadow on site where responders lose radio communication. **Mitigation Action(s)** / **FC Date** / **%** Install signal repeaters at identified dead-zones and signal shadows on site. / TBD / 0 **Mitigation Action Assessment**: No major changes in the month of March. Avoid. Install signal repeaters at identified dead-zones and signal shadows within WTP. Signal repeaters would need to be established as permanent equipment that is reliable in all-weather environments and available 24/7. Signal repeaters must be compatible with existing and anticipated equipment. A work order to install the repeaters is in process, but there is no forecast completion date at this time.
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
SESHFES-0006-T: Catastrophic failure of utilities or structure leaves a Hanford fire station uninhabitable. Legacy Risk #: 1727 & ES-0006-T	If a Hanford fire station (100/200/300 areas) becomes uninhabitable for fire and medical responders due to a catastrophic failure of utilities or structure then responders and apparatus will need to be relocated increasing response times to incidents. **Risk Handling Strategy**: Mitigate **Probability**: Unlikely (20%) **Worst Case Impacts:** $20,000K, 0 Days			**Risk Trigger:** Catastrophic failure of utilities or structure of one or more of the three Hanford fire stations. Mitigation Action(s) / FC Date / % Electrical systems have been updated once, backup generators installed to support facilities. / Complete / 100 Supplemental window air conditioners are used. / Ongoing / NA Complete project L-888 400 Area Fire Station / 05/2023 / 10 **Mitigation Action Assessment:** No major changes in the month of March. Several supplemental window air conditioners were installed at the 300 area fire station in July. Power fluctuations in the 300 area fire station required corrective maintenance on internal electrical equipment in August 2020. Environmental considerations are being monitored at all three facilities. All three facilities are manned 24/7 with little modifications past their original design and construction, including 1960's commonly used building materials. Electrical systems have been updated once, backup generators installed to support facilities. Supplemental window air conditioners are used and one roof was repaired fall 2019. Project L-888, 400 Area Fire Station will partially mitigate this risk. Project L-888 will start the construction phase Spring 2021. More project specific information can be found within the L-888 stoplight.

Unassigned Risks (Pending ownership of identified risks/opportunities)

No Unassigned Risks in March.

3.5 HMIS IMS Mission Key Risks

- **BCRs:** No BCRs were processed in March that impact the project's MR or SM profile.
- **Risk Analysis:** No risk analysis conducted in March.
- **Current Risk Posture:**

Table A-14. IMS Risk Posture

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	9	0	0	0	12
March	0	9	0	0	0	17

Table A-15. IMS Key Risks

<table>
<tr><th></th><th>Unmitigated Risk Impacts</th><th colspan="2">Assessment</th><th>Comments</th></tr>
<tr><th></th><th></th><th>Month</th><th>Trend</th><th></th></tr>
<tr><td colspan="5">IMS- Mission Risks</td></tr>
<tr><td colspan="5">Explanation of major changes to the program monthly stoplight chart:
No major changes to the Stoplight Charts in March.</td></tr>
<tr><td colspan="5">Realized Risks (Risks that are currently impacting project cost/schedule)</td></tr>
<tr><td colspan="5">No Realized Risks in March.</td></tr>
<tr><td colspan="5">Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)</td></tr>
<tr><td>IMS-0003-T: Unaware of Network Intrusion

Legacy Risk #: 1206 & InfoM-0003-T</td><td>If HMIS is unaware of an ongoing intrusion into the network, due to an inability to detect the intruder, then a significant information compromise will occur.
Risk Handling Strategy: Mitigate

Probability: Somewhat Likely (50%)
Worst Case Impacts: $2.0M, 0 Days</td><td colspan="2">●
⟷</td><td>Risk Trigger: During day to day operations, an intrusion to the network is experienced.

<table>
<tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr>
<tr><td>Increase staff by 2 FTEs for incident response and analysis.</td><td>Complete</td><td>100</td></tr>
<tr><td>Integrate network operations center with engineering and cyber security to form security operations center.</td><td>Complete</td><td>100</td></tr>
<tr><td>Improve internal controls, auditing, monitoring, and alerting capabilities.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Incident detection and log correlation tools have been improved, activity ongoing.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Review incident handling guidelines and implement appropriate recommendations.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Develop incident scenarios and perform exercises regularly.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Provide additional training on security tools to existing staff.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Improved incident response and analysis capability.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Use outside resources to expedite improvements.</td><td>Ongoing</td><td>NA</td></tr>
<tr><td>Implement XSOAR Automation Software</td><td>04/2021</td><td>98%</td></tr>
</table>

Mitigation Action Assessment:
No major changes in the month of March.
Internal process improvements continue to be conducted to improve monitoring and alerting. In house training is ongoing to improve incident response and user awareness. Administrative controls are employed to prevent introduction of malware into the network.
In March, XSOAR is waiting on final SQA paperwork and approvals to be put into production. Once SQA approval is received final procurement can take place and implementation can occur. Forecasted deployment date is set for early June to obtain approvals needed.</td></tr>
</table>

IMS-0011-T: Industrial Control System Breach. Legacy Risk #: 1753 & InfoM-0011-T	If the Industrial Control System (ICS) is breached due to an external attack or through a user's inadvertent or intentional download of malicious software, then significant and potentially catastrophic (depending on the criticality of the ICS, such TFLAN) system failure or damage may occur, including (1) loss of availability of the ICS / loss of production processes; (2) data leakage / loss of sensitive information; (3) physical damage to facilities or critical infrastructure; (4) interference with safety systems; (5) deterioration of ICS process controls; and (6) loss of life. **Risk Handling Strategy**: Mitigate **Probability**: Likely (75%) **Worst Case Impacts:** $2.0M, 0 Days			**Risk Trigger:** During day to day operations, an intrusion to the ICS network is experienced. Mitigation Action(s) / FC Date / % Conduct needs assessments for critical ICS. — Complete — 100 Conduct needs assessments for critical ICS. — Complete — 100 Secure access to wired and wireless networks within the ICS environment. — CY2021 — 30 Implement ICS security procedures and governance. — CY2021 — 15 Perform STE on first candidate system. — 11/2021 — 25 Implement comprehensive ICS change management. — 06/2022 — 10 Disable use of portable media where possible. — Ongoing — NA Implement procedures for approval of all portable devices prior to connection to the ICS network and components. — Ongoing — NA Disallow Internet and remote accesses to the ICS environment. — Ongoing — NA **Mitigation Action Assessment**: No major changes in the month of March. In efforts to prevent a breach of the Industrial Control System (ICS), the project has implemented ongoing mitigation actions. These actions are being executed in conjunction with a heightened overall awareness of cyber security practices.
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
IMS-0001-T: Malicious Software Network Breach Legacy Risk #: 1118 & InfoM-0001-T	If the network is breached through a user inadvertently or intentionally downloading malicious software, then a significant outage or information compromise may occur. **Risk Handling Strategy**: Mitigate **Probability**: Unlikely (25%) **Worst Case Impacts:** $2.0M, 0 Days			**Risk Trigger:** During day to day operations, an intrusion resulting in malicious software downloading to the network is experienced resulting in cost impacts. Mitigation Action(s) / FC Date / % Replaced Palo Alto Traps with Palo Alto Cortex XDR. — Complete — 100 Implement user behavior based anomaly detection. (Palo Alto Cortex XDR) — Complete — 100 Project H-001, BMS Upgrade Project — FY2024 — 5 Implement application whitelisting, allowing execution of only approved applications. — DOE Approval Needed — 0 Improve internal controls, auditing, monitoring, and alerting capabilities. — Ongoing — NA Provide additional security training for users. — Ongoing — NA Restrict use of removable storage devices. — Ongoing — NA **Mitigation Action Assessment:** No major changes in the month of March. Existing administrative processes are employed to manage system changes. In house training and lessons learned are provided to improve secure coding practice. Contracts, MOUs and ISAs are maintained. Project H-001, BMS Upgrade Project, partially mitigates this risk by reducing the number of systems potentially breached.

IMS-0002-T: Application Software Vulnerability Network Breach Legacy Risk #: 1121 & InfoM-0002-T	If the network is breached due to the exploitation of vulnerabilities in installed application software, then a significant outage or information compromise may occur. **Risk Handling Strategy**: Mitigate **Probability**: Unlikely (25%) **Worst Case Impacts:** $2.0M, 0 Days			**Risk Trigger:** During day to day operations, an intrusion due to network vulnerabilities is experienced resulting in cost impacts. **Mitigation Action Assessment:** No major changes in the month of March. Existing administrative processes are employed to manage system changes. In house training and lessons learned are provided to improve secure coding practice. Contracts, MOUs and ISAs are maintained. In March, XSOAR is waiting on final SQA paperwork and approvals to be put into production. Once SQA approval is received final procurement can take place and implementation can occur. Forecasted deployment date is set for early April to obtain approvals needed.

Mitigation Action(s)	FC Date	%
Increase staff by 2 FTEs for incident response and analysis.	Complete	100
Integrate network operations center with engineering and cyber security to form security operations center.	Complete	100
Improve internal controls, auditing, monitoring, and alerting capabilities.	Ongoing	NA
Incident detection and log correlation tools have been improved, activity ongoing.	Ongoing	NA
Review incident handling guidelines and implement appropriate recommendations.	Ongoing	NA
Develop incident scenarios and perform exercises regularly.	Ongoing	NA
Provide additional training on security tools to existing staff, ongoing.	Ongoing	NA
Improved incident response and analysis capability, increase staff by 2 FTEs.	Ongoing	NA
Use outside resources to expedite improvements.	Ongoing	NA
Perform vulnerability management scanning and mitigation.	Ongoing	NA
Implement XSOAR Automation Software	04/2021	98%

3.6 HMIS ET&P Mission Key Risks

- **BCRs:** No BCRs were processed in March that impact the project's MR or SM profile.
- **Risk Analysis:** No risk analysis conducted in March.
- **Current Risk Posture:**

Table A-16. ET&P Risk Posture

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	2	2
March	0	0	0	0	2	2

Table A-17. ET&P Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
ET&PM- Mission Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Charts in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No Realized Risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No Critical Risks in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
ET&PM- Mission Risks				
No High Risks in March.				
Unassigned Risks (Pending ownership of identified risks/opportunities)				
ETP-0009-T: NEPA screen determines reliability project must have an EA. Legacy Risk #: 1949 & SSIM-0009-T	If a reliability project or projects require an Environment Assessment (EA) because the National Environmental Policy Act (NEPA) screen determines a Categorical Exclusion (CX) does not apply, then additional labor and financial resources will be required for HMIS and DOE oversight of the project(s) impacting project schedule and cost.			
ETP-0010-T: NEPA screen determines a reliability project requires an EIS. Legacy Risk #: 1950 & SSIM-0010-T	If a reliability project or projects require an Environmental Impact Statement (EIS) because the National Environmental Policy Act (NEPA) screen determines a Categorical Exclusion (CX) does not apply, then additional labor and financial resources will be required for HMIS and DOE oversight of the project(s) impacting project schedule and cost.			

4.0 DOE ACTIONS/DECISIONS

Table A-18. DOE Actions/Decisions

Description	HMIS Delivery Date	Expected DOE-RL Due Date
N/A		

Section B

Monthly Project Performance Report (CD0162)

1.0 RELIABILITY PROJECTS EXECUTIVE SUMMARY

2.0 SAFETY PERFORMANCE

Nothing to report in the month of March

3.0 KEY ACCOMPLISHMENTS

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Completed site clearing and grubbing, imported and placement of fill material, trenched and installed electrical conduit and conductor from pole to transformer vault, set concrete vault and transformer pad, installed parking lot base and top course materials, initiated and completed significant percentage of sanitary water line trenching and pipeline installation, and constructed electrical racks for the L-934, MSC Office Space Gap Reduction - 200E.
- Performed walk-down with construction subcontractor, developed punch-list and completed 1st of 3 punch-list items, "Remove Davit Crane Bases". Scheduled Lift Station MPZ circuit Labels to be replaced 03/31/21 and subcontractor working with manufacturer for resolution to Booster Station Heat Trace Fault (Warranty work) for the L-853, 200E Sewer Flow Equalization Facility.
- SCADA network testing phase completed. OAT for the network Complete. This prepares for the next stage of installation which is the substation Remote Terminal Unit installs which will start in A6 substation on 4/12/2021 for the L-801, Upgrade SCADA.
- Continued installation of wood poles, and performing trenching, and installation of handholds and conduit at the A8 Substation and performed sagging and clipping of new overhead conductors on 23rd Street and in vicinity of T Plant for the L-789, Priority T&D System Wood PP Test & Replace.
- HMIS Contract Awarded and A/E activities initiated in March for the L-907, Fleet Complex Site Development.

4.0 EARNED VALUE MANAGEMENT

Table B-1. Reliability Project Performance

	CURRENT PERIOD					FISCAL YEAR TO DATE					CUMULATIVE TO DATE					AT COMPLETION		
	BUDGETED COST		ACTUAL COST	VARIANCE		BUDGETED COST		ACTUAL COST	VARIANCE		BUDGETED COST		ACTUAL COST	VARIANCE				
CLIN/PBS/WBS for March	BCWS	BCWP	ACWP	SCHEDULE	COST	BCWS	BCWP	ACWP	SCHEDULE	COST	BCWS	BCWP	ACWP	SCHEDULE	COST	BAC	EAC	VARIANCE
RL-0020 - Safeguards and Security																		
4001.07.06.01.01 - L-921, Telecom Hut at Met Tower	$257	$156	$159	($101)	($4)	$347	$167	$177	($180)	($10)	$347	$167	$177	($180)	($10)	$434	$410	$24
4001.07.06.01.02 - L-919, Emergency Radio Upgrade	$10	$4	$91	($6)	($87)	$20	$11	$103	($9)	($92)	$20	$11	$103	($9)	($92)	$1,417	$2,013	($596)
Total RL-0020 - Safeguards and Security	**$266**	**$159**	**$250**	**($107)**	**($91)**	**$367**	**$178**	**$280**	**($189)**	**($102)**	**$367**	**$178**	**$280**	**($189)**	**($102)**	**$1,851**	**$2,424**	**($572)**
RL-0201 - Hanford Site-Wide Services																		
4001.07.01.01.01 - L-839, 12in Potable Water Loop-line	$5	$12	$31	$7	($20)	$9	$22	$49	$13	($26)	$9	$22	$49	$13	($26)	$2,981	$2,373	$609
4001.07.01.01.02 - L-850, Replace 200W 1.1M-gal PW Tank	$339	$166	$208	($173)	($42)	$426	$497	$579	$71	($82)	$426	$497	$579	$71	($82)	$5,108	$5,268	($160)
4001.07.01.01.03 - L-897, Central Plateau Water Treatment Facility	$234	$188	$200	($45)	($12)	$480	$1,001	$941	$521	$60	$480	$1,001	$941	$521	$60	$9,270	$9,740	($471)
4001.07.01.01.04 - L-781, 181D Vertical Turbine Pumps	$567	$30	$54	($538)	($25)	$605	$47	$74	($558)	($27)	$605	$47	$74	($558)	($27)	$754	$821	($67)
4001.07.01.01.05 - L-826, 181B Vertical Turbine Pumps	$25	$27	$9	$2	$18	$55	$49	$11	($5)	$38	$55	$49	$11	($5)	$38	$417	$370	$48
4001.07.01.01.06 - L-849, Replace 200E 1.1M-gal PW Tank	$20	$19	$18	($1)	$1	$38	$37	$26	($1)	$11	$38	$37	$26	($1)	$11	$612	$502	$110
4001.07.01.01.07 - L-894, Raw Water Cross Connect Isolation 200E/W	$12	$6	$8	($6)	($2)	$21	$14	$11	($7)	$3	$21	$14	$11	($7)	$3	$149	$169	($21)
4001.07.01.01.08 - L-895, Fire Protection Infrastructure for PRW	$211	$89	$198	($122)	($110)	$530	$385	$430	($145)	($45)	$530	$385	$430	($145)	($45)	$2,502	$2,714	($211)
4001.07.01.01.09 - L-838, Water Feeds to 622R, 6608 & 200W Lagoons	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$188	$171	$17
4001.07.02.01.01 - L-853, 200E Sewer Flow Equalization Facility	$20	$15	$20	($6)	($5)	$26	$15	$25	($12)	($10)	$26	$15	$25	($12)	($10)	$70	$104	($34)
4001.07.02.01.02 - L-854, 200E Sewer Consolidations	$14	$12	$4	($2)	$8	$18	$12	$4	($6)	$8	$18	$12	$4	($6)	$8	$63	$56	$7
4001.07.03.01.01 - L-801 Upgrade SCADA	$159	$84	$65	($76)	$19	$170	$84	$79	($86)	$5	$170	$84	$79	($86)	$5	$1,675	$1,682	($7)
4001.07.03.01.02 - L-791, RFL Transfer Trip Upgrades	$0	$0	$37	$0	($37)	$0	$0	$40	$0	($40)	$0	$0	$40	$0	($40)	$115	$175	($60)
4001.07.03.01.03 - L-707, Advanced Electrical Metering	$12	$8	$6	($3)	$2	$27	$24	$12	($3)	$12	$27	$24	$12	($3)	$12	$1,175	$1,175	($0)
4001.07.03.01.04 - L-905, FARS & RFARS Replacement & Upgrade	$43	$43	$32	$0	$11	$172	$95	$45	($78)	$50	$172	$95	$45	($78)	$50	$183	$129	$54
4001.07.03.01.05 - L-911, Route 4S Lighting in 300 Area	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$50	$50	$0
4001.07.03.01.06 - L-898, 100 Area Mission Crit Dist Feeders Repl	$42	$58	$78	$16	($20)	$81	$63	$85	($19)	($23)	$81	$63	$85	($19)	($23)	$527	$527	$0
4001.07.03.02.01 - L-612, 230kV Trans Sys Recon & Sustainability	$0	$0	($8)	$0	$8	$23	$23	$23	$0	$0	$23	$23	$23	$0	$0	$23	$323	($300)
4001.07.03.02.02 - L-861, Single-Circuit Distribution Pole Replace	$72	$57	$56	($15)	$2	$147	$143	$90	($4)	$52	$147	$143	$90	($4)	$52	$486	$473	$13
4001.07.03.02.03 - L-789, Priorit T&D Sys Wood PP Test & Replace	$972	$313	$287	($658)	$26	$2,188	$712	$550	($1,476)	$162	$2,188	$712	$550	($1,476)	$162	$2,651	$3,665	($1,014)
4001.07.03.02.04 - L-720, Outdoor Lighting Reconfiguration & Repl	$160	$16	$43	($144)	($27)	$231	$88	$51	($143)	$37	$231	$88	$51	($143)	$37	$1,838	$1,842	($3)
4001.07.04.02.01 - L-534, Overlay Interior 200 East Roads	$9	$7	$10	($2)	($3)	$15	$14	$27	($1)	($13)	$15	$14	$27	($1)	($13)	$2,091	$2,099	($7)
4001.07.04.02.02 - L-603, Chip Seal Route 3N (Route 11A to Route 3)	$9	$8	$15	($1)	($7)	$16	$16	$32	($0)	($17)	$16	$16	$32	($0)	($17)	$1,371	$1,382	($11)
4001.07.04.02.03 - L-883, Chip Seal Rt 10, SR-240 to WYE Barricade	$9	$7	$13	($2)	($5)	$15	$15	$24	$0	($9)	$15	$15	$24	$0	($9)	$1,799	$1,813	($14)
4001.07.05.01.01 - L-888, 400 Area Fire Station	$24	$4	$17	($20)	($13)	$31	$11	$19	($20)	($9)	$31	$11	$19	($20)	($9)	$112	$89	$23
4001.07.05.01.02 - L-907, Fleet Complex Site Development	$237	$109	$106	($128)	$3	$288	$249	$121	($38)	$129	$288	$249	$121	($38)	$129	$1,849	$1,849	$0
4001.07.05.01.03 - L-934, MSC Office Space Gap Reduction - 200E	$345	$626	$631	$282	($4)	$451	$705	$694	$254	$11	$451	$705	$694	$254	$11	$2,032	$2,031	$1
4001.07.05.01.04 - L-933, Install Mobile Office Trailers - 200E	$13	$9	$32	($3)	($23)	$16	$9	$34	($7)	($25)	$16	$9	$34	($7)	($25)	$17	$46	($29)
4001.07.05.02.01 - L-796, Key Facilities Roof Replacements	$14	$6	$18	($8)	($12)	$14	$6	$20	($8)	($14)	$14	$6	$20	($8)	($14)	$1,585	$1,550	$35
4001.07.06.01.01 - L-921, Telecom Hut at Met Tower	$171	$103	$106	($67)	($3)	$230	$110	$118	($120)	($8)	$230	$110	$118	($120)	($8)	$288	$275	$13
4001.07.06.01.02 - L-919, Emergency Radio Upgrade	$13	$5	$61	($8)	($56)	$35	$20	$72	($14)	($51)	$35	$20	$72	($14)	($51)	$966	$1,345	($379)
4001.07.06.01.05 - L-819, High Capacity Fiber Optic (300 Area)	$37	$0	$0	($37)	($0)	$51	$0	$0	($51)	($0)	$51	$0	$0	($51)	($0)	$166	$153	$13
4001.07.06.02.04 - L-937, Gable East Footprint Reduction (Phase 1)	$325	$45	$40	($280)	$4	$492	$144	$53	($348)	$91	$492	$144	$53	($348)	$91	$2,076	$2,063	$13
4001.07.97.01.01.01 - IRP - Out-Year Summary Level Planning Package	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$338,690	$338,574	$116
Total RL-0201 - Hanford Site-Wide Services	**$4,110**	**$2,070**	**$2,393**	**($2,040)**	**($322)**	**$6,898**	**$4,608**	**$4,338**	**($2,290)**	**$270**	**$6,898**	**$4,608**	**$4,338**	**($2,290)**	**$270**	**$383,877**	**$385,593**	**($1,716)**
Grand Total	$4,377	$2,230	$2,643	($2,147)	($413)	$7,265	$4,786	$4,618	($2,479)	$168	$7,265	$4,786	$4,618	($2,479)	$168	$385,728	$388,016	($2,288)

Note: $ in thousands

Cost Variance Analysis: The CM unfavorable Cost Variance (CV) of ($413K) is primarily due to 4001.07.01 Water Systems due to Project L-895 Fire Protection Infrastructure for PRW and 4001.07.06 Network and Telecom Systems due to Project L-919 Emergency Radio Upgrades.

Schedule Variance Analysis: The CM unfavorable Schedule Variance (SV) of ($2,147K) is primarily in 4001.07.01 Water Systems due to Project L-781 181D Vertical Turbine Pumps, and 4001.07.03 Electrical Systems Project L-789, Priority T&D System Wood PP Test & Replace.

Variance at Completion: The unfavorable VAC of ($2,288K) is primarily due to 4001.07.03 Electrical Systems Project L-89, Priority T&D System Wood PP Test & Replace.

5.0 BASELINE CHANGE REQUESTS

In March, HMIS approved and implemented the following two Reliability Project BCRs into the CPB:

- BCR-HMS-21-003 "Align Reliability Projects and Other CLIN 4 AUW Scope with FY21 Execution Strategy"
- BCR-HMS-21-004 "Change Responsible Org and Funding Type for H-Projects (H-002 & H-006)"

The below table reflects upcoming BCRs.

Table B-2. Upcoming Baseline Change Requests

Project	BCR Scope	Target Implementation Month	Summary of Change
L-894	PMB	Apr-21	Re-award construction contract, add premobilization submittals
L-895	PMB	Apr-21	Watts Change Order for RFAR
L-612	PMB	Apr-21	Add scope/schedule/budget for Condition Assessment & incorporate schedule impacts
L-720	PMB	Apr-21	Align schedule to submitted contractor schedule
L-907	PMB	Apr-21	Align schedule to submitted contractor schedule
L-898	PMB	Apr-21	Align to A/E design schedule
L-838	PMB	Apr-21	Initiate Conceptual Design phase
L-888 / L-897	PMB	Apr-21	Level 6 Budget Transfer to Align GPP/Line Item Funding

6.0 FUNDS ANALYSIS

Table B-3. IIP Funding Status for Reliability Project

HMIS FY 2021 Integrated Investment Portfolio Funding Status Reliability Project - March FY 2021 ($000)							
CLIN	Task Order	Fund Source	* RL Expected Funding CBAG Rev 2	Total Outlook	Uncosted Balance	Carryover / Hold Backs	Unencum Balance
CLIN 4	N/A	RL-0020 (Reliability Project)	2,034.0	1,946.0	88.0	88.0	-
CLIN 4	N/A	RL-0201 (Reliability Project)	51,772.7	26,630.0	25,142.7	25,142.7	-
CLIN 7	RPTO-008	RL-0020 (Reliability Project)	491.3	389.6	101.7	101.7	-
CLIN 7	RPTO 002	RL-0201 (Reliability Project)	14,253.7	9,124.7	5,129.0	5,129.0	-
CLIN 7	RPTO 005	RL-0201 (Reliability Project)	2,007.8	2,007.8	-		-
CLIN 7	RPTO 006	RL-0201 (Reliability Project)	2,267.8	1,853.2	414.6	414.6	-
CLIN 7	RPTO 007	RL-0201 (Reliability Project)	2,509.5	2,043.1	466.4	466.4	-
CLIN 7	RPTO 008	RL-0201 (Reliability Project)	260.9	260.9	-		-
CLIN 7	RPTO TBD	RL-0201 (Reliability Project)	1,048.0	1,048.0	-		-
CLIN 7	Fee	RL-0201 (Reliability Project)	1,787.8	1,787.8	-		-
					-		-
		TOTAL	78,433.5	47,091.1	31,342.4	31,342.4	-

*** RL Expected Funding thru CBAG Rev 2 - Pending update of Integrated Investment Portfolio**

**** Hold Backs (CLIN 4) includes $19,689.4K for L-612, 230kV Transmission System Recon & Sustainability**

Uncosted Balance: The $31.2M uncosted balance is primarily due to $19.7K of funding held for future scope on Project L-612, 230kV Transmission System Reconditioning and Sustainability Repairs. Project L-897, Construction has had a delay in the Notice of Construction approval by Ecology. Contractual changes in CLIN assignments has caused delays. In addition, Contract Budget Update Guidance was received on March 9, 2021 that provided updated targeted funding. An updated Integrated Investment Portfolio (IIP) will be updated, scope re-aligned, and adjustments made for FY21.KEY MILESTONES

Table B-4. Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
RPTO-002	Task Order Submittal	4/21/21		4/21/21	0
RPTO-005	Task Order Submittal	3/23/21		3/23/21	0
RPTO-006	Task Order Submittal	4/7/21		4/7/21	0
RPTO-007	Task Order Submittal	4/21/21		4/21/21	0

7.0 MAJOR ISSUES

Nothing to report

8.0 DOE ACTIONS/DECISIONS

Nothing to report

9.0 GOVERNMENT FURNISHED SERVICES AND INFORMATION (GFS/I)

Nothing to report

10.0 RELIABILITY PROJECTS

10.1 L-839, 12 inch Potable Water Loop-line

Table B-5. L-839 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 4.8	$ 11.6	$ 51.3	$ 6.8	$ (39.7)	$ 9.4	$ 22.2	$ 48.6	$ 12.8	$ (26.4)	$ 9.4	$ 22.2	$ 48.6	$ 12.8	$ (26.4)	2.36	0.46	1%	$ 2,981.3	$ 2,572.7	$ 408.6

CM Schedule Variance:

CM Schedule Variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.1.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Construction Kickoff meeting held 2/23.
- Construction contractor continued work on initial submittals. As of 3/21, 12 of 18 received, 4 approved.

10.1.2 90-Day Outlook

Nothing to report.

10.1.3 Risks/Issues/Opportunities

No risk, issues, or opportunities were realized this period.

10.1.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-6. L-839 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	15
March	0	0	0	0	0	15

Table B-7. L-839 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L-839, 12in Potable Water Loop-line				
Explanation of major changes to the program monthly stoplight chart: Project risks are currently being evaluated as Reliability Project Task Orders are received. There are no open key risks identified for project L-839. Risks continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No realized risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No critical risks identified in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
No High risks identified in March.				
Unassigned Risks (Pending ownership of identified risks/opportunities)				
No unassigned risks identified in March.				

10.1.5 Key Milestones

Table B-8. L-839 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L839-4430	L-839, BEA Construction Contract	3/4/2021	2/2/2021		17
L839-4100	L-839, Contractor Mobilization	5/4/21		4/6/21	16
L839-4110	L-839, Construction Execution – FY21	9/30/21		9/1/21	16

10.1.6 Baseline Performance

The L-839 critical path to project complete starts with Initial Submittals, followed by Premobilization Construction Checklist, then on to Contractor Mobilization. The critical path continues through construction execution FY21 with a completion date of September 1, 2021. Currently the project is showing a finish date that is 16 days earlier than the baseline.

Baseline Performance available upon request.

10.2 L-850, Replace 200W 1.1M-gallon PW Tank

Table B-9. Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 338.6	$ 165.8	$ 208.0	$ (172.8)	$ (42.2)	$ 425.8	$ 496.7	$ 578.5	$ 70.9	$ (81.9)	$ 425.8	$ 496.7	$ 578.5	$ 70.9	$ (81.9)	1.17	0.86	10%	$ 5,108.0	$ 5,267.8	$ (159.9)

CM Schedule Variance:

The CM unfavorable schedule variance is primarily due to early completion of the long lead procurement activities for pump fabrication and receipt. Pump fabrication and receipt activities were planned to complete in the current period, but completed early in the previous period due to close coordination between the construction subcontractor and the pump vendor to ensure this long lead procurement was completed prior to the need date.

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.2.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- 1) A/E completed comment incorporation for the revised DCN-002 documents and HMIS initiated DCN review.
- 2) Construction subcontractor continued premobilization submittals and fabrication.
- 3) Continued incorporating HMIS review comments on Construction SOW Rev 1 per DCN-002.

10.2.2 90-Day Outlook

Nothing to report.

10.2.3 Risks/Issues/Opportunities

- No risk, issues or opportunities were realized this period

10.2.4 Project Risk Assessment

Table B-10. L-850 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	2	0	0	1	24
March	0	2	0	0	1	24

Table B-11. L-850 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L850 - Replace 200W 1.1M-gal PW Tank - Project Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Chart in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No realized risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
L850-0019-T: SWOC and MDSAS DOE Approval Legacy Risk #: 3208 & L850-0019-T	If a revision to the Solid Waste Operations Complex (SWOC) Master Documented Safety Analysis (MDSA) or approval of a new safety basis document is not approved by DOE by the end of the project then a project delay will occur impacting schedule. **Risk Handling Strategy:** Accept **Probability:** Somewhat Likely (50%) **Worst Case Impacts:** $0, 192 days			**Risk Trigger:** MDSA or approval of a new safety basis document is not approved by DOE. Mitigation Action(s) / FC Date / % Risk is accepted with no mitigation actions planned at this time. / Ongoing / NA **Mitigation Action Assessment:** No major changes in the month of March.
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				

<table>
<tr><th></th><th>Unmitigated Risk Impacts</th><th colspan="2">Assessment
Month | Trend</th><th>Comments</th></tr>
<tr><td colspan="5">L850 - Replace 200W 1.1M-gal PW Tank - Project Risks</td></tr>
<tr><td>L850-0001-T: Design Errors or Omissions Resulting in Redesign and Rework

Legacy Risk #: 3087 & L850-0001-T</td><td>If Design errors or omissions result in redesign and rework, then project cost and schedule will be impacted.
Risk Handling Strategy: Accept

Probability: Unlikely (18%)
Worst Case Impacts: $50.0K, 96 days</td><td>  </td><td>  </td><td>Risk Trigger: Design reviews reveal comments/issues were not incorporated into them causing rework and potential delays.

<table><tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr><tr><td>Coordinate engineering support availability into project schedule.</td><td>Ongoing</td><td>NA</td></tr><tr><td>Communicate scheduling changes impacting engineering review to lead engineer.</td><td>Ongoing</td><td>NA</td></tr><tr><td>Create adequate review and comment periods in the schedule for reviewing the A/E's 30%, 60%, 90%, & 100% products.</td><td>Ongoing</td><td>NA</td></tr></table>
Mitigation Action Assessment:
No major changes in the month of March.
In March, the 100% design is incorporating design changes.</td></tr>
<tr><td colspan="5">Unassigned Risks (Pending ownership of identified risks/opportunities)</td></tr>
<tr><td>L850-0024-T: Ambient Air Boundary on Hanford

Legacy Risk #: L850-0024-T</td><td colspan="4">If the Notice of Construction (NOC) application is not approved by the Department of Ecology due to disagreement on the ambient air boundary and ambient air modeling, then installation and testing of backup generator, and subsequent project activities are delayed impacting project schedule and cost.

HMIS Comment: No major changes in the month of March.
This combined NOC approach has delayed installation of the emergency diesel generator at the 200W Pump House resulting in a delay to the 200E outage and related demolition and construction activities to install new pumps and piping within the 200E Pump House.
Delays to NOC application approval due to needing additional time to modify the Best Available Control Technology/Toxic-Best Available Control Technology (BACT/T-BACT) analysis to include Selective Catalytic Reduction (SCR) and Diesel Particulate Filter (DPF) technologies, per Ecology's new direction, and to incorporate Volatile Organic Compounds/Ozone Depleting Substances (VOC/ODS) as identified in the recent Liquid Effluent Retention Facility (LERF) NOC application, also per Ecology's direction. This delay is impacting 200E RW Pumps Installed and Operational and Project Complete.
Ecology has indicated that they have not completed their NOC internal review and initiated the public comment period. One of the positions for the reviewers is currently vacant, and it is assumed they would need to include the Nuclear Waste Program Manager (i.e., Richland Office Program Manager). Ecology presumes that this individual is very busy and is getting up to speed on things as they are a new employee. This delay is forecast to impact NOC approval by 12-weeks. Delays in NOC approval from Department of Ecology could drive cost impacts in commodities.</td></tr>
</table>

10.2.5 Key Milestones

Table B-12. L-850 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.2.6 Baseline Performance

The L-850 critical path to "Project Complete" is comprised of schedule activities both within and beyond the HMIS Performance Measurement Baseline (PMB). The critical path starts with approval of the combined NOC application by Ecology. After NOC approval, the critical path continues through L-895 backup generator installation/testing and L-895 200W RW Pumps Installed and Operational on September 27, 2021. Next the critical path goes through L-894

RPBA demo and perform cut & caps, then L-850 demo of 282WC piping/equipment. The PMB critical path ends with installation of new pumps and piping inside 282WC on January 31, 2021.

Baseline Performance available upon request.

10.3 L-897, Central Plateau Water Treatment Facility

Table B-13. L-897 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 255.8	$ 188.4	$ 249.3	$ (65.4)	$ (11.9)	$ 479.5	$ 1,000.9	$ 940.7	$ 521.3	$ 60.2	$ 479.5	$ 1,000.9	$ 940.7	$ 521.3	$ 60.2	2.09	1.06	10.8%	$ 9,269.5	$ 9,740.3	$ (470.8)

CM Schedule Variance:

CM SV is within threshold

CM Cost Variance:

CM CV is within threshold

Contract-to-Date (CTD) Schedule Variance:

The CTD favorable schedule variance is primarily due to the construction subcontractor's accelerated progress on long lead procurement submittals (Pre-Engineered Metal Building, Emergency Diesel Generator, Air Handling Units, and Air Conditioning Units). Progress on long lead procurement submittals were planned to be level loaded throughout the procurement effort, and therefore BCWS was spread over the procurement period. Significant progress on LLP items was made in the current period due to close coordination between the construction subcontractor and their lower-tiers to ensure long lead procurements and submittals are completed prior to need dates.

CTD Cost Variance:

CTD CV is within threshold

Variance at Completion:

CTD VAC is within threshold

10.3.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- 1. Construction subcontractor continued long lead submittals and procurements.
- 2. Construction subcontractor continued development of premobilization submittals.
- 3. Received Critical Decision (CD)-0 approval on 2/22/2021.
- 4. WDOH approved Project Report.

- 5. Issued RFP, received proposal, and initiated proposal evaluation for the HMIS membrane filters and treatment system procurement.

10.3.2 90-Day Outlook

Nothing to report.

10.3.3 Risks/Issues/Opportunities

- ID- L897-0046-T - If the Notice of Construction (NOC) application is not approved by the Department of Ecology due to disagreement on the ambient air boundary and ambient air modeling, then installation and testing of backup generator, and subsequent project activities are delayed impacting project schedule and cost.
- ID-L897-0015-T - If procurement bid cycle is delayed because of excessive Request for Proposal (RFP) questions, delay in receipt of bids, vendor supply issues, or quality concerns then additional procurement cycle time will be necessary impacting project schedule.

10.3.4 Project Risk Assessment

Table B-14. L-897 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	1	2	0	0	3	37
March	1	2	0	0	3	37

Table B-15. L-897 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L897 - Central Plateau Water Treatment Facility - Project Risks				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Chart in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
L897-0015-T: Procurement bid cycle delays. Legacy Risk #: 2052	If procurement bid cycle is delayed because of excessive RFP questions, delay in receipt of bids, vendor supply issues, or quality concerns then additional procurement cycle time may be necessary impacting project schedule. **Risk Handling Strategy**: Accept **Probability**: Likely (75%) **Worst Case Impacts:** 48 days			**Risk Event:** Membrane vendor does not agree with the Terms and Conditions of HMIS's service contract, delaying the membrane procurement process. Recovery Action(s) / FC Date / % HMIS Procurements negotiate with vendor. / Ongoing / NA Award membrane and processing equipment procurement & fabrication contract (L897-6520A6). / 05/2021 / 40 Notice to commence manufacture (L897-1404). / 07/2021 / 0 **Recovery Action Assessment:** No major changes in the month of March. On 1/25/2021 HMSEC restarted the procurement process with the membrane vendor leading to a revised procurement schedule. Terms and conditions discussions are ongoing. HMIS new lower procurement notification thresholds, and negotiations of Terms and Conditions are driving a projected delay in Membrane Contract award and downstream install activities.
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				

<table>
<tr><th></th><th>Unmitigated Risk Impacts</th><th colspan="2">Assessment
Month | Trend</th><th>Comments</th></tr>
<tr><td colspan="5">L897 - Central Plateau Water Treatment Facility - Project Risks</td></tr>
<tr><td>L897-0017-T: Change orders, RCIs, DCNs or change orders.

Legacy Risk #: 2054</td><td>If there is an abnormal amount of change orders, Request for Clarification or Information (RCIs), Design Change Notices (DCNs), or change orders, then project will be impacted.
Risk Handling Strategy: Accept

Probability: Somewhat Likely (50%)
Worst Case Impacts: $300K, 48 days</td><td>  </td><td>  </td><td>Risk Trigger: Abnormal amount of RCIs, DCNs or change orders will increase project schedule and create delays

<table><tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr><tr><td>Complete a sound and well written FRDC, encourage detail from all reviewers.</td><td>Complete</td><td>100</td></tr><tr><td>Develop a well written SOW that clearly details the scope and end result of the project.</td><td>Complete</td><td>100</td></tr><tr><td>Encourage questions and exchanges during RFP that will eliminate change orders, RCIs and/or DCNs later. Clearly write in RFP the review times for change orders, RCIs and DCNs for all parties to limit delays in responses.</td><td>Complete</td><td>100</td></tr><tr><td>Maintain open communication with design/construction subcontractor to allow for exchanges to happen organically.</td><td>Ongoing</td><td>NA</td></tr><tr><td>Provide change order, RCI and DCN responses within timeframe identified in RFP.</td><td>Ongoing</td><td>NA</td></tr></table>
Mitigation Action Assessment:
No major changes in the month of March.
There have been numerous communication issues with A/E reaching out to membrane vendor and incorporating the membrane specs into the project design. The project has implemented ongoing increased communication with the design and construction subcontractors to minimize future potential impacts. All change order, RCI, and DCN responses are provided within the timeframe identified in the RFP. The A/E didn't meet the FRDC water demand documented in Pall RCI 30, driving the necessity of a 4th membrane rack. Contracts continues being diligent on reviewing claims from the A/E and has requested back up to support the labor rates they are charging. MSA negotiated down the A/E labor claims resulting in November 2020's BCR VMSA-21-007.</td></tr>
<tr><td colspan="5">High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)</td></tr>
<tr><td>L897-0016-T: Attrition, staffing reductions.

Legacy Risk #: 2053</td><td>If attrition or staffing reductions result in staffing turnover during the project, then efficiency will be impacted, resulting in schedule delays.
Risk Handling Strategy: Accept

Probability: Somewhat Likely (48%)
Worst Case Impacts: $0, 60 days</td><td>  </td><td>  </td><td>Risk Trigger: Key project position staff turnover may impact project schedule.

<table><tr><th>Mitigation Action(s)</th><th>FC Date</th><th>%</th></tr><tr><td>Identify key personnel during planning.</td><td>Complete</td><td>100</td></tr><tr><td>Establish back up and alternates for key project positions to reduce impacts.</td><td>Ongoing</td><td>NA</td></tr><tr><td>Maintain good documentation in the event a non-coordinated work turnover occurs.</td><td>Ongoing</td><td>NA</td></tr></table>
Mitigation Action Assessment:
No major changes in the month of March.
With little exception, key personnel positions have alternates and project documentation has reduced the impact of staff attrition.</td></tr>
<tr><td colspan="5">Unassigned Risks (Pending ownership of identified risks/opportunities)</td></tr>
<tr><td>L897-0037-T: Ambient Air Boundary on Hanford.

Legacy Risk #: 3220</td><td colspan="4">HMIS Comment: Department of ecology rejected the L-895 NOC based on the ambient air boundary as prescribed by DOE. A combined NOC application is now being pursued for projects L-897, L-895, L-850, L-849, L-826, and L-781 due to recent communication from DOE and Ecology to group or otherwise combine multiple projects. Delays to NOC application approval due to needing additional time to modify the Best Available Control Technology/Toxic-Best Available Control Technology (BACT/T-BACT) analysis to include Selective Catalytic Reduction (SCR) and Diesel Particulate Filter (DPF) technologies, per Ecology's new direction, and to incorporate Volatile Organic Compounds/Ozone Depleting Substances (VOC/ODS) as identified in the recent Liquid Effluent Retention Facility (LERF) NOC application, also per Ecology's direction. This delay is impacting Construction Mobilization, Water to Grid, and Project Complete.
Ecology has indicated that they have not completed their NOC internal review and initiated the public comment period. One of the positions for the reviewers is currently vacant, and it is assumed they would need to include the Nuclear Waste Program Manager (i.e., Richland Office Program Manager). Ecology presumes that this individual is very busy and is getting up to speed on things as they are a new employee. This delay is forecast to impact NOC approval by 12-weeks. Delays in NOC approval from Department of Ecology could drive cost impacts in commodities.</td></tr>
<tr><td>DOEL897-0014-T: Delayed External Review and Approval Cycles.</td><td colspan="4">HMIS Comment: Project L-897 has been defined as a potential Reportable General Plant Project (GPP). As the project has progressed and become more defined, the Total Estimated Cost (TEC) is now expected to exceed the GPP threshold of $20M. Due to this, L-897 is now required to be executed as a Capital Line Item Project consistent with the principles and provisions in DOE 413.3B "Program and Project Management for the Acquisition of Capital Assets". During the development of the Project Data Sheet (PDS), it was established that Risk # L897-0004-T was not within HMIS's ability to manage and the risk was tentatively transferred to DOE-RL, pending official transfer and acceptance via correspondence control and DOE-RL.</td></tr>
</table>

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L897 - Central Plateau Water Treatment Facility - Project Risks				
Legacy Risk # L897-0004-T (2051)	Ecology has indicated that they have not completed their NOC internal review and initiated the public comment period. One of the positions for the reviewers is currently vacant, and it is assumed they would need to include the Nuclear Waste Program Manager (i.e., Richland Office Program Manager). Ecology presumes that this individual is very busy and is getting up to speed on things as they are a new employee. This delay is forecast to impact NOC approval by 12-weeks. Delays in NOC approval from Department of Ecology could drive cost impacts in commodities.			
DOEL897-0005-T: Hanford Site Incident. Legacy Risk # L897-0022-T (2067)	HMIS Comment: Project L-897 has been defined as a potential Reportable General Plant Project (GPP). As the project has progressed and become more defined, the Total Estimated Cost (TEC) is now expected to exceed the GPP threshold of $20M. Due to this, L-897 is now required to be executed as a Capital Line Item Project consistent with the principles and provisions in DOE 413.3B "Program and Project Management for the Acquisition of Capital Assets". During the development of the Project Data Sheet (PDS), it was established that Risk # L897-0022-T was not within HMIS's ability to manage and the risk was tentatively transferred to DOE-RL, pending official transfer and acceptance via correspondence control and DOE-RL.			

10.3.5 Key Milestones

Table B-16. L-897 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.3.6 Baseline Performance

The L-897 critical path to "CD-4 Internal Target Completion" is comprised of schedule activities both within and beyond the current HMIS Performance Measurement Baseline (PMB). The critical path starts within the PMB with awarding the Membrane and Processing Equipment subcontract. After subcontract award, the critical path continues through Membrane submittal receipt, submittal approval, and material release for procurement. The PMB critical path ends with Membrane Processing Equipment procurement and fabrication on January 25, 2022.

Baseline Performance available upon request.

10.4 L-781, 181D Vertical Turbine Pumps

Table B-17. L-781 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 567.3	$ 29.6	$ 54.4	$(537.7)	$ (24.8)	$ 605.3	$ 47.4	$ 74.4	$ (557.9)	$ (27.0)	$ 605.3	$ 47.4	$ 74.4	$ (557.9)	$ (27.0)	0.08	0.64	6%	$ 754.1	$ 820.7	$ (66.6)

CM Schedule Variance:

The CM unfavorable schedule variance is primarily due to delay of the A/E's 30% Design approval milestone payment. This milestone was planned to complete near the end of Fiscal Month March, but is now forecast to complete the beginning of Fiscal Month April due to schedule delays associated with a Stop Work that was issued for all L-781 design work and subcontracts from 1/27/21 to 2/4/21 as DOE had not provided HMIS with authorization to

perform L-781 scope. This Stop Work delayed the start of the 30% Design package review and therefore impacted downstream 30% Design activities.

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

The CTD unfavorable schedule variance is primarily due to delay of the A/E's 30% Design approval milestone payment. This milestone was planned to complete near the end of Fiscal Month March, but is now forecast to complete the beginning of Fiscal Month April due to schedule delays associated with a Stop Work that was issued for all L-781 design work and subcontracts from 1/27/21 to 2/4/21 as DOE had not provided HMIS with authorization to perform L-781 scope. This Stop Work delayed the start of the 30% Design package review and therefore impacted downstream 30% Design activities.

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.4.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- 1) HMIS completed review of 30% Design and provided review comments to the A/E.
- 2) Completed Formal 30% Design/Constructability Review Meeting.
- 3) A/E completed 30% Design comment dispositions.
- 4) HMIS initiated approval of A/E 30% Design comment dispositions.
- 5) Ecology continued review of NOC and HIA.

10.4.2 90-Day Outlook

Nothing to report.

10.4.3 Risks/Issues/Opportunities

- Issues:

  1.) A Stop Work was issued for all L-781 design work and subcontracts from 1/27/21 to 2/4/21. Working to minimize schedule impacts.

10.4.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-18. L-781 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	38
March	0	0	0	0	0	38

10.4.5 Key Milestones

Table B-19. L-781 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.4.6 Baseline Performance

The L-781 critical path is comprised of activities both within and beyond the current HMIS Performance Measurement Baseline (PMB). The critical path starts within the PMB with completion of the L-781 Conceptual Design, then moves through L-826 Conceptual Design development and approval. After L-826 Conceptual Design is approved, the PMB critical path ends with the A/E developing and submitting the L-781 60% Design package on September 23, 2021.

Baseline Performance available upon request.

10.5 L-826, 181B Vertical Turbine Pumps

Table B-20. L-826 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 25.0	$ 27.1	$ 9.2	$ 2.1	$ 17.9	$ 54.7	$ 49.3	$ 11.4	$ (5.4)	$ 37.9	$ 54.7	$ 49.3	$ 11.4	$ (5.4)	$ 37.9	0.90	4.33	12%	$ 417.1	$ 369.6	$ 47.5

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.5.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- 1) A/E continued developing 30% Conceptual Design.
- 2) Ecology continued review of NOC and HIA.

10.5.2 90-Day Outlook

Nothing to report.

10.5.3 Risks/Issues/Opportunities

- Risks: None realized

- Issues:

  1.) A Stop Work was issued for all L-826 design work and subcontracts from 1/27/21 to 2/4/21. Working to minimize schedule impacts.

10.5.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-21. L-826 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	37
March	0	0	0	0	0	37

10.5.5 Key Milestones

Table B-22. L-826 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.5.6 Baseline Performance

The L-826 critical path is comprised of activities both within and beyond the current HMIS Performance Measurement Baseline (PMB). The critical path starts within the PMB with completion of the L-781 Conceptual Design, then moves through L-826 Conceptual Design development. The PMB critical path ends with L-826 Conceptual Design approval on May 20, 2021.

Baseline Performance available upon request.

10.6 L-849, Replace 200E 1.1M-gallon PW Tank

Table B-23. L-849 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 19.5	$ 18.6	$ 17.7	$ (0.9)	$ 0.8	$ 37.6	$ 37.1	$ 26.0	$ (0.5)	$ 11.2	$ 37.6	$ 37.1	$ 26.0	$ (0.5)	$ 11.2	0.99	1.43	6%	$ 611.7	$ 502.1	$ 109.5

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.6.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- A/E continued development of the 60% Design Package (Due 4/27/21).

10.6.2 90-Day Outlook

Nothing to report.

10.6.3 Risks/Issues/Opportunities

10.6.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-24. L-849 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	23
March	0	0	0	0	0	23

10.6.5 Key Milestones

Table B-25. L-849 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.6.6 Baseline Performance

The L-849 critical path is comprised of schedule activities both within and beyond the HMIS Performance Measurement Baseline (PMB). The critical within the PMB starts with the development and approval of the 60% design package. After 60% Design, The critical path continues through 90% Design development and approval, then through 100% Design development. The critical path continues through subcontract SOW and requisition approval, advanced notification, source selection, and developing and issuing a Request for Proposal. The PMB critical path ends with the potential subcontractor's submitting RFP questions on October 21, 2021.

Baseline Performance available upon request.

10.7 L-894, Raw Water Cross Connect Isolation 200E/W

Table B-26. L-894 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 11.9	$ 5.7	$ 7.6	$ (6.2)	$ (1.9)	$ 21.0	$ 13.8	$ 10.7	$ (7.2)	$ 3.1	$ 21.0	$ 13.8	$ 10.7	$ (7.2)	$ 3.1	0.66	1.29	9.3%	$ 148.5	$ 169.0	$ (20.5)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.7.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

1. Received proposal for A&E services, and initiated proposal evaluation.
2. SOW development for remainder of construction services, as the construction contract was not novated.

10.7.2 90-Day Outlook

Nothing to report.

10.7.3 Risks/Issues/Opportunities

- No risk, issues or opportunities were realized this period

10.7.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-27. L-894 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	6
March	0	0	0	0	0	6

10.7.5 Key Milestones

Table B-28. L-894 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.7.6 Baseline Performance

The L-894 critical path is comprised of schedule activities both within and beyond HMIS Performance Measurement Baseline (PMB). Project L-894 critical path flows through Project L-895. The critical path starts with approval of the combined NOC application by Ecology. After NOC approval, the critical path continues through L-895 backup generator installation/testing and L-895 200W RW Pumps Installed and Operational on September 27, 2021. Then through the L-895 200E Pump House outage, L-895 282E electrical demolition, routing and stranding fiber optic cable. The PMB critical path ends with L-895 terminating 200E fiber on December 8, 2021.

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Baseline Performance available upon request.

10.8 L-895, Fire Protection Infrastructure for PRW

Table B-29. L-895 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 210.6	$ 88.5	$ 198.2	$ (122.1)	$ (109.7)	$ 529.9	$ 384.9	$ 429.7	$ (145.1)	$ (44.8)	$ 529.9	$ 384.9	$ 429.7	$ (145.1)	$ (44.8)	0.73	0.90	15.4%	$ 2,502.4	$ 2,728.3	$ (225.9)

CM Schedule Variance:

The current month unfavorable schedule variance is primarily due to delay in awarding the A/E services subcontract. A/E support during construction, and other scope to be performed by the A/E (Operational Acceptance Test procedure development, new operation and maintenance procedure development) was planned to take place in the current period, but is now forecast to start in Fiscal Month April due to delays in awarding the A/E subcontract related to having to go through the full procurement process as this subcontract was not novated to HMIS. The majority of the current month schedule variance is anticipated to be recovered by Fiscal Month July after the A/E has progressed OAT procedure development.

CM Cost Variance:

The current month unfavorable cost variance is primarily due to an accrual correction from the previous period discussed in last month's OPR report relating to the construction subcontractor's

scope. Additionally, a usage variance for HMIS/NW labor as support was more than planning assumptions for the current period in order to support ongoing fieldwork and prepare for acceptance testing (without the generator). Cost variance related to increased labor support is not anticipated to be recovered.

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Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD schedule variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.8.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

1. Performed QC checks on meggering and lugging.
2. Engineering continued in house work on remaining DCNs/ECRs
3. Continued labeling and termination of feeders and low voltage control wires.
4. Continued in-house work to 200W Mechanical and Electrical Construction Acceptance Test (CAT) procedures.
5. Received proposal and initiated proposal evaluation for A&E Services.

10.8.2 90-Day Outlook

Nothing to report.

10.8.3 Risks/Issues/Opportunities

- Risks:
  1. ID-L895-0015-T - If the Notice of Construction (NOC) application is not approved by the Department of Ecology due to disagreement on the ambient air boundary and ambient

air modeling, then installation and testing of backup generator, and subsequent project activities are delayed impacting project schedule and cost.
2. ID-L895-0016-T - If existing (sub)contracts are not novated, then procurements will have to be re-accomplished, impacting project cost and schedule. Risk Realized.

- Issues:

  1. The A/E subcontractor was developing DCNs to support remaining construction, as well as CAT/OAT procedures and Ops/Maintenance procedures. These elements have been delayed and become driving path to 200W Pumps Installed and Operational.
  2. Ecology has indicated that they have not completed their NOC internal review and initiated the public comment period. One of the positions for the reviewers is currently vacant, and it is assumed they would need to include the Nuclear Waste Program Manager (i.e., Richland Office Program Manager). Ecology presumes that this individual is very busy and is getting up to speed on things as they are a new employee. This delay is forecast to impact NOC approval by 12-weeks.

10.8.4 Project Risk Assessment

Table B-30. L-895 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	1	0	0	0	0	16
March	1	0	0	0	0	16

Table B-31. L-895 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L895 - Fire Water Protection Infrastructure for PRW - Project Risks				
Explanation of major changes to the program monthly stoplight chart: Project risks are currently being evaluated as Reliability Project Task Orders are received. Risks continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
L895-0016-T: Sub-contract novation Legacy Risk #: N/A	If existing (sub)contracts are not novated because of subcontracting expectations, then procurements will have to be re-accomplished impacting project schedule and cost. **Risk Handling Strategy**: Accept **Probability**: Likely (75%) **Worst Case Impacts:** $200K, 32 days			**Risk Event:** Sub-contracts were not novated. Recovery Action(s) / FC Date / % Re-accomplish SOW / TBD / 0 Construction RFP back through procurement. / TBD / 0 **Recovery Action Assessment:** Sub-contracts were not novated. Impacts are being determined at this time.
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No Critical risks identified in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
No High Threat risks identified in March.				
Unassigned Risks (Pending ownership of identified risks/opportunities)				

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L895 - Fire Water Protection Infrastructure for PRW - Project Risks				
No Unassigned risks identified in March.				

10.8.5 Key Milestones

Table B-32. L-895 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.8.6 Baseline Performance

The L-895 critical path to "200E RW Pumps Installed and Operational" is comprised of schedule activities both within and beyond the current HMIS Performance Measurement Baseline (PMB). The critical path starts with approval of the combined NOC application by Ecology. After NOC approval, the critical path continues through L-895 backup generator installation/testing and L-895 200W RW Pumps Installed and Operational on September 27, 2021. Then through the L-895 200E Pump House outage, L-895 282E electrical demolition, routing and stranding fiber optic cable. The PMB critical path ends with L-895 terminating 200E fiber on December 8, 2021.

Baseline Performance available upon request.

10.9 L-838, Water Feeds to 622R, 6608 & 200W Lagoons

Table B-33. L-838 Schedule and Cost Performance

Project is still in planning phase

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	N/A	N/A	0%	$ 188.4	$ 188.4	$ -

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.9.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Project is still in planning phase

10.9.2 90-Day Outlook

Nothing to report.

10.9.3 Risks/Issues/Opportunities

- Project is still in the planning phase

10.9.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-34. L-838 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	0
March	0	0	0	0	0	0

10.9.5 Key Milestones

Table B-35. L-838 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.9.6 Baseline Performance

N/A

Baseline Performance available upon request.

10.10 L-853, 200E Sewer Flow Equalization Facility

Table B-36. L-853 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 20.4	$ 14.8	$ 19.7	$ (5.5)	$ (4.8)	$ 26.4	$ 14.9	$ 25.0	$ (11.6)	$ (10.1)	$ 26.4	$ 14.9	$ 25.0	$ (11.6)	$ (10.1)	0.56	0.59	21%	$ 69.7	$ 103.9	$ (34.2)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM schedule variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.10.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Authorization for closeout activities received February 22.
- Performed walkdown with construction subcontractor, developed punchlist and completed the first of three punchlist items, "Remove Davit Crane Bases". Scheduled Lift Station MPZ circuit Labels to be replaced 03/31/21 and subcontractor working with manufacturer for resolution to Booster Station Heat Trace Fault (Warranty work).
- Continued processing submittals and A/E continued development of redline drawings.

10.10.2 90-Day Outlook

Nothing to report.

10.10.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.10.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-37. L-853 Risk Assessment

Period	Realized	Key		Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	0	0
March	0	0	0	0	0	0	0

10.10.5 Key Milestones

Table B-38. L-853 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L853-7390	L-853, CCD-2	3/10/21		5/13/21	-37
L853-7440	L-853, Project Complete	6/2/21		8/4/21	-35

10.10.6 Baseline Performance

The L-853 critical path begins with Walkdown / Punchlist then on to the project closeout activity, which consists of several sub-activities some of which can be performed at any time such as updating FIMS and completing the project cost closure form. Others such as closing the project contracts and CACNs will need to be performed at a later time. Currently the project is showing a finish date of August 4, 2021 which is 35 days later than the baseline.

Baseline Performance available upon request.

10.11 L-854, 200E Sewer Consolidations

Table B-39. L-854 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 13.6	$ 11.8	$ 3.5	$ (1.8)	$ 8.2	$ 17.7	$ 11.8	$ 4.1	$ (5.9)	$ 7.7	$ 17.7	$ 11.8	$ 4.1	$ (5.9)	$ 7.7	0.67	2.88	19%	$ 63.0	$ 55.7	$ 7.3

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.11.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Authorization for closeout activities received February 22.
- Performed walkdown with construction subcontractor, developed punchlist item and scheduled Lift Station MPZ circuit Labels to be fixed 03/31/21.
- Continued processing submittals and conducting review and approval cycle for A/E submitted redline drawings.

10.11.2 90-Day Outlook

Nothing to report.

10.11.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.11.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-40. L-854 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	0
March	0	0	0	0	0	0

10.11.5 Key Milestones

Table B-41. L-854 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L854-7390	L-854, CCD-2	3/3/21		5/18/21	-43
L854-7411	L-854, Project Complete	5/10/21		8/4/21	-48

10.11.6 Baseline Performance

The L-854 critical path begins with Walkdown / Punchlist then on to the project closeout activity, which consists of several sub-activities some of which can be performed at any time

such as updating FIMS and completing the project cost closure form. Others such as closing the project contracts and CACNs will need to be performed at a later date. Currently the project is showing a finish date of August 4, 2021 which is 48 days later than the baseline.

Baseline Performance available upon request.

10.12 L-801, Upgrade SCADA

Table B-42. L-801 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 159.4	$ 83.6	$ 65.0	$ (75.9)	$ 18.6	$ 169.5	$ 83.6	$ 78.6	$ (85.9)	$ 5.0	$ 169.5	$ 83.6	$ 78.6	$ (85.9)	$ 5.0	0.49	1.06	5%	$ 1,675.0	$ 1,682.0	$ (7.0)

CM Schedule Variance:

The unfavorable CM schedule variance is due to reordering of construction activities. The red SPI is due to a small amount of BCWS that has been delayed with no corresponding BCWP.

CM Cost Variance:

CM cost variance is within threshold. The red CPI is due to a small amount of ACWP performed on Network Installation that was reported complete in the previous MSA contract period so no corresponding BCWP.

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.12.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- SCADA network testing phase completed. OAT for the network Complete. This prepares for the next stage of installation which is the substation Remote Terminal Unit installs which will start in A6 substation on 4/12/2021.

10.12.2 90-Day Outlook

Nothing to report.

10.12.3 Risks/Issues/Opportunities

- Risk: COVID-19 is a risk that could impact travel restrictions for the Commissioning Contractor

10.12.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-43. L-801 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.12.5 Key Milestones

Table B-44. L-801 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.12.6 Baseline Performance

The L-801 critical path runs through the RTU installations. This project is impacted by COVID-19 constraints on the mobilization of resources to complete RTU installation and testing.

Baseline Performance available upon request.

10.13 L-791, RFL Transfer Trip Upgrades

Table B-45. L-791 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ -	$ -	$ 36.8	$ -	$ (36.8)	$ -	$ -	$ 39.6	$ -	$ (39.6)	$ -	$ -	$ 39.6	$ -	$ (39.6)	N/A	0.00	0%	$ 114.5	$ 174.6	$ (60.1)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.13.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- L-791 is paused while the fiber issues are worked out with the L-612 alternative study.

10.13.2 90-Day Outlook

Nothing to report.

10.13.3 Risks/Issues/Opportunities

- The installation of the A8 Pole Line has been delayed due to the uncertainty of whether the pole line is still required (this is tied to the L-612 project).
- We received an accrual from a vendor for work they incorrectly billed to L-791 in March. The amount ($31k) will be reversed out next month and billed to the correct project.

10.13.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-46. L-791 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.13.5 Key Milestones

Table B-47. L-791 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.13.6 Baseline Performance

The critical path for Phase 2 currently begins with the contractor installation of the A8 Pole Line and continues through Phase 2 Complete. The installation has been delayed due to the uncertainty of whether the pole line is still required (this is tied to the L-612 project).

Baseline Performance available upon request.

10.14 L-707, Advanced Electrical Metering

Table B-48. L-707 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 11.7	$ 8.3	$ 6.2	$ (3.5)	$ 2.1	$ 27.1	$ 23.9	$ 11.7	$ (3.1)	$ 12.2	$ 27.1	$ 23.9	$ 11.7	$ (3.1)	$ 12.2	0.88	2.04	2%	$ 1,174.8	$ 1,175.2	$ (0.5)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.14.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives included:

- Project acquisition approach altered and SOW revised for internal review.

10.14.2 90-Day Outlook

Nothing to report.

10.14.3 Risks/Issues/Opportunities

- None

10.14.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-49. L-707 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	12
March	0	0	0	0	0	12

10.14.5 Key Milestones

Table B-50. L-707 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L707-2010	L707, Prepare SOW	2/25/21	3/11/21	3/11/21	-8
L707-2020	L707, Procurement - System Concept	5/20/21		5/27/21	-4
L707-2030	L707, System Definition and Design	11/30/21		11/30/21	0

10.14.6 Baseline Performance

The L-707 Critical Path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Project Complete" starts with SOW preparation and continues through System Definition and Design through the Acquisition phase to prepare for Implementation of the Advanced Electrical Metering.

Baseline Performance available upon request.

10.15 L-905, FARS & RFARS Replacement & Upgrade

Table B-51. L-905 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 42.6	$ 43.0	$ 32.0	$ 0.4	$ 11.0	$ 177.0	$ 94.5	$ 44.7	$ (77.5)	$ 49.7	$ 177.0	$ 94.5	$ 44.7	$ (77.5)	$ 49.7	0.55	2.11	51.7%	$ 182.9	$ 128.8	$ 54.1

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.15.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Final power cutover, CAT, ROC, ATP, DEMO for 506BA, 2751E, MO413 start 3/15, end 4/1/2021.

10.15.2 90-Day Outlook

Nothing to report.

10.15.3 Risks/Issues/Opportunities

- No risk, issues or opportunities were realized this period

10.15.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-52. L-905 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.15.5 Key Milestones

Table B-53. L-905 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.15.6 Baseline Performance

The L-905 critical path begins with Acceptance Test Procedures at MO413 and 2715E, and finishes at Project Complete.

Baseline Performance available upon request.

10.16 L-911, Route 4S Lighting in 300 Area

Table B-54. L-911 Schedule and Cost Performance

Project is still in planning phase

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	N/A	N/A	0%	$ 48.7	$ 48.7	$ -

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

Discus variance, or state CTD VAC is within threshold.

10.16.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- N/A – Project is still in planning phase

10.16.2 90-Day Outlook

Nothing to report.

10.16.3 Risks/Issues/Opportunities

- Project is in planning phase.

10.16.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-55. L-911 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	0
March	0	0	0	0	0	0

10.16.5 Key Milestones

Table B-56. L-911 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.16.6 Baseline Performance

N/A – Project is still in planning phase.

Baseline Performance available upon request.

10.17 L-898, 100 Area Mission Critical Distribution Feeders Replacement

Table B-57. L-898 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 42.2	$ 57.8	$ 77.9	$ 15.7	$ (20.1)	$ 81.4	$ 62.6	$ 85.2	$ (18.8)	$ (22.6)	$ 81.4	$ 62.6	$ 85.2	$ (18.8)	$ (22.6)	0.77	0.73	12%	$ 526.5	$ 587.9	$ (61.4)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.17.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives included:

- Owners Engineer scope awarded.

10.17.2 90-Day Outlook

Nothing to report.

10.17.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.17.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-58. L-898 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	16
March	0	0	0	0	0	16

10.17.5 Key Milestones

Table B-59. L-898 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L898-1040A	L-898, Draft Conceptual Design	3/30/21		8/2/21	-69
L898-1040B	L-898, Complete Conceptual Design	8/2/21		8/2/21	17

10.17.6 Baseline Performance

The L-898 Critical Path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Construction Complete" currently starts with Draft Conceptual Design and ends with Complete Conceptual Design. Overall, this project is on schedule and the current Critical Path continues through procurement of A/E Design contractor to perform Design Activities to 100 Area Mission Critical Distribution Feeders Replacement.

Baseline Performance available upon request.

10.18 L-612, 230kV Transmission System Reconditioning & Sustainability

Table B-60. L-612 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ -	$ -	$ (8.1)	$ -	$ 8.1	$ 22.9	$ 22.9	$ 22.9	$ -	$ 0.0	$ 22.9	$ 22.9	$ 22.9	$ -	$ 0.0	1.00	1.00	100%	$ 22.9	$ 322.9	$ (300.0)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.18.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- L-612 has been paused at the 90% design approval of the optimized design for alternative studies.

10.18.2 90-Day Outlook

Nothing to report.

10.18.3 Risks/Issues/Opportunities

- Risk**:** Difficulty in delivering all BPA standards and definitions while meeting the $50 million dollar cost constraint.
- Risk: BPA rejects any attempt at reducing cost if it changes any of their specifications, could result in a scope, schedule and cost change
- Opportunity: Begin preparing April BCR to incorporate updated System Condition Assessment and AoA to provide for an informed path forward for the project.

10.18.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-61. L-612 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	15
March	0	0	0	0	0	15

10.18.5 Key Milestones

Table B-62. L-612 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.18.6 Baseline Performance

The Project is currently on hold by DOE direction.

Baseline Performance available upon request.

10.19 L-861, Single-Circuit Distribution Pole Replace

Table B-63. L-861 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 72.0	$ 57.3	$ 55.7	$ (14.7)	$ 1.6	$ 146.8	$ 142.5	$ 90.2	$ (4.3)	$ 52.3	$ 146.8	$ 142.5	$ 90.2	$ (4.3)	$ 52.3	0.97	1.58	29%	$ 485.6	$ 472.9	$ 12.7

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.19.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- A/E Submitted the 60% package early on 3/17/2021. Submittal date was set for 3/23/2021.

- Project support and notifications were sent and review cycles confirmed. The package has been distributed to the review team.
- Scanning is continuing to confirm optimized new locations of distribution poles where needed.

10.19.2 90-Day Outlook

Nothing to report.

10.19.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.19.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-64. L-861 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	16
March	0	0	0	0	0	16

Table B-65. L-861 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L-861, Single-Circuit Distribution Pole Replace				
Explanation of major changes to the program monthly stoplight chart: No major changes to the Stoplight Chart in March.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No realized risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No critical risks identified in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
No High risks identified in March.				
Unassigned Risks (Pending ownership of identified risks/opportunities)				
No unassigned risks identified in March.				

10.19.5 Key Milestones

Table B-66. L-861 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.19.6 Baseline Performance

The L-861 critical path runs through design development, review, and approval.

Baseline Performance available upon request.

10.20 L-789, Priority T&D System Wood PP Test & Replace

Table B-67. L-789 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 971.5	$ 313.4	$ 287.0	$ (658.1)	$ 26.4	$ 2,188.0	$ 712.2	$ 550.0	$ (1,475.9)	$ 162.1	$ 2,188.0	$ 712.2	$ 550.0	$ (1,475.8)	$ 162.1	0.33	1.29	0.27	$ 2,651.1	$ 3,666.8	$ (1,015.7)

CM Schedule Variance:

The CM SV is driven by the construction subcontractor being pulled from Hanford in February to support emergency power restoration in Oregon. A near term BCR will be processed to re-plan the remaining work.

CM Cost Variance:

The CM CV is within threshold.

Contract-to-Date (CTD) Schedule Variance:

The CTD SV is driven by the construction subcontractor being pulled from Hanford in February to support emergency power restoration in Oregon. A near term BCR will be processed to re-plan the remaining work.

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is primarily driven by construction subcontractor change orders that were not captured in the baseline.

10.20.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Continued installation of wood poles, and performing trenching, and installation of handholds and conduit at the A8 Substation.
- Performed sagging and clipping of new overhead conductors on 23rd Street and in vicinity of T Plant
- Prepared for initiating cutover outages that will start on 4/1.

10.20.2 90-Day Outlook

Nothing to report.

10.20.3 Risks/Issues/Opportunities

- No risk, issues or opportunities were realized this period

10.20.4 Project Risk Assessment

Table B-68. L-789 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	1	0	0	0	0	12
March	0	0	0	0	0	12

Table B-69. L-789 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L789 - Priority T&D Sys Wood PP Test & Replace - Project Risks				
Explanation of major changes to the program monthly stoplight chart: Realized risk L-789-0014-T: Linemen Mutual Aid was an artifact of poor weather and is no longer being realized. Risk will continue to be monitored.				
Realized Risks (Risks that are currently impacting project cost/schedule)				
No Realized Risks in March.				

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L789 - Priority T&D Sys Wood PP Test & Replace - Project Risks				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No Critical Risks in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
No High Risk Threats in March.				

10.20.5 Key Milestones

Table B-70. L-789 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L789-7840	L-789, Construction Completion Document	5/6/21		6/23/21	-26
L789-7950	L-789, Project Closeout / File Transfers to Document Control	9/13/21		10/27/21	-26
L789-7960	L-789, Project Complete	10/17/21		12/7/21	-51

10.20.6 Baseline Performance

The L-789 critical path to project complete starts with completing the corridor construction then continues to removal and cleanup, then through the remaining construction and project closeout activities. Currently the project is showing a finish date that is 26 days beyond the baseline finish date.

Baseline Performance available upon request.

10.21 L-720, Outdoor Lighting Reconfiguration & Replacement

Table B-71. L-720 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 160.4	$ 26.0	$ 42.8	$(144.4)	$ (26.8)	$ 231.0	$ 88.0	$ 51.3	$ (142.9)	$ 36.7	$ 231.0	$ 88.0	$ 51.3	$ (142.9)	$ 36.7	0.38	1.72	38%	$ 1,838.4	$ 1,869.7	$ (31.3)

CM Schedule Variance:

CM schedule variance is due to the Contractor being unable to mobilize as planned. A BCR is planned in April to align BCWS with proposed Contractor Schedule. Contractor has revised their schedule logic and has re-sequenced activities. As a result, field activities will occupy less time than planned and SV should be recovered in full.

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.21.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives included:

- Initiated project submittals/review.
- Long lead time materials acquisition started by contractor.

10.21.2 90-Day Outlook

Nothing to report.

10.21.3 Risks/Issues/Opportunities

- No risk, issues or opportunities were realized this period

10.21.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-72. L-720 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	7
March	0	0	0	0	0	7

10.21.5 Key Milestones

Table B-73. L-720 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L720-7060A	L-720, Contractor Mobilization	3/1/21		6/7/21	-55
L720-7080	L-720, Construction Execution	11/9/2021		9/1/21	38

10.21.6 Baseline Performance

The L-720 Critical Path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Construction Complete" currently starts with Contractor Mobilization and continues through Construction Execution to complete the Outdoor Lighting Reconfiguration and Replacement.

Baseline Performance available upon request.

10.22 L-534, Overlay Interior 200 East Roads

Table B-74. L-534 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 9.0	$ 6.9	$ 9.7	$ (2.1)	$ (2.8)	$ 14.9	$ 14.3	$ 27.4	$ (0.6)	$ (13.1)	$ 14.9	$ 14.3	$ 27.4	$ (0.6)	$ (13.1)	0.96	0.52	1%	$ 2,091.3	$ 2,098.7	$ (7.3)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.22.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives included:

- Transition of the approved MSA construction SOW to the HMIS SOW template.

10.22.2 90-Day Outlook

Nothing to report.

10.22.3 Risks/Issues/Opportunities

- Additional time is necessary prior to issuing the construction subcontract Request for Proposal (RFP) in order to transition the approved MSA construction SOW to the HMIS SOW template and gain necessary approvals. This has resulted in a delay to subcontract award and follow-on construction fieldwork activities.

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10.22.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-75. L-534 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	10
March	0	0	0	0	0	10

10.22.5 Key Milestones

Table B-76. L-534 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L-534-1020-A	L-534, Construction Contract: Award	4/29/21		5/5/21	-3
L-534-2010-B	L-534, Contractor Mobilization	7/29/21		8/3/21	-2

10.22.6 Baseline Performance

The L-534 critical path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Construction Complete" starts with the finalizing/issuing the RFP and awarding a construction subcontract, then through construction mobilization and fieldwork activities to overlay the interior 200 East roads.

Baseline Performance available upon request.

10.23 L-603, Chip Seal Route 3N (Route 11A to Route 3)

Table-B-77. L-603 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 9.4	$ 8.0	$ 15.2	$ (1.4)	$ (7.2)	$ 15.6	$ 15.5	$ 32.4	$ (0.1)	$ (16.9)	$ 15.6	$ 15.5	$ 32.4	$ (0.1)	$ (16.9)	0.99	0.48	1%	$ 1,371.4	$ 1,386.1	$ (14.7)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.23.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives included:

- Continued discussions with construction subcontractor on final invoicing for cancelled subcontract.
- Completing transition of the approved MSA construction SOW to the HMIS SOW template.

10.23.2 90-Day Outlook

Nothing to report.

10.23.3 Risks/Issues/Opportunities

- Additional time is necessary to issue the construction subcontract Request for Proposal (RFP) in order to transition the approved MSA construction SOW to the HMIS SOW template and gain necessary approvals. This has resulted in a delay to subcontract award and follow-on construction fieldwork activities.

10.23.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-78. L-603 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.23.5 Key Milestones

Table B-79. L-603 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L603-1100	L-603, Rebid Construction Contract: Award	5/3/21		5/5/21	-2
L603-2010A	L-603, Contractor Mobilization and Traffic Control	7/12/21		7/13/21	-1

10.23.6 Baseline Performance

The L-603 Critical Path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Construction Complete" starts with the finalizing/issuing the RFP and awarding a construction subcontract, then through Contractor mobilization and field work activities to chip seal Route 3N (Route 11A to Route 3).

Baseline Performance available upon request.

10.24 L-883, Chip Seal Route 10, SR-240 to WYE Barricade

Table B-80. L-883 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 9.0	$ 7.4	$ 12.5	$ (1.6)	$ (5.1)	$ 15.0	$ 15.0	$ 24.1	$ 0.0	$ (9.1)	$ 15.0	$ 15.0	$ 24.1	$ 0.0	$ (9.1)	1.00	0.63	0.8%	$ 1,798.9	$ 1,833.1	$ (34.2)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.24.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, included:

- Completing transition of the approved MSA construction SOW to the HMIS SOW template

10.24.2 90-Day Outlook

Nothing to report.

10.24.3 Risks/Issues/Opportunities

- Additional time is necessary prior to issuing the construction subcontract Request for Proposal (RFP) in order to transition the approved MSA construction SOW to the HMIS SOW template and gain necessary approvals. This has resulted in a delay to subcontract award and follow-on construction fieldwork activities.

10.24.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-81. L-883 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.24.5 Key Milestones

Table B-82. L-883 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L883-1020-A	L-883, Construction Contract: Award	5/3/21		5/5/21	-2
L883-2010-B	L-883, Contractor Mobilization and Traffic Control	7/12/21		7/13/21	-1

10.24.6 Baseline Performance

The L-883 Critical Path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Construction Complete" starts with finalizing/issuing the RFP and awarding a construction subcontract, then through construction mobilization and field work activities to chip seal Route 10, SR-240 to WYE Barricade.

Baseline Performance available upon request.

10.25 L-888, 400 Area Fire Station

Table B-83. L-888 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 24.2	$ 3.9	$ 16.6	$ (20.3)	$ (12.8)	$ 30.8	$ 10.6	$ 19.4	$ (20.2)	$ (8.8)	$ 30.8	$ 10.6	$ 19.4	$ (20.2)	$ (8.8)	0.34	0.55	9.5%	$ 111.6	$ 89.0	$ 22.7

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.25.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Continued L-888 NOC preparation activities
- Transmitted Acquisition Planning Notification to DOE-RL.

10.25.2 90-Day Outlook

Nothing to report.

10.25.3 Risks/Issues/Opportunities

- L-888 Construction RFP was put on hold; cannot obtain pricing until DOE-RL issues the L-888 Task Order to HMIS. The construction services requisition is placed back to pending.

10.25.4 Project Risk Assessment

Table B-84. L-888 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	1	9
March	0	0	0	0	1	9

Table B-85. L-888 Key Risks

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L888 - 400 Area Fire Station - Project Risks				
Explanation of major changes to the program monthly stoplight chart: Project risks are currently being evaluated as Reliability Project Task Orders are received. There are no open key risks identified for project L-888. Risks continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan. L-888 Construction RFP was put on hold; cannot obtain pricing until DOE-RL issues the L-888 Task Order to HMIS. The construction services requisition is placed back to pending.				
Realized Risks (Risks that are currently impacting project cost/schedule)				

	Unmitigated Risk Impacts	Assessment		Comments
		Month	Trend	
L888 - 400 Area Fire Station - Project Risks				
No Realized Risks in March.				
Critical Risks (Severe impact to ultimate goals/objectives. Enforceable or incentivized milestone completion missed.)				
No Critical Risks in March.				
High Risk Threat Value (Recoverable slip to enforceable or incentivized milestone)				
No High Risk Threats in March.				
Unassigned Risks (Pending ownership of identified risks/opportunities)				
No unassigned risks identified in March.				

10.25.5 Key Milestones

Table B-86. L-888 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L-888	CD-0 Approval	3/15/21	2/22/31		
L-888	NOC Approval	7/26/21		10/15/21	-81 days

10.25.6 Baseline Performance

The L-888 critical path is comprised of schedule activities within the current HMIS Performance Measurement Baseline (PMB). The critical path to construction contract award starts by issuing a revised Request for Proposal (RFP). The critical path continues through proposals receipt and evaluation, consent package preparation and DOE review, and finally construction contract award.

Baseline Performance available upon request.

10.26 L-907, Fleet Complex Site Development

Table B-87. L-907 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 256.8	$ 108.7	$ 105.5	$ (128.1)	$ 3.2	$ 287.5	$ 249.2	$ 120.7	$ (38.3)	$ 128.5	$ 287.5	$ 249.2	$ 120.7	$ (38.3)	$ 128.5	0.87	2.07	13%	$ 1,848.7	$ 1,940.3	$ (91.6)

CM Schedule Variance:

CM SV is due to the Contractor being unable to mobilize as planned. A BCR is planned in April to align BCWS with proposed Contractor Schedule. Contractor has revised their schedule logic and has re-sequenced activities. As a result, SV should be recovered in full.

CM Cost Variance:

CM CV is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.26.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives included:

- HMIS Contract Awarded
- A/E activities initiated in March

10.26.2 90-Day Outlook

Nothing to report.

10.26.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.26.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-88. L-907 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.26.5 Key Milestones

Table B-89. L-907 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L907-2040	L-907, Develop 30% Design	5/24/21		5/10/21	8
L907-2050	L-907, 30% Design Submittal	5/25/21		5/10/21	9
L907-3000	L-907, Develop 60% Design	9/22/21		9/9/21	7
L907-3010	L-907, 60% Design Submittal	9/23/21		9/9/21	8
L907-3020	L-907, HMIS & A/E Formal Design Review - 60% Design	9/30/21		9/22/21	5

10.26.6 Baseline Performance

The L-907 Critical Path is comprised of schedule activities within the current HMIS PMB window. The critical path to "Construction Complete" currently starts with Develop and Design 30% Submittal. The critical path continues through Definitive Design 60% Design Submittal and

HMIS & A/E Formal Design Review before beginning PCB activities to Fleet Complex Site Development.

Baseline Performance available upon request.

10.27 L-934, MSC Office Space Gap Reduction - 200E

Table B-90. L-934 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE							AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 344.8	$ 626.3	$ 630.5	$ 281.5	$ (4.2)	$ 450.5	$ 704.5	$ 693.6	$ 254.0	$ 11.0	$ 450.5	$ 704.5	$ 693.6	$ 254.0	$ 11.0	1.56	1.02	35%	$ 2,031.5	$ 2,031.0	$ 0.5

CM Schedule Variance:

CM schedule variance is due primarily to subcontractor procurement of materials associated with and realignment and execution of schedule activities with more cost and performance than originally planned.

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.27.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Completed site clearing and grubbing, imported and placement of fill material, trenched and installed electrical conduit and conductor from pole to transformer vault, set concrete vault and transformer pad, installed parking lot base and top course materials, initiated and

completed significant percentage of sanitary water line trenching and pipeline installation, and constructed electrical racks.

- Implemented BCR to align baseline schedule with subcontract construction schedule and associated support resources.

10.27.2 90-Day Outlook

Nothing to report.

10.27.3 Risks/Issues/Opportunities

- Potential for encountering rad contaminated soil during sanitary sewer line trenching over deeply buried process sewer line
- Implemented L-933 Lessons Learned to ensure field location of transformer vault and pad is safe distance from trailer

10.27.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-91. L-934 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	10
March	0	0	0	0	0	10

10.27.5 Key Milestones

Table B-92. L-934 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.27.6 Baseline Performance

The L-934 critical path to Project Complete begins with Install Waterline and continues through Construction Execution and Project Closeout with a Project Complete date of August 10, 2021.

Baseline Performance available upon request.

10.28 L-933, Install Mobile Office Trailers - 200E

Table B-93. L-933 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 12.5	$ 9.1	$ 31.8	$ (3.3)	$ (22.7)	$ 16.4	$ 9.1	$ 33.9	$ (7.2)	$ (24.7)	$ 16.4	$ 9.1	$ 33.9	$ (7.2)	$ (24.7)	0.56	0.27	54%	$ 17.0	$ 46.2	$ (29.2)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.28.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Continued development of as-built drawings
- Coordinating execution of warranty repair work

10.28.2 90-Day Outlook

Nothing to report.

10.28.3 Risks/Issues/Opportunities

- Received authorization to work project closeout February 22.
- Identified need for warranty repair from trailer manufacturer. The lighting in one of the sections of one of the trailers does not work.
- Frozen pipe occurred in MO2278 trailer mid-February. Investigation as to the cause was ongoing.

10.28.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-94. L-933 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	0
March	0	0	0	0	0	0

10.28.5 Key Milestones

Table B-95. L-933 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.28.6 Baseline Performance

The L-933 critical path begins with Final Submittals, and then follows with Preparing Red Lines/As-Built. The critical path continues through Drawings in IDMS and File Transfers, with a Project Complete date of April 12, 2021.

Baseline Performance available upon request.

10.29 L-796, Key Facilities Roof Replacements

Table B-96. L-796 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 14.3	$ 6.0	$ 17.7	$ (8.3)	$ (11.8)	$ 14.3	$ 6.0	$ 20.2	$ (8.3)	$ (14.2)	$ 14.3	$ 6.0	$ 20.2	$ (8.3)	$ (14.2)	0.42	0.30	8%	$ 1,585.2	$ 1,549.8	$ 35.4

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.29.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Conducted restart meeting with subcontractor and project personnel on 2/24.
- Conducted site visit with EU for buildings 251W, 274E, MO722, 2220E, & 2719EA on 3/10.
- Project began receiving initial submittals from construction subcontractor on 3/17. 2 of 13 received as of 3/21.

10.29.2 90-Day Outlook

Nothing to report.

10.29.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.29.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-97. L-796 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	3
March	0	0	0	0	0	3

10.29.5 Key Milestones

Table B-98. L-796 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance
L796-5310	L-796, Mobilization	5/11/21		5/11/21	0
L796-5470	L-796, Demobilization	9/30/21		9/20/21	7

10.29.6 Baseline Performance

The L-796 critical path to project complete starts with Mobilization, proceeds to MO285 then on through the remaining construction and closeout activities. Currently the project is showing a finish date for PMB scope of September 20, 2021 which is 7 days ahead of the baseline, but in reality is right on schedule because MO412 scope will not be performed and is planned to be removed by a BCR in April.

Baseline Performance available upon request.

10.30 L-921, Telecom Hut at Met Tower

Table B-99. L-921 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 427.3	$ 258.9	$ 265.5	$ (168.3)	$ (6.6)	$ 577.0	$ 277.2	$ 294.6	$ (299.8)	$ (17.4)	$ 577.0	$ 277.2	$ 294.6	$ (299.8)	$ (17.4)	0.48	0.94	38%	$ 722.4	$ 685.3	$ 37.2

CM Schedule Variance:

The unfavorable CM SV is due to finishing site prep and placing the Telecom Hut later than planned due to the delays from February with snow on site. We haven't quite recovered from that event and are working with the subcontractor to make up the delay.

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.30.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Contractor continued site preparation activities.
- Design for the grounding system for the tower and hut is complete.

10.30.2 90-Day Outlook

Nothing to report.

10.30.3 Risks/Issues/Opportunities

- Based on progress, there is a good opportunity to recover schedule and place the hut on foundation in the beginning of April.

10.30.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-100. L-921 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	8
March	0	0	0	0	0	8

10.30.5 Key Milestones

Table B-101. L-921 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.30.6 Baseline Performance

The L-921 critical path begins with Task 1 (Site Preparation), and continues through Task 2 (Installation of Telecom Hut), Task 3 (Fiber Optic Cable Installation), Acceptance Testing, and Project Closeout with a Project Complete date of July 8, 2021.

Baseline Performance available upon request.

10.31 L-919, Emergency Radio Upgrade

Table B-102. L-919 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 22.4	$ 8.3	$ 152.1	$ (14.1)	$ (143.8)	$ 54.4	$ 31.4	$ 174.9	$ (23.0)	$ (143.4)	$ 54.4	$ 31.4	$ 174.9	$ (23.0)	$ (143.4)	0.58	0.18	2%	$ 2,382.6	$ 3,357.5	$ (974.9)

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

Unfavorable CM cost variance is due to late invoices ($105k) from subcontractor for work that was performed last year and under MSA contract. We are working on cost transfers to move this invoice cost back to MSA.

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

Unfavorable CTD VAC is due to the Wildflower fixed price contract value coming in much higher, approximately $800K, than budgeted. A BCR will be implemented to add additional budget.

10.31.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Completed approval of design and development of channel plan.
- Continued installation/configuration of the ES-LAN.
- Initiated cybersecurity review.

10.31.2 90-Day Outlook

Nothing to report.

10.31.3 Risks/Issues/Opportunities

- No risk, issues, or opportunities were realized this period.

10.31.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-103. L-919 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	14
March	0	0	0	0	0	14

10.31.5 Key Milestones

Table B-104. L-919 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.31.6 Baseline Performance

The L-919 begins with Install Core, which is being driven by project L-921, Met Tower Hut Installation. The critical path continues through construction Acceptance Tests.

Baseline Performance available upon request.

10.32 L-819, High Capacity Fiber Optic (300 Area)

Table B-105. L-819 Schedule and Cost Performance

Project is still in planning phase

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 37.2	$ -	$ 0.3	$ (37.2)	$ (0.3)	$ 50.7	$ -	$ 0.4	$ (50.7)	$ (0.4)	$ 50.7	$ -	$ 0.4	$ (50.7)	$ (0.4)	0.00	0.00	0%	$ 166.2	$ 153.0	$ 13.2

CM Schedule Variance:

CM schedule variance is within threshold

CM Cost Variance:

CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.32.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- None to report

10.32.2 90-Day Outlook

Nothing to report.

10.32.3 Risks/Issues/Opportunities

- N/A

10.32.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-106. L-819 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	14
March	0	0	0	0	0	14

10.32.5 Key Milestones

Table B-107. L-819 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.32.6 Baseline Performance

N/A – Project is still in planning phase

Baseline Performance available upon request.

10.33 L-937, Gable East Footprint Reduction (Phase 1)

Table B-108. L-937 Schedule and Cost Performance

CURRENT MONTH					FISCAL YEAR TO DATE					CONTRACT TO DATE								AT COMPLETION		
BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	BCWS	BCWP	ACWP	SV	CV	SPI	CPI	%	BAC	EAC	VAC
$ 324.7	$ 45.1	$ 40.4	$ (279.6)	$ 4.6	$ 491.8	$ 143.8	$ 53.5	$ (348.0)	$ 90.3	$ 491.8	$ 143.8	$ 53.5	$ (348.0)	$ 90.3	0.29	2.69	7%	$ 2,076.2	$ 2,062.8	$ 13.4

CM Schedule Variance:

The unfavorable CM schedule variance is due to the project continuing to recover from the pause at contract transition. The project team implemented the prior months' work scope, and did not perform the baseline work scheduled in Fiscal Month March. Authorization to perform work was received on February 8, two weeks after the HMIS contract had begun. The project has also experienced delays with RSC design tasks, with the Engineering Change Request (ECR) development taking longer to complete, and is holding up construction activities that were scheduled to start in March. ECRs are completing in April, and schedule is expected to be partially recovered during construction.

CM Cost Variance:

The CM cost variance is within threshold

Contract-to-Date (CTD) Schedule Variance:

CTD schedule variance is within threshold

CTD Cost Variance:

CTD cost variance is within threshold

Variance at Completion:

CTD VAC is within threshold

10.33.1 Key Accomplishments

Significant accomplishments and progress towards completion of goals and objectives, for the month of March, included:

- Continued Engineering Change Request (ECR) development for Solar Array, Hanford Site Emergency Alerting System (HSEAS), Emergency Radios, Radio Paging, and Seismic Station.

10.33.2 90-Day Outlook

Nothing to report.

10.33.3 Risks/Issues/Opportunities

- The project milestone to turn off the generator by May 27, 2021 is driven by one-year of operation of the temporary generator. Review of maintenance and operation records has identified a non-compliance issue. A meeting with mid-to-senior management to brief them on this situation and allow them to decide the operational future of a generator on Gable Mountain is suggested.

10.33.4 Project Risk Assessment

Project risks are currently being evaluated as Reliability Project Task Orders are received.

Risks will continue to be monitored per HMIS-PLN-RIM-42375, Project Risk Management Plan.

Table B-109. L-937 Risk Assessment

Period	Realized	Key	Opened	Closed	Unassigned	Total Risks
February	0	0	0	0	0	5
March	0	0	0	0	0	5

10.33.5 Key Milestones

Table B-110. L-937 Key Milestones

Project	Description	Due Date	Actual Date	Forecast Date	Variance

10.33.6 Baseline Performance

The L-937 critical path to Project Complete begins with Seismic Stations Material/Equipment Solicitation. The critical path continues through Seismic Stations Material/Equipment Purchases and Seismic Stations Equipment Construction. This has slipped because the ECR slipped two-weeks. This is followed by work package closeouts with a Project Complete date of August 31, 2021.

Baseline Performance available upon request.

Appendix A

Contract Performance Reports

Format 1 – Work Breakdown Structure

Format 3 – Baseline

Format 5 – Explanation and Problem Analysis

1.0 FORMAT 1, DD FORM 2734/1, WORK BREAKDOWN STRUCTURE

CONTRACT PERFORMANCE REPORT
FORMAT 1 - WORK BREAKDOWN STRUCTURE
DOLLARS IN Thousands
FORM APPROVED OMB No. 0704-0188

1. CONTRACTOR	2. CONTRACT		3. PROGRAM	4. REPORT PERIOD
a. NAME Hanford Mission Integration Solutions	a. NAME Hanford Mission Essential Services Contract		a. NAME Hanford Mission Essential Services Contract	a. From 2021 / 02/ 22
b. LOCATION (Address and Zip Code) Richland, WA 99352	b. NUMBER 89303320DEM000031		b. PHASE Operations	b. To 2021 / 03 /21
	c. TYPE CR, CPAF & IDIQ	d. SHARE RATIO N/A	c. EVMS ACCEPTANCE No X Yes	

5. CONTRACT DATA

a. QUANTITY	b. NEGOTIATED COST	c. ESTIMATED COST OF AUTHORIZED UNPRICED WORK	d. TARGET PROFIT/FEE	e. TARGET PRICE	f. ESTIMATED PRICE	g. CONTRACT CEILING	h. ESTIMATED CONTRACT CEILING	i. DATE OF OTB/OTS
N/A	$5,780,167	$42,129	$251,834	$4,011,803	$4,076,589	4,011,803	4,076,589	N/A

6. ESTIMATED COST AT COMPLETION		CONTRACT BUDGET BASE (2)	VARIANCE (3)
a. BEST CASE	$3,802,296		
b. WORST CASE	$4,016,622		
c. MOST LIKELY	$3,825,355	3,802,296	(23,059)

7. AUTHORIZED CONTRACTOR REPRESENTATIVE
a. NAME (Last, First, Middle Initial): Wilkinson, Robert E
b. TITLE: President & General Manager
c. SIGNATURE: ROBERT WILKINSON (Affiliate) Digitally signed by ROBERT WILKINSON (Affiliate) Date: 2021.04.26 09:07:00 -07'00'
d. DATE SIGNED

8. PERFORMANCE DATA

Item (1)	Current Period Budgeted Cost Work Scheduled (2)	Current Period Budgeted Cost Work Performed (3)	Current Period Actual Cost Work Performed (4)	Current Period Variance Schedule (5)	Current Period Variance Cost (6)	Cumulative to Date Budgeted Cost Work Scheduled (7)	Cumulative to Date Budgeted Cost Work Performed (8)	Cumulative to Date Actual Cost Work Performed (9)	Cumulative to Date Variance Schedule (10)	Cumulative to Date Variance Cost (11)	At Completion Budgeted (12)	At Completion Estimated (13)	At Completion Variance (14)
a. WORK BREAKDOWN STRUCTURE ELEMENT													
4001.01.01 - Contract Transition	0	(0)	5,552	(0)	(5,552)	6,405	6,405	5,656	0	749	$ 6,405	$ 5,656	749
CLIN 1 Subtotal	**0**	**(0)**	**5,552**	**(0)**	**(5,552)**	**6,405**	**6,405**	**5,656**	**0**	**749**	**6,405**	**5,656**	**749**
4001.03.01 - Legacy Benefit Plans	3,468	3,468	2,665	0	803	6,693	6,693	4,826	0	1,867	448,037	441,863	6,174
CLIN 3 Subtotal	**3,468**	**3,468**	**2,665**	**0**	**803**	**6,693**	**6,693**	**4,826**	**0**	**1,867**	**448,037**	**441,863**	**6,174**
4001.04.01 - Utilities & Infrastructure	2,966	3,063	2,208	97	855	6,012	6,012	5,401	0	611	326,930	326,693	236
4001.04.02 - Transportation	52	52	1	0	52	52	52	1	0	52	405	432	(27)
4001.04.03 - Safeguards & Security	4,698	4,713	5,285	15	(572)	9,067	9,067	10,506	0	(1,439)	573,239	582,533	(9,298)
4001.04.04 - Emergencies & First Responders	2,969	2,969	2,876	0	94	5,730	5,730	5,189	0	541	291,240	289,693	1,747
4001.04.05 - Training & Workforce Readiness	834	834	692	0	142	1,609	1,609	1,270	0	339	98,449	101,281	(1,896)
4001.04.06 - Information Technology & Mgmt	3,010	2,979	1,782	(31)	1,198	5,730	5,783	4,652	53	1,131	283,062	283,007	56
4001.04.07 - Business Services	916	916	790	0	126	1,768	1,768	1,491	0	276	118,520	118,929	(409)
4001.04.08 - Real Property Asset Mgmt	1,433	1,439	1,319	6	120	2,572	2,578	2,426	6	152	135,608	141,240	(5,633)
4001.04.09 - Environmental Stewardship & Mgmt	384	384	427	0	(43)	699	699	857	0	(158)	44,206	44,347	(141)
4001.04.10 - Environmental Integration	1,746	1,746	1,026	0	720	3,369	3,369	2,573	0	796	185,811	184,330	1,481
4001.04.11 - Safety & QA	1,979	1,979	1,977	0	2	3,820	3,820	3,939	0	(119)	253,500	254,291	(698)
4001.04.12 - General Performance Requirements	3,570	2,720	3,283	(851)	(563)	6,100	5,249	5,646	(851)	(397)	247,992	257,740	(9,752)
4001.07.01 - IRP - Water System	789	359	389	(430)	(30)	990	286	338	(704)	(52)	5,910	5,904	7
4001.07.02 - IRP - Sewer System	34	27	23	(7)	3	44	27	29	(17)	(2)	133	160	(27)
4001.07.03 - IRP - Electrical System	1,329	528	455	(801)	73	2,781	1,112	800	(1,670)	312	6,323	7,577	(1,253)
4001.07.04 - IRP - Roads & Grounds	27	22	37	(5)	(15)	45	48	84	(1)	(39)	5,202	5,238	(33)
4001.07.05 - IRP - Facility System	288	128	172	(160)	(45)	349	275	195	(74)	80	3,580	3,557	28
4001.07.06 - IRP - Network & Telecom System	384	53	193	(331)	(140)	597	175	229	(422)	(55)	4,660	5,608	(948)
CLIN 4 Subtotal	**27,308**	**24,718**	**22,733**	**(2,590)**	**1,978**	**51,325**	**47,656**	**45,388**	**(3,670)**	**2,270**	**3,592,817**	**3,621,014**	**(28,198)**
4001.05.01 - DOE Small Business Pre-Award Support	19	19	0	0	19	19	19	0	0	19	2,419	2,409	10
CLIN 5 Subtotal	**19**	**19**	**0**	**0**	**19**	**19**	**19**	**0**	**0**	**19**	**2,419**	**2,409**	**10**
4001.07.01 - IRP - Water System	623	377	538	(246)	(161)	1,175	1,767	1,782	593	(15)	18,070	18,224	(153)
4001.07.03 - IRP - Electrical System	131	53	140	(78)	(87)	257	118	175	(139)	(57)	2,898	3,003	(65)
4001.07.05 - IRP - Facility System	345	626	630	281	(3)	451	705	692	254	12	2,009	2,008	1
4001.07.06 - IRP - Network & Telecom System	427	259	265	(168)	(7)	577	377	206	(200)	(17)	698	660	37
4001.07.97 - IRP - Out Year Summary Level Planning Package	0	0	0	0	0	0	0	0	0	0	338,890	338,574	316
CLIN 7 Subtotal	**1,526**	**1,313**	**1,573**	**(213)**	**(260)**	**2,460**	**2,867**	**2,944**	**407**	**(77)**	**359,856**	**359,928**	**(72)**
4001.08.01 - DOE Directed Work Scope	465	465	425	0	40	897	897	766	0	131	2,907	4,646	(1,739)
4001.08.03 - Portfolio Management Task Orders	6	6	10	0	(4)	12	12	12	0	0	22	15	7
4001.08.97 - DDWS - Out-Year Summary Level Planning Package	0	0	0	0	0	0	0	0	0	0	207,852	207,352	0
CLIN 8 Subtotal	**471**	**471**	**435**	**0**	**36**	**909**	**909**	**778**	**0**	**131**	**210,780**	**212,012**	**(1,731)**
b. COST OF MONEY													
c. GENERAL AND ADMINISTRATIVE													
d. UNDISTRIBUTED BUDGET											182,485	182,485	0
e. SUBTOTAL	32,791	29,982	32,957	(2,810)	(2,975)	67,811	64,550	59,790	(3,261)	4,760	3,802,296	3,825,355	(23,059)
f. MANAGEMENT RESERVE											0	0	0
g. TOTAL	32,791	29,982	32,957	(2,810)	(2,975)	67,811	64,550	59,790	(3,261)	4,760	3,802,296	3,825,355	(23,059)
9. RECONCILIATION TO CONTRACT BUDGET BASE													
a. VARIANCE ADJUSTMENT													
b. TOTAL CONTRACT VARIANCE											3,802,296	3,825,355	(23,059)

2.0 FORMAT 3, DD FORM 2734/3, BASELINE

CONTRACT PERFORMANCE REPORT FORMAT 3 - BASELINE			DOLLARS IN Thousands	FORM APPROVED OMB No. 0704-0188
1. **Contractor**	2. **Contract**		3. **Program**	4. **Report Period**
a. **Name** Hanford Mission Integration Solutions	a. **Name** Hanford Mission Essential Services Contract		a. **Name** Hanford Mission Essential Services Contract	a. **From** (2021/2/22)
b. **Location (Address and Zip Code)** Richland, WA 99352	b. **Number** 89303320DEM000031		b. **Phase** Operations	b. **To** (2021/03/21)
	c. **TYPE** CR, CPAF & IDIQ	d. Share Ratio N/A	c. EVMS ACCEPTANCE No X Yes	

5. CONTRACT DATA

a. ORIGINAL NEGOTIATED COST	b. NEGOTIATED CONTRACT CHANGES	c. CURRENT NEGOTIATED COST (a+b)	d. ESTIMATED COST OF UNATHORIZED UNPRICED WORK	e. CONTRACT BUDGET BASE (C+D)	f. TOTAL ALLOCATED BUDGET	g. DIFFERENCE (E - F)
$3,750,727	$9,440	$3,760,167	$42,129	$3,802,296	$3,802,296	$0

h. CONTRACT START DATE	i. CONTRACT DEFINITIZATION DATE	j. PLANNED COMPLETION DATE	k. CONTRACT COMPLETION DATE	l. ESTIMATED COMPLETION DATE
2020/8/17	2019/12/5	2030/8/16	2030/8/16	2030/8/16

6. PERFORMANCE DATA

ITEM	BCWS CUMULATIVE TO DATE	BCWS FOR REPORT PERIOD	BUDGETED COST FOR WORK SCHEDULED (BCWS) (Non-Cumulative)												
			Six Month Forecast By Month						Remaining Forecast By Month & Fiscal Year						
			APR FY21	MAY FY21	JUN FY21	JUL FY21	AUG FY21	SEP FY21	FY22	BP FY23-25	OP1 FY25-28	OP2 FY28-30		UNDISTRIBUTED BUDGET	TOTAL BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
a. PERFORMANCE MEASUREMENT BASELINE (Beginning of Period)	35,018	32,759	39,256	33,301	31,887	38,676	32,336	47,321	293,227	876,528	946,155	1,212,603	0	198,478	3,817,546
b. BASELINE CHANGES AUTHORIZED DURING REPORT PERIOD	32,792	(32,759)	37	318	336	179	91	158	113	0	0	(519)	0	(15,995)	(15,250)
c. PERFORMANCE MEASUREMENT BASELINE (End of Period)	67,810	0	39,293	33,619	32,223	38,854	32,427	47,478	293,340	876,528	946,155	1,212,085	0	182,483	3,802,296
7. MANAGEMENT RESERVE															0
8. TOTAL	67,810	0	39,293	33,619	32,223	38,854	32,427	47,478	293,340	876,528	946,155	1,212,085	0	182,483	3,802,296

1. **Contractor**	2. **Contract**		3. **Program**	4. **Report Period**
a. **Name** Hanford Mission Integration Solutions, LLC	a. **Name** Hanford Mission Essential Services Contract(HMESC		a. **Name** Hanford Mission Essential Services Contract(HMESC	a. **From** (2021/02/22)
b. **Location (Address and Zip Code)** PO Box Richland, WA 99352	b. **Number-**89303320DEM00031		b. **Phase -** Operations	b. **To** (2021/03/21)
	c. **Type** CR, CPAF,IDIQ	d. **Share** Ratio	c. **EVMS Acceptance** **NO X YES**	
Evaluation				

3.0 FORMAT 5, DD FORM 2734/5, EXPLANATIONS AND PROBLEM ANALYSIS

($K) - March	BCWS	BCWP	ACWP	SV $	SV %	CV $	CV %	SPI	CPI
Current:	$ 32,792	$ 29,982	$ 32,957	$ (2,810)	-8.6%	$ (2,975)	-9.9%	0.91	0.91
Cumulative:	$ 67,811	$ 64,550	$ 59,790	$ (3,261)	-4.8%	$ 4,760	7.4%	0.95	1.08
	BAC	EAC	VAC $	VAC %	TCPI				
At Completion:	$3,802,296	$3,825,355	$ (23,059)	-0.6%	0.99				

Explanation of Variance /Description of Problem:

Current Month (CM) Cost Variance (CV):

The unfavorable Current Month Cost Variance is primarily driven by:

- **(-$5,552K) 4001.01.01 - Contract Transition** - Transfer of transition costs from MSA to HMIS CLIN 1. Budget was time phased for February but there was a delay in the transfer.
- **(+$1,198K) 4001.04.06 – Information Technology & Mgmt** - Savings associated with the majority of the Information Technology scope and all of the records scope transferring to North Wind Services rather than internal labor. Other variances include software license budget being level-loaded rather than time-phased for the correct period in which the invoice will be received.

Impacts – The unfavorable CM CV is primarily due to cost being incurred in March but budget planned in the prior month.

Corrective Action – N/A.

Current Month (CM) Schedule Variance (SV):

The unfavorable Current Month Schedule Variance is primarily driven by:

- **(-$851K)** 4001.04.12 General Performance Requirements - Vendor experiencing COVID impacts due to supply chain issues and workforce outages that delayed Hazmats March delivery. The new estimated time of arrival is mid to late April.
- **(-$630K)** 4001.07.01 Water Systems - Project L-781 181D Vertical Turbine Pumps due to the delay of the A/E's 30% Design approval milestone payment. This milestone was

<table>
<tr><td>1. Contractor</td><td colspan="2">2. Contract</td><td>3. Program</td><td>4. Report Period</td></tr>
<tr><td>a. Name
Hanford Mission Integration Solutions, LLC</td><td colspan="2">a. Name
Hanford Mission Essential Services Contract(HMESC</td><td>a. Name
Hanford Mission Essential Services Contract(HMESC</td><td>a. From
(2021/02/22)</td></tr>
<tr><td rowspan="2">b. Location (Address and Zip Code) PO Box
Richland, WA 99352</td><td colspan="2">b. Number-89303320DEM00031</td><td>b. Phase - Operations</td><td rowspan="2">b. To (2021/03/21)</td></tr>
<tr><td>c. Type CR, CPAF,IDIQ</td><td>d. Share Ratio</td><td>c. EVMS Acceptance
NO X YES</td></tr>
<tr><td colspan="5">Evaluation</td></tr>
</table>

planned to complete near the end of March, but is now forecast to complete the beginning April.

- **(-$801K)** 4001.07.03 Electrical Systems - Project L-789, Priorit T&D Sys Wood PP Test & Replace, having low likelihood planning and unplanned cutovers as well as Titan crews being dispatched to support power outages in Oregon.

Impacts – N/A.

Corrective Action –N/A.

Cumulative To Date (CTD) Cost Variance (CV):

The favorable Contract To Date Cost Variance is primarily driven by:

- **(+$1,867K) 4001.03.01 – Legacy Benefit Plans** – Less claims than planned and underrunning of Administrative costs for Fernald, Mound, and Rocky Flats Legacy Benefit Plans.
- **(+1,131K) 4001.04.06 – Information Technology & Mgmt** - Savings associated with the majority of the Information Technology scope and all of the records scope transferring to North Wind Services rather than internal labor. Other variances include a delay in hiring for Material Difference FTEs causing a FYTD underrun, and the software license budget being level-loaded rather than time-phased for the correct period in which the invoice will be received.
- **(-$1,439) 4001.04.03 - Safeguards & Security** – Offset by scheduled overtime cost not budgeted.

Impacts – N/A.

Corrective Action – N/A.

Cumulative To Date (CTD) Schedule Variance (SV):

The unfavorable Contract To Date Schedule Variance is primarily driven by:

- **(-$851K) 4001.04.12 – General Performance Requirements** - Vendor experiencing COVID impacts due to supply chain issues and workforce outages that delayed Hazmats March delivery. The new estimated time of arrival is mid to late April.

1. **Contractor**	2. **Contract**		3. **Program**	4. **Report Period**
a. **Name** Hanford Mission Integration Solutions, LLC	a. **Name** Hanford Mission Essential Services Contract(HMESC		a. **Name** Hanford Mission Essential Services Contract(HMESC	a. **From** (2021/02/22)
b. **Location (Address and Zip Code)** PO Box Richland, WA 99352	b. **Number-8**9303320DEM00031		b. **Phase -** Operations	b. **To** (2021/03/21)
	c. **Type** CR, CPAF,IDIQ	d. **Share** Ratio	c. **EVMS Acceptance** **NO X YES**	
Evaluation				

- **(-$1,670K) 4001.07.03 - Electrical Systems** - Project L-789, Priorit T&D Sys Wood PP Test & Replace, having low likelihood planning and unplanned cutovers as well as Titan crews being dispatched to support power outages in Oregon.
- **(-$422K) 4001.07.06 - Network & Telecom Systems** - Project L-819, Conceptual Design, is due to the Design Authority not being able to work on the project until April 12th. Project L-921, Construction, is due to the Subcontractor mobilizing on site a few weeks later than planned due to too much snow on site.

Impacts – N/A

Corrective Action – N/A.

Variance at Complete (VAC):

The unfavorable VAC is primarily due to HMIS material differences (MDs) that were identified during the due diligence process. HMIS submitted Contract Transition Deliverable CTD0004, "Listing of Material Differences and Pre-Existing Conditions" to RL on January 22, 2021. Also contributing to the unfavorable VAC are scope pending future BCRs (~$7M).

Impacts – Overruns will continue until MDs are resolved with DOE-RL. The spending forecast (EAC) will highlight the divergent data between the contract proposal and MDs until resolution is approved.

Corrective Action - HMIS will continue to work with RL on MDs. Process April BCRs to account for RFS, COVID-19, and CLIN 8 to CLIN 4 transfer of scope.

Negotiated Contract Changes:

The Negotiated Contract Cost for March 2021 is assumed to be $3,760.2M.

Changes in Estimated Cost of Authorized Unpriced Work:

The Authorized Unpriced Work (AUW) for February 2021 is $42.1M based on Material Differences (MDs).

Changes in Estimated Price:

1. **Contractor**	2. **Contract**		3. **Program**	4. **Report Period**
a. **Name** Hanford Mission Integration Solutions, LLC	a. **Name** Hanford Mission Essential Services Contract(HMESC		a. **Name** Hanford Mission Essential Services Contract(HMESC	a. **From** (2021/02/22)
b. **Location (Address and Zip Code)** PO Box Richland, WA 99352	b. **Number-8**9303320DEM00031		b. **Phase -** Operations	b. **To** (2021/03/21)
	c. **Type** CR, CPAF,IDIQ	d. **Share** Ratio	c. **EVMS Acceptance** **NO X YES**	
Evaluation				

The Estimated Price for March 2021 is $4,077.0M. The Estimated Price includes the Most Likely Management Estimate at Completion (MEAC) of $3,825.4M and fee totaling $251.6M. The estimated fee includes assumed ~7% of Fee from CLINs 7&8 in the amount of ~$39.9M. The fee is depended on Task Order (TO) negotiations, and will be updated as necessary when TOs are definitized.

Changes in Undistributed Budget:

The UB for this reporting period is $182.5M.

Changes in Management Reserve:

The Management Reserve (MR) for this reporting period is $0M.

Differences in the Baseline:

This reporting period the Baseline began at $3,817.5M.

The following BCRs were implemented:

- BCR-HMS-21-003 – Align Reliability Projects and Other CLIN 4 AUW Scope with FY21 Execution Strategy.
- BCR-HMS-21-004 – Change Responsible Org and Funding Type for H-Projects (H-002 & H-006).
- BCR-HMS-21-005 – Establish New Control Account from UB for Traffic Management.
- BCR-HMS-21-006 – Align PMB with Submitted Curation Services and Collections Management Proposal.
- BCR-HMS-21-010 – Update Program Log for Contract Modifications P00047, P00050, P00051, P00052, P00054, and Letter 21-ISD-000955.

Best/Worst/Most Likely Management Estimate at Completion (MEAC):

The Best Case MEAC assumes the completion of the approved work scope at the current negotiated contract value consistent with the Contract Budget Base $3,802.3M. The Most Likely MEAC reflects the EAC including MR, when established $3,825.4M. The Worst Case Scenario assumes a 5 percent increase to the Most Likely MEAC case scenario $4,016.6M.

Appendix B

Reliability Project Contract Performance Reports

Format 1 – Work Breakdown Structure

Format 3 – Baseline

Format 5 – Explanation and Problem Analysis

1.0 FORMAT 1, DD FORM 2734/1, WORK BREAKDOWN STRUCTURE

CONTRACT PERFORMANCE REPORT
FORMAT 1 - WORK BREAKDOWN STRUCTURE

DOLLARS IN Thousands

FORM APPROVED
OMB No. 0704-0188

1. CONTRACTOR	2. CONTRACT		3. PROGRAM	4. REPORT PERIOD
a. NAME Hanford Mission Integration Solutions	a. NAME Hanford Mission Essential Services Contract		a. NAME Hanford Mission Essential Services Contract	a. From 2021 / 02/ 22
b. LOCATION (Address and Zip Code) Richland, WA 99352	b. NUMBER 89303320DEMS000031		b. PHASE Operations	b. To 2021 / 03/21
	c. TYPE CPAF & IDIQ	d. SHARE RATIO N/A	c. EVMS ACCEPTANCE No X Yes	

5. CONTRACT DATA

a. QUANTITY	b. NEGOTIATED COST	c. ESTIMATED COST OF AUTHORIZED UNPRICED WORK	d. TARGET PROFIT/FEE	e. TARGET PRICE	f. ESTIMATED PRICE	g. CONTRACT CEILING	h. ESTIMATED CONTRACT CEILING	i. DATE OF OTB/OTS
N/A	$359,813	$10,915	$25,187	$385,000	$415,203	385,000	412,233	N/A

6. ESTIMATED COST AT COMPLETION		CONTRACT BUDGET BASE (2)	VARIANCE (3)
a. BEST CASE	$385,728		
b. WORST CASE	$407,417		
c. MOST LIKELY	$388,016	385,728	(2,288)

7. AUTHORIZED CONTRACTOR REPRESENTATIVE	
a. NAME (Last, First, Middle Initial) Wilkinson, Robert C	b. TITLE President & General Manager
c. SIGNATURE ROBERT WILKINSON (Affiliate)	d. DATE SIGNED

8. PERFORMANCE DATA

Item (1)	Current Period: Budgeted Cost Work Scheduled (2)	Current Period: Budgeted Cost Work Performed (3)	Current Period: Actual Cost Work Performed (4)	Current Period: Variance Schedule (5)	Current Period: Variance Cost (6)	Cumulative to Date: Budgeted Cost Work Scheduled (7)	Cumulative to Date: Budgeted Cost Work Performed (8)	Cumulative to Date: Actual Cost Work Performed (9)	Cumulative to Date: Variance Schedule (10)	Cumulative to Date: Variance Cost (11)	At Completion: Budgeted (12)	At Completion: Estimated (13)	At Completion: Variance (14)
a. WORK BREAKDOWN STRUCTURE ELEMENT													
4001.07.01 - IRP - Water System	789	319	189	(469)	(92)	990	286	338	(704)	(52)	5,910	5,903	7
4001.07.02 - IRP - Sewer System	34	27	23	(7)	3	44	27	25	(17)	(2)	133	160	(27)
4001.07.03 - IRP - Electrical System	1,329	528	455	(801)	73	2,781	1,112	800	(1,670)	312	6,323	7,577	(1,255)
4001.07.04 - IRP - Roads & Grounds	27	22	37	(5)	(15)	45	45	84	(1)	(39)	5,262	5,293	(32)
4001.07.05 - IRP - Facility System	288	229	172	(160)	(45)	349	275	195	(74)	80	3,585	3,557	28
4001.07.06 - IRP - Network & Telecom System	384	33	173	(351)	(140)	597	175	229	(422)	(53)	4,850	5,008	(158)
CLIN 4 Subtotal	2,851	817	1,070	(1,954)	(159)	4,807	1,919	1,675	(2,888)	244	25,873	28,098	(2,225)
4001.07.01 - IRP - Water System	623	377	538	(246)	(161)	1,179	1,767	1,792	588	(25)	18,070	18,224	(153)
4001.07.03 - IRP - Electrical System	131	51	140	(80)	(89)	257	118	175	(139)	(56)	2,398	2,463	(65)
4001.07.05 - IRP - Facility System	345	626	630	281	(3)	451	705	692	254	12	2,009	2,008	2
4001.07.06 - IRP - Network & Telecom System	427	259	265	(168)	(7)	577	277	295	(300)	(17)	688	650	37
4001.07.37 - IRP - Out-Year Summary Level Planning Package	0	0	0	0	0	0	0	0	0	0	338,050	338,374	126
CLIN 7 Subtotal	1,526	1,313	1,573	(213)	(260)	2,458	2,867	2,943	409	(77)	359,856	359,918	(65)
b. COST OF MONEY													
c. GENERAL AND ADMINISTRATIVE													
d. UNDISTRIBUTED BUDGET											0	0	0
e. SUBTOTAL	4,377	1,230	2,645	(2,107)	(419)	7,265	4,786	4,618	(2,479)	168	385,728	388,016	(2,288)
f. MANAGEMENT RESERVE											0	0	0
g. TOTAL	4,377	2,230	2,643	(2,147)	(413)	7,265	4,786	4,618	(2,479)	168	385,728	388,016	(2,288)
9. RECONCILIATION TO CONTRACT BUDGET BASE													
a. VARIANCE ADJUSTMENT													
b. TOTAL CONTRACT VARIANCE											385,728	388,016	(2,288)

2.0 FORMAT 3, DD FORM 2734/3, BASELINE

CONTRACT PERFORMANCE REPORT FORMAT 3 - BASELINE			DOLLARS IN Thousands	FORM APPROVED OMB No. 0704-0188
1. **Contractor**	2. **Contract**		3. **Program**	4. **Report Period**
a. **Name** Hanford Mission Integration Solutions	a. **Name** Hanford Mission Essential Services Contract		a. **Name** Hanford Mission Essential Services Contract	a. **From** (2021/2/22)
b. **Location (Address and Zip Code)** Richland, WA 99352	b. **Number** 89303320DEM000031		b. **Phase** Operations	b. **To** (2021/03/21)
	c. **TYPE** CPAF & IDIQ	d. Share Ratio N/A	c. EVMS ACCEPTANCE No X Yes	

5. CONTRACT DATA

a. ORIGINAL NEGOTIATED COST	b. NEGOTIATED CONTRACT CHANGES	c. CURRENT NEGOTIATED COST (a+b)	d. ESTIMATED COST OF UNATHORIZED UNPRICED WORK	e. CONTRACT BUDGET BASE (C+D)	f. TOTAL ALLOCATED BUDGET	g. DIFFERENCE (E - F)
$359,813	$0	$359,813	$25,915	$385,728	$385,728	$0

h. CONTRACT START DATE	i. CONTRACT DEFINITIZATION DATE	j. PLANNED COMPLETION DATE	k. CONTRACT COMPLETION DATE	l. ESTIMATED COMPLETION DATE
2020/8/17	2019/12/5	2030/8/16	2030/8/16	2030/8/16

6. PERFORMANCE DATA

ITEM			BUDGETED COST FOR WORK SCHEDULED (BCWS) (Non-Cumulative)												
			Six Month Forecast By Month						Remaining Forecast By Month & Fiscal Year						
(1)	BCWS CUMULATIVE TO DATE (2)	BCWS FOR REPORT PERIOD (3)	APR FY21 (4)	MAY FY21 (5)	JUN FY21 (6)	JUL FY21 (7)	AUG FY21 (8)	SEP FY21 (9)	FY22 (10)	BP FY23-25 (11)	OP1 FY25-28 (12)	OP2 FY28-30 (13)	(14)	UNDISTRIBUTED BUDGET (15)	TOTAL BUDGET (16)
a. PERFORMANCE MEASUREMENT BASELINE (Beginning of Period)	2,888	4,345	4,651	5,549	5,981	6,253	5,916	8,382	2,461	0	0	339,209	0	0	385,635
b. BASELINE CHANGES AUTHORIZED DURING REPORT PERIOD	4,377	(4,345)	6	225	237	63	22	26	0	0	0	(519)	0	0	93
c. PERFORMANCE MEASUREMENT BASELINE (End of Period)	7,265	0	4,657	5,774	6,219	6,316	5,937	8,409	2,461	0	0	338,690	0	0	385,728
7. MANAGEMENT RESERVE															0
8. TOTAL	7,265	0	4,657	5,774	6,219	6,316	5,937	8,409	2,461	0	0	338,690	0	0	385,728

1. **Contractor**	2. **Contract**		3. **Program**	4. **Report Period**
a. **Name** Hanford Mission Integration Solutions, LLC	a. **Name** Hanford Mission Essential Services Contract(HMESC		a. **Name** Hanford Mission Essential Services Contract(HMESC	a. **From** (2021/01/25)
b. **Location (Address and Zip Code)** PO Box Richland, WA 99352	b. **Number-8**9303320DEM00031		b. **Phase -** Operations	b. **To** (2021/02/21)
	c. **Type** CPAF,IDIQ	d. **Share** Ratio	c. **EVMS Acceptance** **NO X YES**	
Evaluation				

3.0 FORMAT 5, DD FORM 2734/5, EXPLANATIONS AND PROBLEM ANALYSIS

($K)	BCWS	BCWP	ACWP	SV $	SV %	CV $	CV %	SPI	CPI
Current:	$ 4,377	$ 2,230	$ 2,643	$ (2,147)	-49.1%	$ (413)	-18.5%	0.51	0.84
FYTD:	$ 7,265	$ 4,786	$ 4,618	$ (2,479)	-34.1%	$ 168	3.5%	0.66	1.04
Cumulative:	$ 7,265	$ 4,786	$ 4,618	$ (2,479)	-34.1%	$ 168	3.5%	0.66	1.04
	BAC	EAC	VAC $	VAC %	TCPI				
At Completion:	$ 385,728	$ 388,016	$ (2,288)	-0.6%	0.99				
Includes CLIN 4 & CLIN 7									

Explanation of Variance /Description of Problem:

Current Month (CM) Cost Variance (CV):

The unfavorable Current Month Cost Variance is primarily driven by:

- **(-$110K) 4001.07.01 Water Systems -** Project L-895 Fire Protection Infrastructure for PRW is due to an accrual correction from the previous period relating to the construction subcontractor's scope. Additionally, a usage variance for HMIS/NW labor as support was more than planning assumptions for the current period in order to support ongoing fieldwork and prepare for acceptance testing (without the generator).
- **(-$154K) 4001.07.06 Network and Telecom Syste**ms - Project L-919 Emergency Radio Upgrades is due to late invoices ($105k) from subcontractor for work that was performed last year and under MSA contract.

Impacts – N/A.

Corrective Action – A cost transfer is being worked to move the invoice back to the MSA contract.

Current Month (CM) Schedule Variance (SV):

The unfavorable Current Month Schedule Variance is primarily driven by:

(-$630K) 4001.07.01 Water Systems - Project L-781 181D Vertical Turbine Pumps due to the delay of the A/E's 30% Design approval milestone payment. This milestone was planned to complete near the end of March, but is now forecast to complete the beginning April.

<table>
<tr><td>1. Contractor</td><td colspan="2">2. Contract</td><td>3. Program</td><td>4. Report Period</td></tr>
<tr><td>a. Name
Hanford Mission Integration Solutions, LLC</td><td colspan="2">a. Name
Hanford Mission Essential Services Contract(HMESC</td><td>a. Name
Hanford Mission Essential Services Contract(HMESC</td><td rowspan="2">a. From
(2021/01/25)</td></tr>
<tr><td rowspan="2">b. Location (Address and Zip Code) PO Box
Richland, WA 99352</td><td colspan="2">b. Number-89303320DEM00031</td><td>b. Phase - Operations</td></tr>
<tr><td>c. Type
CPAF,IDIQ</td><td>d. Share
Ratio</td><td>c. EVMS Acceptance
NO X YES</td><td>b. To (2021/02/21)</td></tr>
<tr><td colspan="5">Evaluation</td></tr>
</table>

- **(-$801K)** 4001.07.03 Electrical Systems - Project L-789, Priorit T&D Sys Wood PP Test & Replace, having low likelihood planning and unplanned cutovers as well as Titan crews being dispatched to support power outages in Oregon.

Impacts - N/A.

Corrective Action – N/A.

Fiscal Year To Date (FYTD) Cost Variance (CV):

- The Fiscal Year To Date Cost Variance is within reporting variance.

Impacts – N/A.

Corrective Action – N/A.

Fiscal Year To Date (FYTD) Schedule Variance (SV):

The unfavorable Fiscal Year To Date Schedule Variance is primarily driven by:

- **(-$1,476K)** 4001.07.03 Electrical Systems - Project L-789, Priorit T&D Sys Wood PP Test & Replace, having low likelihood planning and unplanned cutovers as well as Titan crews being dispatched to support power outages in Oregon.

  (-$348K) 4001.07.06 Network and Telecom System - Project L-937 Gable East Footprint Reduction (Phase 1) continuing to recover from the pause at contract transition. The project team implemented the prior months' work scope, and did not perform the baseline work scheduled in March. Authorization to perform work was received on February 8th, two weeks after the HMIS contract had begun. The project has also experienced delays with RSC design tasks, with the Engineering Change Request (ECR) development taking longer to complete, and is holding up construction activities that were scheduled to start in March.

Impacts - Impacts to Reliability Projects are minimal because most reliability projects are independent stand-alone projects.

Corrective Action – N/A.

Cumulative To Date (CTD) Cost Variance (CV):

- Same as FYTD cost variance explanation.

Impacts – N/A.

Corrective Action – N/A.

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b. **Location (Address and Zip Code)** PO Box Richland, WA 99352	b. **Number-8**9303320DEM00031		b. **Phase -** Operations	b. **To** (2021/02/21)
	c. **Type** CPAF,IDIQ	d. **Share** Ratio	c. **EVMS Acceptance** **NO X YES**	
Evaluation				

Cumulative To Date (CTD) Schedule Variance (SV):

- Same as the FYTD schedule variance explanation.

Impacts - Same as FYTD impacts.

Corrective Action – N/A.

Variance at Completion (VAC):

The unfavorable Variance at Completion is primarily driven by:

- **(-$1,253K)** 4001.07.03 Electrical Systems - Project L-789, Priorit T&D Sys Wood PP Test & Replace having low likelihood planning and unplanned cutovers as well as Titan crews being dispatched to support power outages in Oregon.

Impacts – N/A.

Corrective Action – N/A.

Negotiated Contract Changes:

The Negotiated Contract Cost for March 2021 is $359.8M.

Changes in Estimated Cost of Authorized Unpriced Work:

The Authorized Unpriced Work (AUW) for March 2021 is $25.9M based on CLIN 7 scope transferred to CLIN 4 base on customer direction.

Changes in Estimated Price:

The Estimated Price for February 2021 is $413.2M. The Estimated Price includes the Most Likely Management Estimate at Completion (MEAC) of $388.0M and fee totaling $25.2M. The estimated fee includes assumed ~7% of Fee from CLIN 7 in the amount of $25.2M. The fee is depended on Task Order (TO) negotiations, and will be updated as necessary when TOs are definitized.

Changes in Undistributed Budget:

The UB for this reporting period is $0M.

Changes in Management Reserve:

The Management Reserve (MR) for this reporting period is $0M.

Differences in the Baseline:

This reporting period the Baseline began at $359.8M.

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b. **Location (Address and Zip Code)** PO Box Richland, WA 99352	b. **Number-8**9303320DEM00031		b. **Phase -** Operations	b. **To** (2021/02/21)
	c. **Type** CPAF,IDIQ	d. **Share** Ratio	c. **EVMS Acceptance** **NO X YES**	
Evaluation				

The following BCRs were implemented as part of the HMESC transition:

- BCR-HMS-21-003 – Align Reliability Projects and Other CLIN 4 AUW Scope with FY21 Execution Strategy.

Best/Worst/Most Likely Management Estimate at Completion (MEAC):

The Best Case MEAC assumes the completion of the approved work scope at the current negotiated contract value consistent with the Contract Budget Base $385.7M. The Most Likely MEAC reflects the EAC including MR $388.0M. The Worst Case Scenario assumes a 5 percent increase to the Most Likely MEAC case scenario $407.4M.